2015 -ondon



International Forum on Quality & Safety in Healthcare

In Partnership With Patients

London, 21-24 April 2015





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Breakfast and Lunchtime Sessions sponsors

















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Welcome 3

On behalf of the Institute for Healthcare Improvement and BMJ, I wish you a very warm welcome to the 20th International Forum. We have a rich and inspiring programme in store for you, representing the very best of new thinking from the global quality improvement movement.

This week I invite you to celebrate the achievements of the healthcare improvement movement over the last 20 years and to reflect on the solutions for the challenges we face in the future.

Her Royal Highness The Princess Royal

I am honored to welcome Her Royal Highness The Princess Royal who will be attending the 2015 International Forum on the occasion of the 20th anniversary of the event.

Introducing our Patient Panel

I am also delighted to introduce our new Forum Patient Panel who will be with us throughout the International Forum representing the patient voice. Our Patient Panel is composed of a number of people who can actively contribute through their first-hand personal experience. They will be contributing to our discussions and challenging our thinking to keep patients at the core of our mission. Moving forward for our planning for the 2016 International Forum in Gothenburg, our Patient Panel will play an active role in shaping the next programme.

Live broadcast

For the first time we will be streaming the presentations on the main stage live via our Livestream channel (new.livestream.com/IFQSH/ForumLIVE). I would like to extend a special welcome to our colleagues who will be joining us online throughout the week from many locations around the globe. Be sure to also visit our new Forum YouTube channel (youtube. com/QualitySafetyForum), where you can view hundreds of sessions from previous years of the International Forum.

Contribute in real-time via Twitter

This year, each session will have a designated discussion thread on Twitter. Be sure to join the conversations and share your opinions with the presenters during each session at the conference. There will be facilitators who will be posing your questions to the speakers during every session.

Our passionate team

I would like to personally thank our Strategic Advisory Board, reviewers, speakers, poster presenters, facilitators, sponsors and partners for their knowledge, commitment and dedication in bringing this International Forum to you.

I look forward to welcoming you again to the 2016 International Forum in Gothenburg, Sweden, in April next year.



Mark Stuart Forum Director

On behalf of Institute for Healthcare Improvement BMJ

Assistance

If you have any questions or require any information, just ask a member of the Forum Team (they will be wearing green shirts) who will be able to assist you.

Registration

Registration will take place in the Capital Hall, Level 0. Registration will be open during the following times:

- Tuesday 21 April 0800-0900 Full day course attendees only
- Tuesday 21 April 1600-1800 All Forum attendees
- Wednesday 22 April 0800-1900 All Forum attendees
- Thursday 23 April 0800-1730 All Forum attendees
- Friday 24 April 0800-1615 All Forum attendees

Badges

You will be issued with your name badge when you register. Please be aware that you must wear your badge at all times during the International Forum as it does show the days you are eligible to attend the Forum and guarantees you entry to the venue on those days via the venue security team.

Registration Desk

During the event, the Registration Desk telephone number is: +44(0)207 069 6150.

Wifi access

Wifi is available in all areas.

Please select **ExCel_London** as your wifi network and enter **forum2015** as the user name and password.

To access Forum handouts go to http://internationalforum.bmj.com/speakerhandouts-2015

Print Booth

The Print Booth is located in Capital Hall, Level 0, Booth number 25 and is for the download of speaker handouts only.

Opening times are as follows:

- Tuesday 21 April 0800-1600
- Wednesday 22 April 0800-1600
- Thursday 23 April 0800-1600
- Friday 24 April 0800-1430

Poster Viewing

Posters have been grouped into themes and can be viewed in the Poster Area, Level 1 of the venue during registration, refreshments and lunch on the three main event days, Wednesday 22 - Friday 24 April.

In addition there are daily Specialty Poster Focus Group Sessions on the three main event days (see full details on the daily programme pages). These chaired sessions provide a great opportunity to view posters and interact with the authors who took part in the research and design of the work on display.

Accreditation

The Forum has been awarded 24 CPD credits by the Royal College of Physicians (RCP) in England. Attendees wishing to claim CPD should sign the **green register** on the Registration Desk each day.

The Forum has also been granted 23 European CME credits (ECMEC) by the European Accreditation Council for Continuing Medical Education (EACCME). Attendees wishing to claim ECMEC credits should sign the **blue register** each day.

Certificates of Attendance

A general certificate of attendance will be emailed to you two weeks after the event. This will be followed by a CPD certificate if you have signed the register.

Give us your feedback and get entered into a prize draw

We want to hear your real-time feedback about the sessions you attend. By providing your feedback you have the chance to win one of our 4 prizes:

- 2 iPads
- 2 complimentary 4-day delegate tickets for Gothenburg 2016 (allocated to the organisation of the winning delegates; travel, accommodation and expenses are not included)

How to enter?

Please fill in the feedback form at the end of this Event Guide as you go along and put it in the boxes provided at Registration before you leave.

Thank you for support and feedback, which will help us to improve and develop future events.

The International Forum live stream and YouTube channel

With such a comprehensive programme and so many speakers, it has always been a challenge to get to all the sessions you want to go to.

This year, all the presentations on the main stage will be streamed live via our Livestream channel on new.livestream. com/IFQSH/ForumLIVE. The stream is publicly available and there is no need to sign in. After the International Forum all streamed sessions will be published on our new International Forum YouTube channel.

Visit the International Forum
YouTube channel (youtube.com/
QualitySafetyForum), where you can
also view hundreds of sessions from
previous years of the International Forum.

Please join us at the International Forum Welcome Reception on Wednesday 22 April from 1730 in Capital Hall, Level 0.

2015 at a glance

Streams

This year our programme is structured with nine streams. These streams capture the essence and key priorities of today's quality improvement movement.

Clinical Improvement

Cost, Value, and Quality

Education and Training

Improvement Science (sponsored by The Health Foundation)

Improving Population and Community Health

Leadership and Management

New Technology and Innovation

Patient and Family-Centred Care

Patient Safety



Introducing our Patient Panel

Our International Forum Patient Panel is composed of people with first-hand experience of healthcare. Members of the Patient Panel will join you this week during sessions and will be with us to ensure the patient voice is heard.

See page 54



5th annual International Improvement Science and Research Symposium

Our fifth annual International Improvement Science and Research Symposium will aim to connect researchers and healthcare professionals who are at the frontline of implementing evidence-based improvement interventions.

See page 18



London Experience Days

At our ever popular London Experience Days, you will be able to visit local health organisations and get an insight into the best quality and safety initiatives in the UK healthcare system.

See page 22



Learning and Networking Zone

Visit our dedicated space for networking and shared learning to meet colleagues, participate in some of our informal sessions held in the Zone and write your messages on our Big Wall of Inspiration.

See page 12



Special Interest Breakfast sessions

A number of special interest breakfast sessions will run before the first keynotes on Thursday and Friday. Get a practical view of how to handle challenges and progress in local settings.

See page 16



Cable Car Challenge

In this fun networking session, delegates are sent on a special quality improvement mission. Walk in teams to the Emirates Air Line Cable Car where you will be given an exclusive cable car cabin to undertake the challenge.

See page 10



Wellbeing and Yoga

Take a break from a busy programme – energise and reflect on your learning with our wellbeing sessions designed to balance your mind, body and spirit.

See page 11

In Partnership With Patients



"Inspiring a new generation of healthcare improvers"

Maureen Bisognano President and CEO, Institute for Healthcare Improvement (IHI)



"Old Myths and New Designs: The New Simple Rules for Health Systems"

Donald M. Berwick MD, MPP, President Emeritus and Senior Fellow, Institute for Healthcare Improvement (IHI)



"Providing practical, emotional and educational support to vulnerable innercity children and young people"

Camila BatmanghelidjhFounder and Director, Kids
Company, England



"A story about fruit flies, balloons, toys and our future: What can healthcare learn from Google's global innovation and customercentric approaches"

Head of Customer Advocacy,

Alfred Biehler

Google, England



"A Story of Suffering, Recovery, Determination and Self-Belief"

Martine Wright
Paralympian; Survivor of
the 7/7 London Bombings;
Patient Spokesperson,
England



"EBOLA: The Global Impact"

Professor David Heymann Chair of Public Health England, Head of the Centre on Global Health Security at Chatham House, London and Professor of Infectious Disease, UK



Partnership



Stephen MephamConsultant in Microbiology and Infectious Diseases,
Royal Free London NHS
Foundation Trust, UK



Jean-Jacques Muyembe-Tamfum
Professor of Microbiology,
Kinshasa University Medical
School and Director General
of The National Institute
for Biomedical Research,
Kinshasa, Democratic
Republic of Congo

Vision for the future: NHS England

Simon Stevens

Chief Executive, NHS England

In treating illness, are we forgetting about creating wellness?

Harry Burns

Professor of Global Public Health at Strathclyde University, UK

Making better lives with Cycling Without Age

Ole Kassow

Founder, Cycling Without Age, Denmark

Quality Mindset: Health & Care Radicals Inspiring Industrial Quality Improvement

Celine Schillinger

French Business Woman of the Year 2013, charter member of Change Agents Worldwide, and currently running the Sanofi Pasteur's dengue programme

Project ECHO: Moving Knowledge Not People

Sanjeev Arora

MD, Founder of Project ECHO, USA

Everyone's Involved and No One's in Charge: Strategies for Multi-system Problem Solving in Population Health

Rosanne Haggerty

Founder and President of Community Solutions, USA

Designing Technology for Working Dogs: an Interspecies Perspective on Human Wellbeing

Clara Mancini

Lecturer in Computing and Head of Animal-Computer Interaction, The Open University, England

PARO robot harp baby seal in action at Danish elderly homes, the important factors

Jakob Iversen

Senior Project Manager, Health and Human Interaction Technologies, Danish Technological Institute, Denmark

Developing a world class digital health service

Helen Rowntree

Head of Digital Services, NHS England, UK

Inspired transformation: How to ignite energy for change

Helen Bevan

Chief Transformation Officer, NHS Improving Quality, England

Göran Henriks

Chief Executive of Learning and Innovation, Jönköping County Council, Sweden

Can social networks support minimally disruptive medicine through promoting connections and mobilising resources outside of formal medical care?

Anne Rogers

Professor of Health Systems Implementation, University of Southampton and Research Director of the NIHR CLAHRC Wessex, England

Improving Care for Athletes – lessons from The Glasgow 2014 Commonwealth Games

Liz Mendl

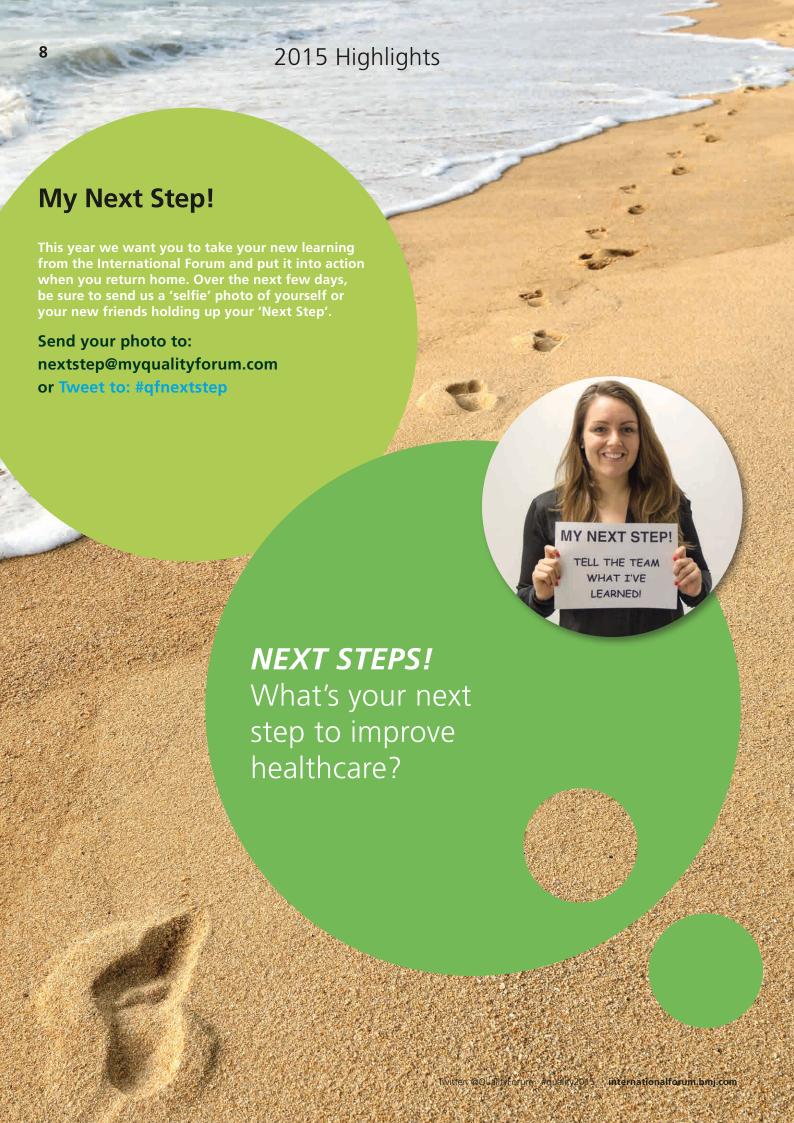
Consultant, Performance Sport and Medical Services, UK

Dr John MacLean

Medical Director, Sports Medicine Centre, Hampden Park, Glasgow; International Team doctor for The Scottish Football Association

Sarah Mitchell

Programme Manager, Chief Medical Officer and Public Health Directorate





hashtag next to its description in this

 To view all of the tweets relating to a session, enter its hashtag in the Twitter

• Don't forget to add the hashtag in all of your tweets so you can join the

Event Guide.

conversation, too!



2015 Highlights

Wellbeing and Yoga Programme



Carol Stuart, Yoga Teacher

Be sure to drop into our Yoga and Wellbeing Space in our Wellbeing Room (Capital Suite, Level 3).

About the Sessions

The Hatha style of yoga is suitable for all fitness levels and ages. Sessions will present a variety of easy physical exercises including gentle limbering and stretching, breathing techniques and relaxation and meditation techniques.

Classes will be tailored to the participants and will involve techniques that can be done by most conference delegates throughout the day. No special change in clothes is required and yoga mats will be provided. Some people may feel more comfortable in loose fitting clothes and may wish to bring a small towel.

As with any exercise, people with any physical or medical conditions (including pregnancy or post natal) should have their health professional's approval before participation and must advise the instructor of these conditions and any limitations and medications before doing the class

About Carol Stuart, Yoga Teacher

Carol practices Hatha Yoga, meditation and Ayurveda in Sydney, Australia where she presents classes, workshops and retreats. She is qualified in yoga practice and philosophy, and Ayurvedic therapy and massage.

Carol is a member of the International Yoga Teacher's Association and Australian Yoga Master's Therapist Association and also a qualified nurse. Carol believes that through yoga, health, happiness, and inner peace can be improved.

1. Yoga to Start the Day

A class for people of all abilities, based on the Hatha style of yoga. The class will combine gentle yoga techniques and breathing exercises to energise and refresh you before you start the day.

2. Reflect and Refresh

Informal drop in time for tailored gentle yoga exercises and guided meditation to balance the mind, body, and spirit.

3. Energise and Revive - Thames River Walk

This revitalising lunchtime session by the Thames River will include gentle stretches and guided visualisation to help focus and refresh the mind.

4. Yoga and Relaxation for Life

These sessions will demonstrate simple techniques in yoga and relaxation that can easily be incorporated into your busy lifestyle.

		15-757 - 1515 Nov. 1000 Nov. 1870 N	
	Wednesday 22 April	Thursday 23 April	Friday 24 April
Before Keynote		0800-0900 - Yoga to Start the Day	0800-0900 - Yoga to Start the Day
Morning	1100-1230 - Reflect and Refresh	1100-1230 - Reflect and Refresh	1045-1145 - Reflect and Refresh
Lunchtime	1245-1330 - Energise and Revive Thames River Walk (Starts at Meeting Point B)	1245-1330 - Energise and Revive Thames River Walk (Starts at Meeting Point B)	1300-1400 - Energise and Revive Thames River Walk (Starts at Meeting Point B)
Afternoon	1345-1500 - Reflect and Refresh	1345-1500 - Reflect and Refresh	1415-1500 - Reflect and Refresh
Afternoon	1530-1630 - Yoga and Relaxation for Life	1530-1630 - Yoga and Relaxation for Life	

Learning and Networking Zone

INSPIRE US!

What healthcare improvement are you most proud of?

SPARK A REVOLUTION!

What's your big idea to improve healthcare?

At this year's International Forum we have a designated space for networking and shared learning - you can find this energising zone towards the rear of the exhibition area in Capital Hall on Level 0. There are scheduled interactive and dynamic sessions throughout the programme taking place at the Learning and Networking Zone. We invite you to join us in this space during breaks and lunchtime to meet new friends and to contribute to global thinking to improve healthcare.

Don't forget to also leave your messages for all to read on our 'Big Wall of Inspiration'.

What's happening at the Learning and Networking Zone?

Twitter clinic

Learn how to join and use Twitter.

When: every morning break (Wednesday - Friday)

Facilitated activities

This year, we also have some new facilitated learning and networking opportunities. Drop in these fun and informal sessions to start conversations with fellow colleagues and get involved in discussions ranging from the challenges of working in primary care and why do Team Scotland huddle, to the reality of being an agent for change.

When: see schedule below.

Learning and Networking Zone sessions schedule

Wednesday 22 April	
1100-1230 (90 minute session) A	The FolksLab (the Peoples' Laboratory)
1300-1330 (30 minute session during lunch)	The FolksLab (the Peoples' Laboratory)
1330-1500 (90 minute session) B	Primary Care Networking
1530-1630 (60 Minute session) C	Nurses using social media to improve care
Thursday 23 April	
1100-1230 (90 minute session) D	The FolksLab (the Peoples' Laboratory)
1300-1330 (30 minute session during lunch)	The FolksLab (the Peoples' Laboratory)
1330-1500 (90 minute session) E	Using Games to Teach the PDSA Cycle
1530-1630 (60 Minute session) F	Networking on quality indicators
Friday 24 April	
1045-1145 (60 minute session) G	GetUpGetBetter
1200-1300 (60 minute session) H	The FolksLab (the Peoples' Laboratory)
1330-1400 (30 minute session during lunch)	Why do team Scotland huddle?
1400-1500 (60minute session) I	Becoming an Agent for Change

...Leave your messages on our Big Wall of Inspiration!

Session types

The FolksLab (the Peoples' Laboratory)

Converse with people with similar interest and curiosity to learn, discuss topics that you are passionate about, share your learning and learn from others from across the world.

The topics that will be covered through interactive discussion will include:

- Improvements in primary care
- The revolution in care for older people
- Spreading change
- Person-centred care
- Clinical innovation

The Folkslab is jointly managed by leaders from Qulturum, Jönköping Sweden and NHS Improving Quality, England.

Hosts: Agata Rukat, Improvement leader, Qulturum, Jönköping County Council, Sweden; Caroline Fruberg, Development leader, Qulturum, Jönköping County Council, Sweden

Primary Care Networking

This session brings together GP's, practice nurses, pharmacists, allied health professionals and all those who oversee or who are responsible for primary care to share experience, ideas and encouragement.

Hosts: Dr Kate Adams, GP; Paresh Dawda, Australian National University, Keele Univeristy UK, ACT Medicare Local, Ochre Health, ACT, Improvement Foundation, Australia; Robert Vanham

Nurses using social media to improve care

The Nursing Network session at the 2014 Paris International Forum generated excitement and enthusiasm in how we use quality improvement methodologies to improve care. A diverse range of nurses in policy, academia, leadership, practice and students at the event formed the Global Nurses Network for Quality Improvement (GNN for QI). As a result a group of enthused nurses from around the globe connected to develop what is now our new network for nurses with a passion for QI. A year on, our network has expanded. Nurses at any stage in their QI journey are welcome to join us for an informal and friendly opportunity to share stories, ask questions, connect, learn from each

other and participate in our Global Nurses Network Live Tweet Chat.

Hosts: Erica Reid, Strategic Advisor in Improvement and Person-Centred Care, Scottish Government, Scotland; Lorraine Armstrong, Clinical Academic Fellow, University of Stirling, Scotland

Using Games to Teach the PDSA Cycle

This networking session will anchor the simple fact that we do PDSA testing every day. A variety of games that enable teams to quickly design and conduct PDSA cycles will be explained and then experienced by participants. The value of rapid-cycle testing and the knowledge gained from a failed test will also be demonstrated.

Host: Robert Lloyd, PhD, Executive Director, IHI, USA

Networking on quality indicators

In this creative and interactive session delegates will share their experiences and challenges connected to creating and using National Quality Indicators. Your hosts will be Jan Maarten van den Berg and Fredrik Westander, both leaders in the Dutch respectively Swedish system for National Quality Indicators. Their goal of this session is to yield ideas and inspiration and seduce you to continue the discussion long after the Forum ends

Hosts: Ian Leistikow, MD PhD, Senior Inspector, Dutch Healthcare Inspectorate, The Netherlands; Jan Maarten van den Berg, Coordinating Healthcare Inspector, Dutch Healthcare Inspectorate, The Netherlands



GET UP GET BETTER

GetUpGetBetter

GetUpGetBetter (GUGB) is a noncommercial initiative to set up international healthcare quality competitions. In sports, competitions have dramatically improved the speed and spread of innovation. Imagine what we could achieve if the Olympics were about healthcare quality? Imagination is becoming reality, the first GUGB competitions have already been launched. In this interactive session we want to share our passion for the GUGB ideals. We will discuss how GUGB can help your quality improvement work inspire colleagues around the world and offer support to join or set up your own GUGB competition. Join us at the International Forum and online on getupgetbetter.com.

Hosts: Ian Leistikow, MD PhD, Senior Inspector, Dutch Healthcare Inspectorate, The Netherlands; Patrick Kools, Founder, GetUpGetBetter, The Netherlands; Claire Matthews, FY2, St Thomas' Hospital, UK

Why do team Scotland huddle?

Previous delegates at the International Forum will have witnessed Team Scotland huddles (if you are an early riser!). You have perhaps looked on from a distance, or even joined us. If you've always wondered why we huddle, what we talk about and how we structure them then come and join us. This is your opportunity to see first-hand. We will also discuss how huddles can and do support safe and person centred care in clinical areas in Scotland.

Hosts: Erica Reid, Strategic Advisor in Improvement and Person-Centred Care, Scottish Government, Scotland; Brian Robson, Executive Clinical Director, Healthcare Improvement Scotland, Scotland

Becoming an Agent for Change

Agents for Change is a collection of junior doctors with a common vision: a generation inspired and prepared to deliver world class healthcare. Their mission (if you choose to accept it!): To create a community and foster a culture where individuals work collaboratively; sharing ideas, developing skills and inspiring change. Together we will deliver world class healthcare which eliminates inequality and promotes healthy lives. We are all agents for change.

Learn from Clinical fellows from the Faculty of Leadership and Management National Medical Director's Scheme how to be an effective Agent for Change within your organisation. Get help with developing your individual 'elevator pitch' to get your message across, and key skills to make the most of your networking time at any event.

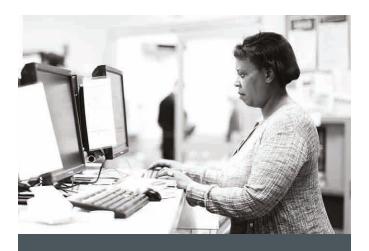
Hosts: Kate Adlington, BMJ Clinical Fellow, UK; Emma Parish, BMJ Clinical Fellow, UK

The International Leadership Development Program for Physicians

IHI in collaboration with the Harvard School of Public Health

June 15-26, Boston, MA

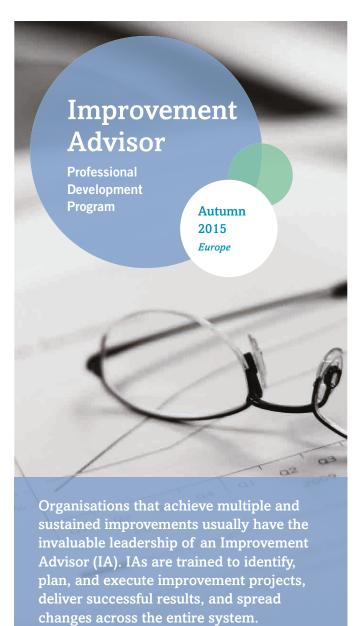
Develop the management knowledge and leadership skills you need to drive your health care organisation forward.



Open School

Spreading safety and improvement through online courses!

- Build a common language among staff and earn more than 30 continuing education credits.
- Use the tracking feature to stay updated on staff progress along with provided tools to facilitate team discussions.



Customised Services

For ten years, IHI has worked intensively with organisations and government entities to drive transformational change throughout a system or country. Learn how IHI can help you achieve bold aims in quality and safety and build long-term sustainability.



Student and Junior Health Care Professionals Programme

Throughout the International Forum, the IHI Open School and BMJ are hosting a number of dynamic and unique sessions for students, junior health care professionals, trainee doctors, and educators in the Student and Juniors Lounge (Capital Suite, Level 3).

We look forward to seeing you there!

Tuesday, 21 April 1500-1700 Student & Junior Health Care Professional Orientation

Student and Juniors Lounge (Capital Suite, Level 3)

Join us for an orientation session to network with colleagues from around the world. Here you'll find guidance on how to get the most out of your Forum experience, review activities planned for the following three days, and have an opportunity to network and meet new friends at the Forum.

Tuesday, 21 April 1800 Social Outing for Students, Junior Health Care Professionals, and Friends

(Fox Bar @ Excel)

Join us for a fun social event at a nearby bar for informal networking with your new colleagues and friends.

Wednesday, 22 April 1230-1330 Student & Junior Health Care Professional Lunch Session Student and Juniors Lounge

Student and Juniors Lounge (Capital Suite, Level 3)

Grab your lunch and join Donald Berwick, MD, MPP, FRCP, President Emeritus and Senior Fellow at IHI, for a discussion on how students and junior doctors can lead improvement.

Thursday, 23 April 1230-1330 Student & Junior Health Care Professional Lunch Session

Student and Juniors Lounge (Capital Suite, Level 3)

Grab your lunch and join the IHI Open School for an opportunity to meet other students and reflect with BMJ Clinical Fellows and members of Agents for Change on your Forum experience so far.



Open School

Thursday, 23 April 1800 Social Outing for Students, Junior Health Care Professionals, and

Friends (Meet in the Student and

Juniors Lounge)

Join us at a nearby bar or restaurant for informal networking with your new colleagues and friends.

Friday, 24 April 1300-1400 Student & Junior Health Care Professional Lunch Session

Student and Juniors Lounge (Capital Suite, Level 3)

Grab your lunch and join us for the final lunch session. IHI Open School Regional Chapter Leaders will help you reflect on the Forum experience and develop an action plan to bring home.

Friday, 24 April 1400-1500 Student Session - Becoming an Agent for Change

(Learning and Networking Zone)

Join us in the Learning and Networking Zone to learn how to be an effective Agent for Change within your organisation. Clinical Fellows from the Faculty of Leadership and Management National Medical Director's Scheme will help you develop your own 'elevator pitch' to get your message across and teach key skills to make the most of your networking time at any event.

Twitter #quality2015
Twitter #IHIOpenSchool

Come visit the IHI booth, Booth #19, to meet the IHI Open School team and learn more about the Open School Chapter Network and the Open School's growing catalog of asynchronous online courses that teach the foundations of improvement, safety, system design, and leadership.

Special Interest Breakfast Sessions



Thursday 23 April, 0800-0900 Platinum Room 1 Twitter #qfbupa

New developments in dementia care

In the absence of a pharmacological disease modifying breakthrough in more than fifteen years new dementia care developments in recent times embrace risk-awareness, the benefits of diagnosis, cognitive stimulation interventions, managed care and the added-value of longstay care settings. Yet do these represent little more than a leap of faith?

Dr Hemal Desai, Associate Medical Director, Corporate Centre: Medical; **Professor Graham Stokes**, Bupa's Global Director of Dementia Care



Thursday 23 April, 0800-0900

Platinum Room 2 Twitter #qfnhsiq

Advancing transformational change using collaboration, networks and systems thinking – realtime learning from the English health system

Join this interactive and practical session from NHS Improving Quality, England's national health improvement body, on its work with health and care systems advancing transformational change. You'll take away tested approaches for large scale change and hear insights into the progress and impact for local systems.

Charlie Keeney, Programme Director, NHS Improving Quality; **Rachel Hinde,** Programme Lead, NHS Improving Quality

Chair: Steve Fairman, Interim Managing Director, NHS Improving Quality



Thursday 23 April, 0800-0900 Platinum Room 3

Twitter #qfpwc

New patient, new health: beyond the illness

Never before has so much change occurred in such short periods of time. Disruptive forces demographic change, increased expectations, pressure to deliver better outcomes at lower cost, new entrants and new technology - are rapidly reshaping healthcare, in the UK and globally. A new health landscape is emerging, with a new type of patient at its heart: with increasing expectations about healthcare services, increasing knowledge about their health, and increasing motivation to take responsibility for their own wellbeing.

This interactive session will explore the implications of the new patient for healthcare providers, clinicians and commissioners. We'll also be previewing the findings of our global study into patient, carer and clinician experiences of cancer care.

Dean Arnold, UK Health Industries Leader, PwC



Friday 24 April, 0800-0900

Platinum Room 1 Twitter #qfihi

What Wall? A Walking Breakfast Through IHI's Global Initiatives

Maternal and Child Health. Safety. Systemwide improvement.

Join IHI staff on a walking tour of leadership and capability-building storyboards at the International Forum. In this breakfast session, you will hear from IHI content experts and our partners about the recent work in Europe, Africa, the US, Latin America, Asia, and the Middle East - what tests of change are moving forward with local partners, what's worked, and what has not, what has been achieved. Be prepared to ask questions and analyse results for how teams succeed when they come upon a wall, throw their hats over it, and then go and get their hats.

Pedro Delgado, Executive Director, Institute for Healthcare Improvement (IHI), USA

dr foster_®

Intelligence in healthcare

Friday 24 April, 0800-0900 Platinum Room 2

Twitter #qfdrfoster

Dr Foster – Don't be myopic: stories from a global healthcare quality group

Over the past four years Dr Foster in collaboration with over fifty hospitals in ten countries have worked to share insight and improve healthcare outcomes. As the project widens into the Middle East and China, this session will cover both the outcomes and the insights gained from parts of this work.

After this session, participants will be able to:

- Appreciate the value in linking international datasets to monitor hospital performance, drive academic research and improve patient outcomes
- Understand insight obtained from hospitals across the ten countries in areas including stroke management, Acute Myocardial Infarction Mortality, Sepsis and demand management

Katrina Herren, Clinical and International Director, Dr Foster, UK

Special Interest Lunchtime Sessions



Friday 24 April, 0800-0900

Platinum Room 3 Twitter #qfbmj

BMJ Quality – Making quality improvement simple

At BMJ Quality we believe in making healthcare improvement simple. In this session we introduce our award-winning online programme which aims to put everything you need to improve healthcare in one place:

- See how our innovative online workbook can guide you step-by-step through an improvement project and make it easy to record your data
- Hear about BMJ Quality Improvement Reports - a peer-reviewed journal of frontline quality improvement evidence - which allows you to submit your work with a single click
- Understand how you can collaborate online with your team through the Quality platform and access our expert mentors to support your work

Ashley McKimm, Head of BMJ Quality, BMJ **Dr Cat Chatfield**, Clinical Lead for BMJ Quality, BMJ



Thursday 23 April, 1245-1315

Capital Room 2

Twitter #qfkmandt

Health: How it needs to work. A concept based on TOYOTA thinking

For the past 60 years, Toyota has been globally recognised as the world leader in not only motor manufacturing, but also in supplier relations, employee satisfaction and product innovation. This holistic approach to Toyota's products has driven its global success. This session, developed by senior ex-Toyota managers working with the NHS, looks at how we can bring the whole system together to provide seamless care within a single cohesive system.

Karen Baker, Chief Executive, The Isle of Wight NHS Trust; **Steve Boam,** KM&T CEO & founder



Friday 24 April, 1315-1345

Capital Room 2 Twitter #qfcwf

The Harkness Fellowships

The Harkness Fellowships in Health Care Policy and Practice provide a unique opportunity for promising mid-career professionals from Australia, Canada, France, Germany, the Netherlands, New Zealand, Norway, Sweden, and the U.K. – to spend 12 months in the United States working with leading U.S. experts to study innovative healthcare delivery system reforms and critical issues on the health policy agenda in both the U.S. and their home countries. Each fellowship provides up to U.S. \$119,000 plus family supplement of approximately \$55,000. Please join us to learn more about the Harkness Fellowship experience, who should apply, and the impact of the Fellowship on Fellows' career paths.

Robin Osborn, Vice President and Director of the Harkness Fellowships; **Harkness alumni:** Jako Burgers, Christopher Hayes, and Imogen Mitchell **Session Details**

M1

5th annual International Improvement Science and Research Symposium

Sponsored by:



0900-1715 Capital Room 1

Twitter #qfscience

0900-0910

Welcome and introduction

Fiona Godlee, Editor-in-chief, The BMJ **Göran Henriks,** Chairman of the Forum's Strategic Advisory Board and Chief Executive of Learning & Innovation, Jönköping County Council, Sweden

0910-0930

Opening keynote: Challenges for Improvement Science for the real world: making a difference for patients

Maxine Power, Director of Innovation and Improvement Science at Salford Royal Foundation Trust, England

0930 -1040

Presentations: Researching how we work together

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Chair: Paul Batalden, Professor Emeritus, Dartmouth Medical School, USA

 'The most productive meeting we have ever had': the power of constructing programme theory diagrams using the Action Effect Method

Laurel Issen, Research Associate, National Institute of Health Research (NIHR) Collaboration for Leadership in Applied Health Research and Care (CLAHRC) Northwest London; Imperial College, Chelsea and Westminster Hospital, London, UK

Using ethnographic research to inform the development of a diagnostic and intervention toolkit for intensive care settings

Scott Reeves, Professor in Interprofessional Research, Faculty of Health, Social Care and Education, Kingston University & St George's, University of London, England

3. Collaboration and proactive teamwork used to reduce (CAPTURE) falls

Katherine Jones, Associate Professor, Division of Physical Therapy Education, School of Allied Health Professions, Omaha, Nebraska, USA

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1040-1100

Refreshments and networking

1100-1120

Getting to person-centred care: building and using the evidence

Helen Crisp, Assistant Director of Research, The Health Foundation, United Kingdom

This segment is sponsored by The Health Foundation.

1120-1230

Presentations: Putting patients at the centre of Improvement Science

Chairs: Göran Henriks, Chief Executive of Learning & Innovation, Jönköping County Council, Sweden; Nick Barber, Director of Research, The Health Foundation

 Quality improvement and personcentredness: developing and refining the 'always event' concept for primary care

Gregor Smith, Senior Medical Officer, Primary Care Division, Scottish Government, Scotland

 System-oriented engagement of stakeholders in identifying priority evidence-practice gaps, barriers and strategies for primary healthcare improvement

Ross Bailie, Professor of Public Health and Scientific Director, Centre for Primary Health Care Systems, Menzies School of Health Research, Australia

3. Partnership between patients and health workers to implement an improvement change package – a strategy to accelerate improvement gains

Martin Muhire, Quality Improvement Advisor, USAID- Applying Science to Strengthen and Improve Systems (ASSIST) Project, University Research Co., LLC, Kampala, Uganda

1230-1330

Lunch and networking

1330-1430

Improvement Science world café: 'conversations about research'

Presentations from authors to their table.

Chairs: Göran Henriks, Chief Executive of Learning & Innovation, Jönköping County Council, Sweden; **Nick Barber,** Director of Research, The Health Foundation

1430-1445

Reflection and discussion around the table: 3 challenges in Improvement Science

Within the categories of design and collaboration, methodology, measurement and evaluation

1445-1515

Refreshments and networking

1515-1600

Presentations: Challenging our thinking on approaches to Improvement Science

Chair: Kaveh Shojania, Editor-in-Chief, BMJ Quality & Safety

 Evaluation of improvement initiatives using statistical process control and theory driven evaluation

Tom Woodcock, Information Theme Lead, National Institute of Health Research (NIHR) Collaboration for Leadership in Applied Health Research and Care (CLAHRC) Northwest London; Imperial College, Chelsea and Westminster Hospital, London, UK

How scientific is the Plan-Do-Study-Act method? Comparisons of the scientific method and its application in chemistry and in healthcare

Julie Reed, Academic Co-Director, National Institute of Health Research (NIHR) Collaboration for Leadership in Applied Health Research and Care (CLAHRC) Northwest London; Senior Research Fellow, Imperial College, Chelsea and Westminster Hospital, London, UK

1600-1645

Presentations: Implementation and knowledge translation

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Chair: Gareth Parry, Senior Scientist, Institute for Healthcare Improvement (IHI) and Clinical Assistant Professor at Harvard Medical School, USA

 Achieving implementation principles is associated with effective delivery system innovation

Olivia Jung, PhD Student in Health Policy (Management), Graduate School of Arts and Sciences, Harvard Business School, Harvard University, USA

2. Improving physician hand hygiene compliance: design and pilot of a theory-based knowledge translation intervention

Stefanie Linklater, Research Assistant, Ottawa Hospital Research Institute (OHRI), Ontario, Canada

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1645-1715

Panel discussion: How do we translate what we know into practice? Moving from research to implementation

Panelists: Maxine Power, Paul Batalden, Helen Crisp, Kaveh Shojania

1715-1730

Closing remarks

Göran Henriks, Chief Executive of Learning & Innovation, Jönköping County Council, Sweden; **Nick Barber,** Director of Research, The Health Foundation

Sponsored by:



Improvement Science stream

There a number of events alongside the International Improvement Science and Research Symposium, aimed at those working on or with an interest in the areas of improvement science and research. These include:

A7: The impact of improvement research on clinical practice Wednesday 22 April, 1130-1230

Platinum Room 2

During this Wednesday session, hear about research initiatives by 3 different organisations in the USA, UK and New 7ealand

C3: Efficient Approaches to Infectious Diseases in Africa Wednesday 22 April, 1530-1630 Capital Room 2

Evaluate the success of 2 different interventions initiated by public health officials and emergency medical services.

C8: Specialty Focus Groups Wednesday 22 April, 1530-1630

Poster Area

This poster focus group will provide a unique opportunity for research teams to connect and share their work.

G8: Engineering systems to save lives; recognise the unexpected Friday 24 April, 1045-1145

Platinum Room 3

This 60 minute sessions describes a detailed systems engineering approach to solving complex problems.

I5: Embracing Complexity: Mastering the use of Plan-DoStudy-Act cycles to navigate and negotiate change Friday 24 April, 1400-1500 Capital Room 4

This workshop draws on new research findings from an international qualitative study to explore the reality of using PDSA method in practice.

How we can help you in 2015

The Health Foundation is an independent charity working to improve the quality of health care in the UK.

We are here to support people working in health care practice and policy to make lasting improvements to health services.

We carry out research and in-depth policy analysis, fund improvement programmes in the NHS, support and develop leaders and share evidence to encourage wider change.



Stay on top of patient safety

Get access to accurate, up-to-date patient safety information from a single online resource. Our patient safety resource centre provides key research papers, national standards, implementation guidelines and case studies.

Visit the patient safety resource centre today at

www.patients a fety now.org.uk

Resources to make care more person-centred

People will enjoy better health and wellbeing if they have the right support and information at the right time to help them make informed decisions and to manage their own health and care. The Health Foundation's person-centred care resource centre features a range of materials to help health care professionals deliver care responsive to people's individual abilities, preferences, lifestyles and goals.

Visit the person-centred care resource centre today at www.personcentredcarenow.org.uk

Improvement news and research delivered to your desktop

Every month we scan thousands of journals to select and summarise around 60 of the most interesting studies about health care improvement.

Signing up for the Research Scan is quick, free and will save you time getting the latest evidence.

Sign up at www.health.org.uk/researchscan

For UK attendees

Innovating for improvement

will be open for application in the summer. We have £1.5m available for up to 20 teams to test and develop innovative ideas and approaches to improving health care delivery in the UK.

Scaling up improvement

will be open for application in the spring. Seven teams will receive up to £500,000 each to support the wider implementation and evaluation of their work.

GenerationQ

our part time, fully-funded leadership programme for senior leaders from health care policy and practice, and the charity sector, will be open for application in the summer.

Visit www.health.org.uk

Stay in touch

For all the latest news and developments from the Health Foundation:

- subscribe to our monthly email newsletter at www.health.org.uk/enewsletter
- register for email alerts to be notified about our latest work at www.health.org.uk/updates
- follow us on Twitter, Facebook or LinkedIn
- visit our blog for the latest opinions, analysis and insight on health and health care at www.health.org.uk/blog

Tuesday 21 April

Session Details

M2

London Experience Days

This interactive and energising day will give a detailed and inside view of the best quality and safety initiatives currently being implemented in the UK healthcare system. The day will advance and progress fresh thinking in improvement and safety

- Enabling international visitors to actively learn from the word class examples of the UK healthcare system
- Providing UK healthcare professionals with an interactive opportunity to learn from the wider global community, and to inspire fresh thinking around local initiatives

The day will include tours and demonstrations of local healthcare facilities at a number of healthcare centres of excellence around London.

Proudly supported by:

NHS

Clinical Commissioning Group

EXPERIENCE 1

Olympic Experience Day: Regeneration and Innovation in Newham

Twitter #qfolympic

A morning visiting the Queen Elizabeth II Olympic Park, host site for the London 2012 Olympic & Paralympic games, followed by an afternoon out in the local community of Newham. Delegates will experience an official tour of the iconic park gaining an insight into the planning of health services throughout the games and how new services have been designed for the local population post-games. After a lunchtime trip up the Anish Kapoor designed Orbit Tower, delegates will then be taken out to experience the local health services that serve one of the UK's most deprived populations.

Learning Objectives

- To gain an insight into the Olympic and Paralympic 2012 legacy and how health services have evolved and sustained to support Newham's regeneration and new
- To look at examples of how local health services are building on the legacy of the games, by incorporating exercise into healthcare and working with young people, in the youngest population in the
- To learn how Newham is building and embedding a culture of quality and safety in primary care through collaboration with academia, secondary care and community partners.
- To learn how Newham health system is driving innovation and behaviour change across a whole system.
- To visit the Olympic site and see local regeneration, first-hand

Your experience

- Risk stratification of patients and the use of informatics (EMIS) across whole patient journey.
- Engaging 'hard to reach' patients in diabetes self-management.

• Embedding the science of improvement into primary and community care.

Your facilitators and hosts

- Dr Zuhair Zarifa, Chair of Newham CCG
- Satbinder Sanghera, Director of Partnerships Newham CCG and previously Director of Athletes' Village
- Meradin Peachey, Director of Public Health, London Borough of Newham
- Dr Shanti Vijayaraghavan, Consultant Diabetologist, Barts Health
- Professor Martin Marshall, Lead, Improvement Science London, Professor of Healthcare Improvement, UCL
- Richard Mountford, Communications Manager, Newham CCG, UK
- Liz Nicholls, Programme Lead for Physiotherapy, School of Health and Bioscience at UEL, UK

Proudly supported by:

Great Ormond Street NHS Hospital for Children

EXPERIENCE 2

Improving Care of Children, **Great Ormond Street Children's Hospital**

Twitter #qfgosh

Great Ormond Street Children's Hospital Trust (GOSH) is one of the top 5 children's hospitals in the world. Everything the Trust does - from excellent clinical care to cutting edge research and paediatric education - is devoted to improving the health of children and supporting their families during what we know are difficult times.

Achieving sustainable change is a challenge that many organisations face on their improvement journey. Great Ormond Street Hospital is continually learning how to develop and sustain Quality Improvement interventions despite encountering significant challenges.

Your experience

Your visit to GOSH will take you into the heart of the organization, where you will learn how GOSH teams deliver their safety agenda across a complex system.

Tuesday 21 April **Session Details**

Delegates will see our successes and challenges and how we addressed them. There will be an opportunity to interact with those who have innovated and improved, as well as experience skills learning workshops and a visit to clinical areas.

Your facilitators

- Zoe Egerickx, Transformation Programme Manager
- Peter Lachman, Co-Deputy Medical Director and Consultant Paediatrician

Proudly supported by:



EXPERIENCE 3

Embedding quality improvement in mental health and community services at East **London NHS Foundation Trust Twitter #qfeast**

East London NHS FT is a provider of predominantly mental health and community services in one of the most culturally diverse and economically deprived parts of the country. The organisation has embraced quality as its business strategy, and has embarked on a large organisationwide quality improvement programme, in partnership with the IHI. East London NHS FT receives some of the best patient feedback results among its peers, and has recently been named as one of the top 10 best places to work in healthcare in the country.

Your experience

Spend a day with East London NHS FT, and learn more about:

- How the organisation is applying systematic continuous improvement to tackling complex quality issues in mental health and community services, hearing directly from the teams leading improvement work
- How the organisation is shifting to being improvement-focused, building capacity and capability for improvement at scale, and making quality its business strategy
- How patients, carers, and families are partnering with staff and leaders to influence decisions, define quality measures, and being part of all improvement work

• Some of the innovative service models in operation within liaison teams, primary care, and community settings - which have applicability beyond the mental health and community services context

Your facilitators

- Dr Kevin Cleary, Medical Director
- Dr Amar Shah, Associate Medical Director for OI

EXPERIENCE 4

Embedding quality Primary Care Experience Day

Twitter #qfprimary

The UK's health system is based on comprehensive primary health provision and free access for all. The recent Commonwealth Fund's 2014 report ranked the UK the best performing health system in the world.

During the morning of the primary care experience day, there will be an opportunity to visit some of the following:

- An innovative community-led organisation working alongside a primary care practice in one of the most deprived areas of the
- A site that has undergone system wide reform of urgent care services
- A site where GP-led commissioning has resulted in new solutions to patient care
- A GP practice to learn more how primary care is delivered, managed and incentivised.

In the afternoon we will come together to share reflections from the morning. We will also hear from UK primary care leaders about approaches to establishing new multiprofessional primary care offerings at greater

Your hosts

- Dr Kate Adams, General Practitioner
- Paresh Dawda, Senior Research Fellow, Australian National University, Visiting Fellow, Keele Univeristy, UK, Implementation Adviser, ACT Medicare Local, GP and Medical Director, Ochre Health, ACT, Consultant, Improvement Foundation, Australia
- Robert Vanham

Proudly supported by:

University College London Hospitals **NHS**



EXPERIENCE 5

Improving acute care for all ages - inspiration from University **College London Hospitals NHS Foundation Trust**

Twitter #qfacute

About your Visit

Your visit to UCLH will provide you with access a wide range of talks from our executive team and our clinical leaders. These will be interactive sessions with a focus on safety, quality improvement and innovation. This will be through a large group session in the morning with the opportunity for delegates to break into smaller groups with a specialty focus in the afternoon. During the day you will:

- Learn from leading experts in women's health, elderly medicine, critical care and cancer care on what they've been doing to improve clinical outcomes and patient experience.
- Network with clinical experts interested in improving clinical outcomes, safety and patent experience
- Develop ideas on the use of simulation that you can implement in your own organisation

Sessions for all

- Hear about our organisation and the benefits and challenges facing an acute foundation Trust in the current economic climate - Sir Robert Naylor (CEO).
- Hear about our improvement journey so far and our aspirations for the future -Jonathan Fielden (Medical Director) and Tara Donnelly (Director Quality, Efficiency and Productivity)
- Learn how our critical care team with the support of UCLP have successfully sustained a 50% reduction in cardiac arrests and eliminated pressure ulcers in their unit whilst improving staff and patient satisfaction - John Welch (Nurse Consultant) and Elaine Thorpe (Matron)
- Observe the use of simulation in clinical training and learn how you could implement this approach in your own organisations - Melissa Whitten (Consultant Obstetrician)

M2

London Experience Days

Specialised afternoon streams to choose from

- Cancer care
- Improving care in Women's Health
- Improving care for elderly and frail patients

Your facilitators

- **Breid O'Brien,** Deputy Director, Quality, Efficiency & Productivity
- Eamonn Sullivan, Deputy Chief Nurse
- Asiya Yunus, UCLP
- Cancer Services Nick Kirby, Divisional Manager,
- Older persons **Eamonn Sullivan,** Deputy Chief Nurse
- Women's Health **Julie Hogg**, Head of Midwifery

Proudly supported by:

BMJ

EXPERIENCE 6

How insights into what BMJ does can help you with your quality improvement agenda Twitter #gfbmj

Learn how to write a paper and get published, plus the opportunity to meet the BMJ editors and learn about how BMJ creates and disseminates evidence-based information and learning.

Morning programme

Writing for publication – how to write an abstract and share the lessons of your work

In this interactive session, participants will describe their own quality improvement work and, with colleagues, will identify key messages and lessons of interest and potential use to others. From these accounts, using a structured framework, participants will write about the key points of their work. Finally by sharing ideas and others' reflections, participants as authors will modify their messages and produce a first draft quality improvement abstract and plan the next steps of writing about their work.

After this session, participants will be able to:

- Write up QI projects as structured abstracts
- Be aware of the needs of customers / readers
- Summarise main messages and learning points
- Use structure for QI report as basis for reflection on QI work

The morning programme will be lead by **Fiona Moss,** Editor, Postgraduate Medical Journal, England

Afternoon programme

Expert speakers from around BMJ will present on the following topics:

- Data analytics How to work out where you are and design an intervention. What can data tell us?
- 'Don't test me to identify my areas of weakness - I feel bad enough already'-How listening to users creates better products and services
- So you want to learn about Quality- the role of current learning theory on quality improvement
- Change management- Is there overlap between changing behaviour in commercial organisations and quality improvement plans?
- How to use evidence- based practice is key to quality improvement. BMJ has a methodology that critically appraises the literature

Your facilitator

Luisa Dillner, Head of BMJ Research and Development, BMJ, UK

M3 - M6

Full Day Courses and Seminars

Twitter #quality2015

0900 - 1700

Breaks are applicable to all Full Day Courses and Seminars:

0800-0900 Registration Refreshments, Capital Hall

1030-1100 Morning Refreshments, Capital Hall

1230-1330 Lunch, Capital Hall

1500-1530 Afternoon Refreshments, Capital Hall

0900-1700

M3: Quality as business strategy: integrating cost, quality, and the patient experience

Capital Room 2 Twitter #qfm3

How do you see the relationship between cost and quality? Do you see it as having a very strong and interconnected relationship or one that functions as separate and distinct silos? In this minicourse the linkages between cost and quality will be explored and clarified. Quality as a Business Strategy (QBS) will provide the strategic foundation. Understanding and measuring the voice of the customer (VOC) and the voice of the process (VOP) will provide the tactical approaches to building an integrated approach to the cost and quality debate. Participants will be asked to diagnose their organization's approach to minimizing costs while enhancing quality.

Robert C. Lloyd, Katherine Luther, Tricia Woodhead, Amy Compton-Phillips

M4: A one-day school for healthcare radicals

Capital Room 3 Twitter #gfm4

The people who actually change the world are the heretics and radicals; those with the courage and skills to challenge the status quo. It's tough being a healthcare radical, so spend an energising day with people of like minds. We will explore tactics for rocking the boat, yet staying in it, and engaging others who may not want to change. We will apply the thinking and practice of other radical leaders to achieve a "revolution in health and care quality" in our own organisations and communities.

Helen Bevan, Jackie Lynton, Boel Andersson Gäre

M5: The Journey to Improve Patient Safety across the Continuum

Capital Room 4 Twitter #qfm5

Much of the work to improve patient safety has been completed in silos. In order to improve patient safety, it will be necessary to consider the patient's journey through the continuum of care. During this session, faculty will share the framework, interventions and measures that should be considered to provide safe care. Participants will have an opportunity to assess their progress in improving safety and develop a plan to address the opportunities for improvement.

Frank Federico, Anthony Staines

Sponsored by:



M6: Policy seminar on strategies and infrastructure for improving healthcare at national level

Capital Room 5 #qfpolicy

This full day seminar is for experienced health system leaders and policy makers directly involved in leading healthcare policy at national, international or government level. Participants must be willing to actively engage with discussions relating to policy matters and to stimulate thoughtful conversation throughout the

This 'summit-style' day will focus on how policy makers set national priorities for improvement. It will also ask participants to collaborate on how to achieve the priorities once set. Discussion will be framed around how national policy can best support local improvement.

M. Rashad Massoud, Jason Leitch, Richard Taunt

Wednesday 22 April Timetable



07.00	08.00	09.00	10.00		11.00 12.00
	0800-0900 Registration (all attendees)	0915-0930 Welcome and opening of the Forum	Keynote I 0930-1030 Inspiring a new generation of healthcare improvers Maureen Bisognano	1030-1100 Morning refreshments	90 minute sessions 1100-1230 A1: Connecting and inspiring for change A2: What matters to me? A3: Definitions of value A4: Patient-centred health and care A5: Safer healthcare: strategies for the real world A6: Global strategies for improving care for mothers and babies A7: The impact of improvement research on clinical practice A8: Everybody's business: students, trainees and patients working to improve care A9: Supporting a Learning Healthcare System: Evaluation of Quality Improvement Initiatives A10: Improving care for long-term conditions in the community A11: Specialty Poster Focus Groups
treams for 201 Clinical Improveme Cost, Value, and Qu	ent				
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mproving Populati Community Health					
eadership and Ma	nagement				
lew Technology a	nd Innovation				
atient and Family	-Centred Care				
atient Safety					

Wednesday 22 April Timetable

14.00	15.00	16.00	17.00		18.00
Half day courses 1330-1630			Keynote 2 1645-1730 Providing	1730-1900 Welcome reception	
M7: Improve safety; improve flow; decrease cost - a practical workshop			practical, emotional and	730 rece	
M8: Crash course in leveraging socia	educational support to	me			
M9: Patient produced simulation for	vulnerable inner-city	elco			
M10: 'Reaching Tipping Point': strate	children and young people	>			
scale across healthcare organisations	Camila Batmanghelidjh				
90 minute sessions	ıts	60 minute sessions			
1330-1500	mer	1530-1630			
B1: National strategies for improvement	resh	C1: Developing a			
B2: Accelerating quality and patient	ref	world class digital health service			
safety improvement in mental health settings	Afternoon refreshments	C2: Are you REALLY ready to be			
B3: Practical approaches to leading	fter	transparent with your results?			
integration of care services		C3: Efficient			
integration of care services B4: Early community-based interventions for young people		Approaches to Infectious Diseases			
B4: Early community-based	1500-1530 A	Approaches to			
B4: Early community-based interventions for young people B5: IHI innovation relay B6: Short film presentations to		Approaches to Infectious Diseases in Africa C4: Building improvement capacity and			
B4: Early community-based interventions for young people B5: IHI innovation relay B6: Short film presentations to inspire and discuss		Approaches to Infectious Diseases in Africa C4: Building improvement capacity and capability at scale – Ghana's			
B4: Early community-based interventions for young people B5: IHI innovation relay B6: Short film presentations to		Approaches to Infectious Diseases in Africa C4: Building improvement capacity and capability at			
B4: Early community-based interventions for young people B5: IHI innovation relay B6: Short film presentations to inspire and discuss		Approaches to Infectious Diseases in Africa C4: Building improvement capacity and capability at scale – Ghana's improvement coaches C5: How stories help			
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B4: Early community-based interventions for young people B5: IHI innovation relay B6: Short film presentations to inspire and discuss		Approaches to Infectious Diseases in Africa C4: Building improvement capacity and capability at scale – Ghana's improvement coaches C5: How stories help – for children, grown-ups and professionals C6: Practical tools to			
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B4: Early community-based interventions for young people B5: IHI innovation relay B6: Short film presentations to inspire and discuss		Approaches to Infectious Diseases in Africa C4: Building improvement capacity and capability at scale – Ghana's improvement coaches C5: How stories help – for children, grown-ups and professionals C6: Practical tools to improve care in the community			

Session Details

Wednesday Keynotes Keynote I

0930-1030

Inspiring a new generation of healthcare improvers



ICC Auditorium



Twitter #qfk1

Keynote II

1645-1730

Providing practical, emotional and educational support to vulnerable inner-city children and young people



Camila Batmanghelidjh

ICC Auditorium

Twitter #qfk2

0915-0930:

Welcome and opening of the Forum

ICC Auditorium

Fiona Godlee

0930-1030: Keynote 1: Inspiring a new generation of healthcare improvers

ICC Auditorium
Twitter #qfk1

Maureen Bisognano

1030-1100: Morning refreshments Capital Hall

1100-1230

90 minute sessions A1-A11

A1: Connecting and inspiring for change

ICC Auditorium
Twitter #qfa1

(Part a): Can social networks support minimally disruptive medicine through promoting connections and mobilising resources outside of formal medical care?

Anne Rogers

(Part b): Quality Mindset: Health & Care Radicals Inspiring Industrial Quality Improvement

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Celine Schillinger

A2: What Matters To Me?

Capital Room 1
Twitter #qfa2

(Part a) Making "What matters to you?" matter.

Catherine Labinjoh

(Part b) "What matters to me?" An international perspective

Kedar Mate

(Part c) What matters to you, what's the matter with you, what's the difference?

Lynne Maher

A3: Definitions of value

Capital Room 5

Twitter #qfa3

(Part a) Patient-centric value tool: an innovative approach to linking clinical and financial performance

Michelle Giarrusso

(Part b) Optimizing value: lessons from the front line

Katharine Luther

A4: Patient-centred health and care

Capital Room 4
Twitter #qfa4

(Part a) Segmentation for self-management: viewing the world through patient's eyes

Dimple Vyas, Sue Cummings

(Part b) Happiness and health behaviours

Pekka Mustonen

(Part c) Using a Four-Point Strategy to Engage/Partner with Diverse Communities for Health and Wellness

Jennifer H. Mieres

A5: Safer healthcare: strategies for the real world

Capital Room 3
Twitter #qfa5

Charles Vincent, René Amalberti

A6: Global strategies for improving care for mothers and babies

Platinum Room 1

Twitter #qfa6

(Part a) Improving the quality and patient safety during delivery

Rikke von Benzon Hollesen

(Part b) Improving retention of motherbaby pairs

Esther Karamagi-Nkolo

(Part c) Improving health care in India

Nigel Livesley, Rakesh Kumar

A7: The impact of improvement research on clinical practice

Platinum Room 2

Twitter #qfa7

(Part a) Applying comparative qualitative assessment technique to evaluate implementation of patient engagement initiatives

Lucy A. Savitz

(Part b) Layers of learning: the complex task of improving surgery

Peter McCulloch

(Part c) Ramp it up: building improvement at scale using a collaborative ramp approach

Diana Dowdle

A8: Everybody's business: students, trainees and patients working to improve care

Platinum Room 3
Twitter #qfa8

William Calvert, Amar Shah, James Innes, Rosamund Snow, Martha Martin

A9: Supporting a Learning Healthcare System: Evaluation of Quality Improvement Initiatives

Capital Room 2
Twitter #qfa9

Gareth Parry, Amy Reid

A10: Improving care for long-term conditions in the community

Platinum Room 4 Twitter #gfa10

(Part a) Mental health integration: a key step towards the Triple Aim

Mara Laderman

(Part b) Delivering Triple Aim in inner-city London: transforming diabetes outcomes in large populations

Jane Stopher, Rebecca Dallmeyer

(Part c) Using geographic practice networks to improve chronic disease management

Sally Hull

A11: Specialty Poster Focus Groups

Poster Area

Twitter #qfposter

Patient Safety

Patient Engagement and Partnerships

Medication Errors

1230-1330: Lunch

Capital Hall

1330-1630

Half day courses M7-M10

M7: Improve safety; improve flow; decrease cost - a practical workshop

Platinum Room 1
Twitter #qfm7

Eugene Litvak, Peter Lachman, Jason Leitch

M8: Crash course in leveraging social media for health care improvement

Platinum Room 2
Twitter #qfm8

Christina Krause, Kevin Smith, Jo-Inge Myhre

M9: Patient produced simulation for education and training

Platinum Room 3
Twitter #qfm9

Elisabeth Paice, Roger Kneebone

M10: 'Reaching Tipping Point': strategies for building QI capability at scale across healthcare organisations

Platinum Room 4
Twitter #gfm10

Jo Bibby, Tricia Woodhead, Bryan Jones

1330-1500

90 minute sessions B1-B7

B1: National strategies for improvement

ICC Auditorium

Twitter #qfb1

(Part a) In treating illness, are we forgetting about creating wellness?

Harry Burns

(Part b) Vision for the future: NHS England

Simon Stevens

B2: Accelerating quality and patient safety improvement in mental health settings

Capital Room 5
Twitter #qfb2

Tricia Woodhead

B3: Practical approaches to leading integration of care services

Capital Room 1
Twitter #qfb3

Elizabeth Bradbury, Nicki McNaney

B4: Early community-based interventions for young people

Capital Room 4
Twitter #qfb4

(Part a) Applications of quality improvement in low literacy communities of rural and urban Chile

Francis Durán

(Part b) Targeting preschool children to promote cardiovascular health: cluster randomised trial

Jaime Céspedes

(Part c) Early intervention: using the model for improvement to improve early literacy

April Masson

B5: IHI innovation relay

Capital Room 3
Twitter #qfb5

Kedar Mate, Lindsay Martin

Session Details

B6: Short film presentations to inspire and discuss

Capital Room 2
Twitter #qfb6

(Part a) A board monitor to recognise malfunctioning professionals

Robert Slappendel

(Part b) Reduction of serious harm in operating theatres: a transferable approach

lain Moppett

(Part c) Safety Rounds for system-wide safety improvement

Piera Poletti

(Part d) Staff improving patient safety

Ben Rees

(Part e) Learning from our errors

Carmel Crock

(Part f) Powerful levers to improve safety culture

Timothy I. Morgenthaler

(Part g) Learning from the European Network for Patient Safety and Quality for Care

Britt Wendelboe

B7: Specialty Poster Focus Groups

Poster Area

Twitter #qfposter

Process and System Improvement

Handovers and Ward Rounds

Indicators

Record Keeping

Audit

1500-1530: Afternoon refreshments

Capital Hall

1530-1630

60 minute sessions C1-C8

C1: Developing a world class digital health service

ICC Auditorium

Twitter #afc1

Helen Rowntree

C2: Are you REALLY ready to be transparent with your results?

Capital Room 3
Twitter #qfc2

Robert C. Lloyd, Uma Kotagal

C3: Efficient Approaches to Infectious Diseases in Africa

Capital Room 2

Twitter #qfc3

(Part a) Evaluation of actions -- and subsequent reactions -- of an emergency medical services (EMS) system during the first Ebola outbreak outside of Africa

Paul E. Pepe

(Part b) Is it cost-effective to improve HIV care in Nicaragua?

Edward Broughton

C4: Building improvement capacity and capability at scale – Ghana's improvement coaches

Capital Room 4

Twitter #qfc4

Sodzi Sodzi-Tettey,Ernest Kanyoke

C5: How stories help – for children, grown-ups and professionals

Capital Room 5
Twitter #qfc5

(Part a) KAPOW! How medical comic books are helping young people to become engaged with health.

Kate Hersov

(Part b) I Hear you! How the storytelling podcast revolution can help us to listen to patients.

Helen Morant

C6: Practical tools to improve care in the community

Capital Room 1

Twitter #qfc6

(Part a) Establishing a comprehensive incident reporting system in primary care

Michael Robinson

(Part b) Developing a handbook for a patient safety collaborative

Paresh Dawda

C7: Specialty Poster Focus Groups

Poster Area

Twitter #qfposter

Pathology

Primary and Community Care

End of Life Care

Sustainability

C8: Specialty Poster Focus Groups

Poster Area

Twitter #qfposter

Improvement Science and Research

1645-1730: Keynote II: Providing practical, emotional and educational support to vulnerable inner-city children and young people

ICC Auditorium
Twitter #qfk2

Camila Batmanghelidjh

Special event for Dutch Delegates Wednesday 22 April 1830-2030

Holland House - At the Waterfront Bar

Hosted by Zorginstituut Netherland and ZonMw



Innovative partnerships and solutions to enhance patient care



Thursday 23 April Timetable



07.00	08.00	09.00	10.00		11.00	12.00	
77.00	Breakfast Sess 0800-0900 Breakfast 1: New developmer dementia care Hemal Desai ar Professor Graha Stokes, Bupa	sions Key 091 EBC Pro Hey ste am Jea Mu	/note 3 5-1030 LA: The Global Impact fessor David /mann, phen Mepham, n-Jacques yembe-Tamfum, Colin	1030-1100 Morning refreshments	90 minute set 1100-1230 D1: Inspiring lat D2: Bringing cotogether — and health	rge scale community projects st and quality improvement toward value in health care: lessons learned and	
	Breakfast 2: Advancing transformational using collaboration networks and systhinking – realtin learning from the English health systhemical Charlie Keeney Rachel Hinde, N Improving Qua Chair: Steve Fa Interim Managi Director, NHS Improving Qua Breakfast 3: New patient, new health: beyond the illness Dean Arnold, Po	on, items ine istem and IHS lity irman, ing lity	wn	1030-1100 Morn	and health care: lessons learned perspectives on a way forward England D3: Leading Improvement Efforts: Interactive Workshop for Glob Leaders D4: Performance management vs improvement approaches for I policy and its implementation: and provocations D5: Improving care in diverse population of the policy and its implementation: and provocations D7: Innovations for tracking quality of the policy and its implementation: and provocations D7: Innovations for tracking quality of the policy and its implementation: and provocations D7: Innovations for tracking quality of the policy and its implementation: and provocations D7: Innovations for tracking quality of the policy and its implementation: and provocations D7: Innovations for tracking quality of the policy and its implementation: and provocations of the policy and provocations o		
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eadership and Man	agement						
ew Technology and	Innovation						
atient and Family-C	entred Care						
atient Safety							

Thursday 23 April Timetable

13.00	14.00	15.00	16.00	17.00	18.00
1230-1330 Lunch Lunchtime Session: Health: How it needs to work. A concept based on TOYOTA thinking Karen Baker, The Isle of Wight NHS Trust; Steve Boam, KM&T	Half day courses 1330-1630			Keynote 4 1645-1730 – A story about	
	M11: High Impact Leadership – Ho real world	w to make	fruit flies, balloons, toys		
	M12: Achieving Triple Aim for pop	ulation hea	our future: What can		
	M13: Engaging healthcare profess	ionals to tra	healthcare learn from		
	M14: Setting up an organisational programme - everything you need		Google's global innovation and customercentric		
	90 minute sessions 1330-1500	ments	60 minute sessions 1530-1630	approaches Alfred Biehler	
	E1: Inspired transformation: How to ignite energy for change	Afternoon refreshments	F1: The BIG DEBATE: our motion: "the		
need ker, [¬]	E2: A new era of innovations in person- and family-centred care	oon r	patient knows best"		
h: How it needs to Karen Baker, The	E3: Building a national quality improvement infrastructure in pursuit of the Triple Aim	Aftern	1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
Health K	E4: Maternal and Child Health	1530			
ession:	E5: Significant improvement in patient safety by international SOPs among multiple hospitals globally	1500-			
htime S	E6: Leading an organisation from special measures to good - our improvement way		whole person care for people with multiple problems		
15	E7: Risk-based co-creation for safer, smarter and sustainable person-centred healthcare -		F5: Improving outcomes for high-risk surgical patients		
1245-13	Sponsored session presented by DNV GL E8: Specialty Poster Focus Groups		F6: Educating Health Professionals in 2020: Let's Design		
	E6. Specially Poster Focus Groups		the Next Disruptive Innovation		
			F7: A safety management system approach for infection risk in healthcare; the challenges and impact of implementing - Sponsored session presented by DNV		
			GL F8: Specialty Poster Focus Groups		

Session Details

Keynote III

0915-1030

EBOLA: The Global Impact Professor David Heymann, Stephen Mepham, Jean-Jacques Muyembe-Tamfum, Colin Brown

ICC Auditorium









Twitter #qfk3

Keynote IV

1645-1730

 A story about fruit flies, balloons, toys and our future: What can healthcare learn from Google's global innovation and customer-centric approaches



Alfred Biehler

ICC Auditorium

Twitter #qfk4

0800-0900

Special Breakfast Sessions

Breakfast session 1: New developments in dementia care

Sponosored and presented by Bupa Platinum Room 1

Twitter #qfbupa

Dr Hemal Desai and Professor Graham Stokes, Bupa

Breakfast session 2: Advancing transformational change using collaboration, networks and systems thinking – realtime learning from the English health system Sponsored and presented by NHS Improving Quality

Platinum Room 2

Twitter #qfnhsiq

Charlie Keeney and Rachel Hinde, NHS Improving Quality

Chair: Steve Fairman, NHS Improving Quality

Breakfast session 3: New patient, new health: beyond the illness Sponosored and presented by PwC Platinum Room 3

Twitter #qfpwc

Dean Arnold, PwC

0915-1030: Keynote III: EBOLA: The Global Impact

ICC Auditorium Twitter #qfk3

Professor David Heymann, Stephen Mepham, Jean-Jacques Muyembe-Tamfum, Colin Brown

1030-1100: Morning refreshments

Capital Hall

1100-1230

90 minute sessions D1-D11

D1: Inspiring large scale community projects

ICC Auditorium

Twitter #qfd1

(Part a) Everyone's Involved and No One's in Charge: Strategies for Multi-system Problem Solving in Population Health

Rosanne Haggerty

(Part b) Project ECHO: Moving Knowledge Not People

Sanjeev Arora

D2: Bringing cost and quality improvement together – toward value in health and health care: lessons learned and perspectives on a way forward from England

Capital Room 3
Twitter #qfd2

Jim Easton, John Moxham, James Mountford

D3: Leading Improvement Efforts: An Interactive Workshop for Global Health Leaders

Capital Room 2
Twitter #qfd3

M. Rashad Massoud, Victor Boguslavsky

D4: Performance management vs improvement approaches for health policy and its implementation: lessons and provocations

Capital Room 4

Twitter #qfd4

Jason Leitch, Pedro Delgado

D5: Improving care in diverse populations

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Platinum Room 1
Twitter #qfd5

(Part a) (Re)designing preventive healthcare services to increase foreignborn women's participation in cancer screening

Malena Lau

(Part b) A Triple Aim approach to reducing health disparities in Denmark

Kristine Binzer

D6: Bringing together patients and providers to co-produce healthcare

Capital Room 5

Twitter #qfd6

(Part a) Creating co-production: fast forward!

Carolyn Canfield

(Part b) Co-producing a prudent future for NHS Wales

Paul Gimson

(Part c) Co-designing integrated care policy with patients and carers: the NW London experience

•••••

Elisabeth Paice, Michael Morton

D7: Innovations for tracking quality

Capital Room 1 Twitter #qfd7

(Part a) How an online reporting tool of "whole-system" measures helped Kaiser better understand, track and improve quality across the entire healthcare system

Andy Amster

(Part b) Data behind the headlines

Simon Mackenzie

D8: Resilient health care in practice: realigning work-asimagined and work-as-done

Platinum Room 2 Twitter #qfd8

Erik Hollnagel, Jeffrey Braithwaite

D9: Advancing Outcome Measurement Globally, Acting Locally

Platinum Room 5
Twitter #qfd9

Jolyn van Vuuren-de Jong, Dennis van Veghel, Heleen Post

D10: Improving Population Health: 100 Million Healthier Lives

Platinum Room 3

Twitter #qfd10

Göran Henriks, Soma Stout

D11: Specialty Poster Focus Groups

Poster Area

#qfposter

Clinical Improvement

HIV and AIDS

Maternity Care

Emergency Care

1230-1330: Lunch

Capital Hall

1245-1315 Lunchtime Session: Health: How it needs to work. A concept based on TOYOTA thinking

Sponsored and presented by KM&T Capital Room 2

Twitter #qfkmandt

Karen Baker, The Isle of Wight NHS Trust; Steve Boam, KM&T

1330-1630

Half day courses M11-M14

M11: High Impact Leadership – How to make a difference in the real world

Platinum Room 1
Twitter #qfm11

Derek Feeley, Jason Leitch, Stephen Swensen, Sir David Dalton

M12: Achieving Triple Aim for population health

Platinum Room 2
Twitter #qfm12

Uma Kotagal, Lucy A. Savitz, Ursula Koch, Gavin Russell

M13: Engaging healthcare professionals to transform care

Platinum Room 3
Twitter #qfm13

Gary S. Kaplan, Jack Silversin

M14: Setting up an organisational wide quality improvement programme - everything you need to know in 3 hours

Platinum Room 4

Twitter #qfm14
Rob Bethune, Nikki Kanani, Mareeni

Raymond, Juliette Brown, Kevin Cleary, Tsana Rawson, Genevieve Holt, Aidan Fowler, Cat Chatfield

1330-1500

90 minute sessions E1-E8

E1: Inspired transformation: How to ignite energy for change

ICC Auditorium Twitter #qfe1

Helen Bevan, Göran Henriks

E2: A new era of innovations in person- and family-centred care

•••••

Capital Room 3
Twitter #qfe2

Patricia A. Rutherford, Maureen Bisognano, Helen Haskell

E3: Building a national quality improvement infrastructure in pursuit of the Triple Aim

Capital Room 2
Twitter #qfe3

Heather Shearer, June Wylie

E4: Maternal and Child Health Capital Room 4 Twitter #gfe4

(Part a) Improving maternal and child health outcomes by taking QI into communities

Edward Moses

(Part b) Access and quality of maternalnewborn care for the poor? Change your care system!

Jorge Hermida

Session Details

E5: Significant improvement in patient safety by international SOPs among multiple hospitals globally

Capital Room 1
Twitter #qfe5

Erica van der Schrieck-de Loos, Agnès Leotsakos, Carolyn Hoffman, Anupam Dayal, Richard J. Croteau, Claire Chabloz

E6: Leading an organisation from special measures to good - our improvement way

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Capital Room 5
Twitter #qfe6

Clare Panniker, Charlotte Hopkins

E7: Risk-based co-creation for safer, smarter and sustainable personcentred healthcare - Sponsored session presented by DNV GL

Platinum Room 5
Twitter #qfdnvql

Jeffrey Braithwaite, Macquarie University, Australia; Margaret Murphy, WHO Patients for Patient Safety; Stephen Leyshon, DNV GL Strategic Research and Innovation

E8: Specialty Poster Focus Groups

Poster Area

Twitter#qfposter

Mental Health

Coronary Care

Diabetes

Cancer Care

1500-1530: Afternoon refreshments
Capital Hall

1530-1630

60 minute sessions F1-F8

F1: The BIG DEBATE: our motion: "the patient knows best"

ICC Auditorium
Twitter #qff1

Speakers for the motion:

David Grayson, Consultant Otolayngologist, Ko Awatea, New Zealand

Paul Wicks, Vice President of Innovation at PatientsLikeMe.com

Surina Taneja, medical student and member of the debating section, UCLU Medical Society, UK

Speakers against the motion:

Brian Robson, Executive Clinical Director of Healthcare Improvement Scotland

David Gilbert, Director of InHealth Associates and writer of futurepatientblog.

Kirtana Vallabhaneni, medical student and member of the debating section, UCLU Medical Society, UK

Adjudicators: Thos Thorogood, student debater, and Tessa Richards, Senior Editor/ Patient Partnership, The BMJ

Chair: Tim Brooks, Chief Executive, BMJ

F2: Discovering your way to greatness

Capital Room 3
Twitter #qff2

Tom Downes

F3: Planning and delivering Integrated Care in the Highlands of Scotland as part of the Highland Quality Approach

Capital Room 4
Twitter #qff3

Elaine Mead

F4: Principles of whole person care for people with multiple problems

Capital Room 1
Twitter #qff4

Sir John Oldham

F5: Improving outcomes for highrisk surgical patients

Capital Room 5

Twitter #qff5

Nial Quiney, Matthew Dickinson

F6: Educating Health Professionals in 2020: Let's Design the Next Disruptive Innovation

Capital Room 2

Twitter #qff6

Carly Strang, Michael Briddon, Jo Inge-Myhre F7: A safety management system approach for infection risk in healthcare; the challenges and impact of implementing - Sponsored session presented by DNV Platinum Room 5

Twitter #qfdnvgl

Stephen McAdam, DNV GL, and Dr. Scott Miller, Sentara Healthcare

F8: Specialty Poster Focus Groups Poster Area

Twitter #qfposter

Infection

Intensive Care

Surgery

Discharge

Paediatrics

1645-1730: Keynote IV – A story about fruit flies, balloons, toys and our future: What can healthcare learn from Google's global innovation and customer-centric approaches

ICC Auditorium
Twitter #qfk4

Alfred Biehler

Special event for Norwegian delegates Thursday 23 April, 1830-2030

Holland House - At the Waterfront Bar

Presented and sponsored by the Norwegian Patient Safety programme "In Safe Hands 24/7"

2016–17 HARKNESS FELLOWSHIPS in HEALTH CARE POLICY and PRACTICE

Call for Applications

THE COMMONWEALTH FUND invites promising mid-career professionals—government policymakers, academic researchers, clinical leaders, hospital and insurance managers, and journalists—from Australia, Canada, France, Germany, the Netherlands, New Zealand, Norway, Sweden, and the United Kingdom—to apply for a unique opportunity to spend up to 12 months in the United States as a Harkness Fellow in Health Care Policy and Practice. Established by The Commonwealth Fund in 1925, the Harkness Fellowships were modeled after the Rhodes Scholarships and aim to produce the next generation of health policy leaders in participating countries.

Fellows are placed with mentors who are leading U.S. experts at organizations such as Harvard University, Stanford University, Kaiser Permanente, and the Institute for Healthcare Improvement to study issues relevant to The Commonwealth Fund's mission to support a high performing health care system—insurance coverage, access, and affordability; health care delivery system reforms (e.g., bundled payments, accountable care organizations, innovative approaches to care for high-need/high-cost patients); cost containment; and other critical issues on the health policy agenda in both the U.S. and their home countries. A peer-reviewed journal article or policy report for Health Ministers and other high-level policy audiences is the anticipated product of the fellowship. Harkness Fellows have published their findings in top-tier journals, including: BMJ, Health Affairs, and New England Journal of Medicine.

The Commonwealth Fund brings together the full class of Fellows throughout the year to participate in a series of high-level policy briefings and leadership seminars with U.S. health care leaders.

Building on their fellowship experiences, Harkness Fellows have moved into senior positions within academia, government, and health care delivery organizations, making valuable contributions to health policy and practice at home and in the United States.

Each fellowship will provide up to U.S. \$119,000 in support, which covers roundtrip airfare to the U.S., living allowance, project-related travel, travel to fellowship seminars, health insurance, and U.S. federal and state taxes. A family supplement (i.e., approximately \$55,000 for a partner and two children up to age 18) is also provided to cover airfare, living allowance, and health insurance.





I know of no comparable experience to widen someone's professional horizons in health care, combined with their ability to meet those new expectations. Harkness Fellows have unparalleled access to thinkers and doers at the highest levels across American health care and health policy. Crucially they also have the time and flexibility to explore their own direction, priorities, and views. More generally, living and working in the United States is a fascinating contrast to life at home—not least for the things it tells us about our own NHS.

James Mountford

(2005–06 Fellow) Director of Clinical Quality and Value UCL Partners



Application Deadlines

September 8, 2015

Australia and New Zealand

November 16, 2015

Canada, France, Germany, the Netherlands, Norway, Sweden, and the U.K.

VISIT

www.commonwealthfund.org/fellowships for more details and to apply.

CONTACT

Robin Osborn, vice president and director, International Program in Health Policy and Practice Innovations, at ro@cmwf.org to inquire about the program, eligibility, and proposed projects.

The Commonwealth Fund is a private foundation, established in 1918 and based in New York, which aims to promote a high performing health care system that achieves better access, improved quality, and greater efficiency, particularly for society's most vulnerable.

Friday 24 April



08.00 09.00 10.00 11.00 12.00 07.00 **Breakfast Keynote 5** 60 minute sessions 60 minute 5-1045 Morning refreshments **Sessions** sessions 0915-1015 1045-1145 0800-0900 1200-1300 **Keynote 5:** A Story of Suffering, **Breakfast 1 G1:** Improving Care for Recovery, Determination Dr Foster – Don't be H1: Robotic and Athletes – lessons from myopic: stories from and Self-Belief animal innovations The Glasgow 2014 a global healthcare changing healthcare Commonwealth Games **Martine Wright** quality group **H2:** Striving for a **G2:** Reducing hospital Katrina Herren, harmonised approach length of stay **Dr Foster** to excellence in care in **G3:** The Digital Doctor: Sweden **Breakfast 2** Hope, Hype, and What Wall? A Harm at the Dawn of H3: Large-scale Walking Breakfast projects in population Medicine's Computer Through IHI's Global health Age Initiativese Pedro Delgado, **G4:** Value and Quality **H4:** Frameworks for effective governance Institute for in Healthcare Healthcare H5: EQuIP (Enabling **G5:** Supporting second Improvement (IHI) Clinicians in Quality victims Improvement and **Breakfast 3 G6:** Person-centred Patient Safety) BMJ Quality - Making care for tomorrow quality improvement **H6:** Improving the simple **G7:** Danish pathways: quality of sentinel **Ashley McKimm** raising quality of event reporting and Dr Cat care in cancer, heart Chatfield, BMJ H7: ParkinsonNet: an diseases, and psychiatry innovative, person-**G8:** Engineering focused approach to systems to save lives; recognise the **H8:** Implementing unexpected EWS and septic **G9:** Your hospital data guidelines in indicates a problem; so an orthopaedic what next? department: a case Streams for 2015 study **G10:** What Has Improved Patient Safety **H9:** Promoting Safety: Clinical Improvement in the UK? Creating the culture needed to achieve **G11:** Specialty Poster system improvement Cost, Value, and Quality Focus Groups H10: Using guidelines **Education and Training** G12: Defining the to improve practice future for patient-H11: Technology and centred care - Big Improvement Science (sponsored by apps for health Health Foundation) Data and Consumer Engagement -**Improving Population and** Sponsored session **Community Health** presented by Optum Leadership and Management **New Technology and Innovation** Patient and Family-Centred Care **Patient Safety**

Friday 24 April

13.00		14.00	15.0	0	16.00	17.00	18.00	
1300-1400 Lunch	1315-1345 Lunchtime Session: The Harkness Fellowships Robin Osborn, The Commonwealth Fund	60 minute sessions 1400-1500 I1: Making better lives with Cycling Without Age I2: Transforming Community Health I3: Making safety visible: how to implement a comprehensive approach to measuring and monitoring safety I4: Patient empowerment: taking person-centred care a step further: What works? I5: Embracing Complexity: Mastering the use of Plan-Do-Study-Act cycles to navigate and negotiate change I6: Using the 'Team Sky' approach to reduce medication errors among junior doctors I7: The sustainable development goals: MDG achievement, lessons learned and future directions for improving health care and Universal Health Coverage I8: What Matters to Me: In Conversation with Patients I9: Consider culture and deliberate innovation I10: It matters! I11: Clinicians steering the design of health service		Keynote 6 1515-1615 Old Myths and N Designs: The Nev Simple Rules for Health Systems Donald M. Berw	N			

Session Details

Keynote V

A Story of Suffering, **Recovery, Determination** and Self-Belief







Keynote VI

1515-1615

Old Myths and New **Designs: The New Simple Rules for Health Systems** Donald M. Berwick



Twitter #qfk6



0800-0900

Special Breakfast Sessions

Breakfast session 1: Dr Foster – Don't be myopic: stories from a global healthcare quality group Sponosored and presented by Dr Foster

Platinum Room 2 Twitter #qfdrfoster

Katrina Herren, Dr Foster

Breakfast session 2: What Wall? A Walking Breakfast Through IHI's Global Initiatives Sponosored and presented by IHI Platinum Room 1

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Twitter #qfihi

Pedro Delgado, Institute for Healthcare Improvement (IHI)

Breakfast session 3: BMJ Quality – Making quality improvement simple Sponosored and presented by BMJ **Platinum Room 3** Twitter #qfbmi

Ashley McKimm and Cat Chatfield, BMJ

0915-1015: Keynote V: A Story of Suffering, Recovery, **Determination and Self-Belief**

ICC Auditorium Twitter #qfk5

Martine Wright

1015-1045: Morning refreshments **Capital Hall**

1045-1145

60 minute sessions G1-G12

G1: Improving Care for Athletes - lessons from The Glasgow 2014 **Commonwealth Games**

ICC Auditorium

Twitter #qfq1

Liz Mendl, John MacLean, Sarah Mitchell

G2: Reducing hospital length of stay

Capital Room 3 Twitter #qfg2

Nigel Edwards

G3: The Digital Doctor: Hope, Hype, and Harm at the Dawn of **Medicine's Computer Age**

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Platinum Room 1 Twitter #qfg3

Robert M. Wachter

G4: Value and Quality in Healthcare

Capital Room 1 Twitter #qfg4

(Part a) UCLH goes POP!

Gill Gaskin

(Part b) Value Stream Managers in healthcare: breaking silos and improving care with Lean

Carlos Frederico Pinto

G5: Supporting second victims

Capital Room 2 Twitter #qfq5

(Part a) How to support clinicians involved as second victims after serious clinical adverse events

Frank Federico

(Part b) Supporting our second victim colleagues: implementing RISE at the Johns Hopkins Hospital

Hanan Edrees

G6: Person-centred care for tomorrow

Capital Room 4
Twitter #qfg6

Göran Henriks, Anette Abrahamsson, Annmargreth Kvarnefors

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G7: Danish pathways: raising quality of care in cancer, heart diseases, and psychiatry

Platinum Room 2 Twitter #qfq7

Claus Thomsen, Per Jørgensen

G8: Engineering systems to save lives; recognise the unexpected

Platinum Room 3
Twitter #qfq8

Jeanne M. Huddleston

G9: Your hospital data indicates a problem; so what next?

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Platinum Room 4
Twitter #qfq9

Cat Chatfield, Kate Langford

G10: What Has Improved Patient Safety in the UK?

Capital Room 5
Twitter #qfq10

Carol Haraden, Mike Durkin

G11: Specialty Poster Focus Groups

Poster Area

Twitter #qfposter

Training and Education

Workforce Engagement

Culture

Access

Quality Improvement Reports

G12: Defining the future for patient-centred care – Big Data and Consumer Engagement - Sponsored session presented by Optum

Platinum Room 5
Twitter #qfoptum

Katherine Ward, Optum International

1200-1300

60 minute sessions H1-H11

H1: Robotic and animal innovations changing healthcare

ICC Auditorium Twitter #qfh1

(Part a) Designing Technology for Working Dogs: an Interspecies Perspective on Human Wellbeing

Clara Mancini

(Part b) PARO robot harp baby seal in action at Danish elderly homes, the important factors

Jakob Iversen

H2: Striving for a harmonised approach to excellence in care in Sweden

Platinum Room 2 Twitter #qfh2

Göran Henriks, Jesper Olsson, Bodil Klintberg, Ann Söderström, Anders Anell

H3: Large-scale projects in population health

Platinum Room 1 Twitter #qfh3

(Part a) National Primary Care Extension Program in the United States: a learning network

Robert Gabbay, Alan Adelman

(Part b) Transforming primary care: adapting best practices to improve population health

Sherril B. Gelmon

H4: Frameworks for effective governance

Capital Room 4
Twitter #qfh4

(Part a) The journey to transparency in intensive care in the Netherlands

Dave Dongelmans

(Part b) Development of an evidencebased quality and outcomes framework for perioperative care

S. Ramani Moonesinghe

H5: EQuIP (Enabling Clinicians in Quality Improvement and Patient Safety)

Capital Room 1
Twitter #qfh5

Daljit K Hothi, Anita Jayadev, Peter

H6: Improving the quality of sentinel event reporting

Capital Room 2
Twitter #qfh6

(Part a) Improving the quality of Sentinel Event reports nationwide, the role of the regulator

Sandra Mulder

(Part b) The Italian cycle for improving quality in patient safety

Lucia Guidotti

H7: ParkinsonNet: an innovative, person-focused approach to care

Platinum Room 5

Twitter #qfh7

Bastiaan R. Bloem, Amy Compton-Phillips

H8: Implementing EWS and septic guidelines in an orthopaedic department: a case study

Platinum Room 3
Twitter #qfh8

Peter Ivan Andersen, Dorte Dall-Hansen

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H9: Promoting Safety: Creating the culture needed to achieve system improvement

Capital Room 3
Twitter #gfh9

Cathie Furman, Gary S. Kaplan

H10: Using guidelines to improve practice

Platinum Room 4
Twitter #qfh10

Kate Adlington, Emma Parish, Aoife Molloy, Ahmed Rashid

Session Details

H11: Technology and apps for health

Capital Room 5
Twitter #qfh11

(Part a) Health information technology as an enabler of improved long-term condition management in Auckland, New Zealand

Peter Gow

(Part b) Big Data and Artificial Intelligence in Healthcare: Separating the Hype and the Hope

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Robert M. Watcher

1300-1400: Lunch Capital Hall

1315-1345 Lunchtime Session: The Harkness Fellowships Sponsored and presented by The Commonwealth Fund

Capital Room 2
Twitter #qfcwf

Robin Osborn, The Commonwealth Fund

1400-1500

60 minute sessions I1-I11

I1: Making better lives with Cycling Without Age

ICC Auditorium
Twitter #qfi1

Ole Kassow

I2: Transforming Community Health

Platinum Room 1 Twitter #qfi2

(Part a) Catalysing students as agents of change: innovations to execute your Triple Aim goals

Jessica Perlo

(Part b) How community organising is transforming healthcare and improving lives on a global scale

Alexandra Nicholas

I3: Making safety visible: how to implement a comprehensive approach to measuring and monitoring safety

Capital Room 3

Twitter #qfi3

Penny Pereira, Sir David Dalton, Charles Vincent

I4: Patient empowerment: taking person-centred care a step further: What works?

Capital Room 1
Twitter #qfi4

Carola Orrego, Kaisa Immonen-Charalambous

I5: Embracing Complexity: Mastering the use of Plan-Do-Study-Act cycles to navigate and negotiate change

Capital Room 4
Twitter #qfi5

Julie Reed, Chris McNicholas

I6: Using the 'Team Sky' approach to reduce medication errors among iunior doctors

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Capital Room 2
Twitter #qfi6

Rakesh Patel, William Green

I7: The sustainable development goals: MDG achievement, lessons learned and future directions for improving health care and Universal Health Coverage

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Platinum Room 2
Twitter #qfi7

M. Rashad Massoud

I8: What Matters to Me: In Conversation with Patients

Platinum Room 3
Twitter #qfi8

The new 2015 Forum Patient Panel; Chair: Tessa Richards

•••••

19: Consider culture and deliberate innovation

Capital Room 5
Twitter #qfi9

Lynne Maher, Paul Plsek

I10: It matters! Platinum Room 4 Twitter #qfi10

Beth Lilja, Anders Vege

I11: Clinicians steering the design of health service

Platinum Room 5
Twitter #qfi11

Sam Everington, Caron Morton, Chris Jones

1515-1615: Keynote VI: Old Myths and New Designs: The New Simple Rules for Health Systems

ICC Auditorium
Twitter #qfk6

Donald M. Berwick



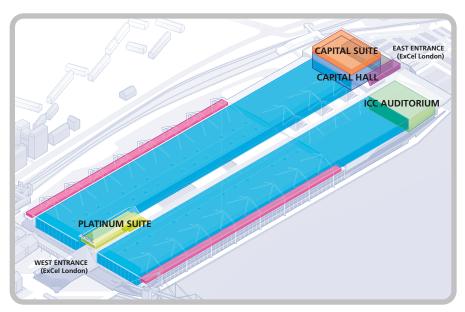


Exhibition and Poster Area, Capital Hall, Level 0

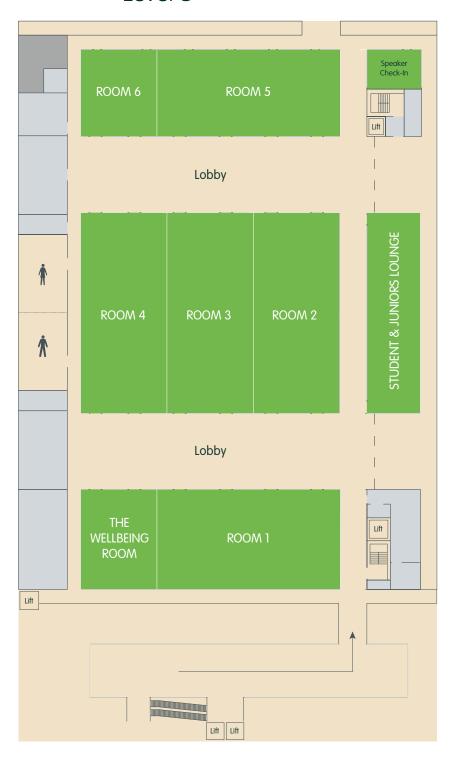


STAND NUMBER AND COMPANY NAME

- 1 Ward-Hendry
- 2 Virginia Mason Institute
- 3 DNV GL
- 4 The North East Transformation System (NETS)
- 5 KM&T
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- 28 Patientrack
- 29 Royal College of Physicians
- A Meeting point A
- **B** Meeting point B
- U Charging Station

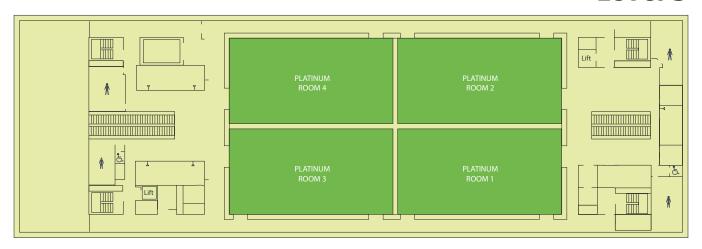


Session Rooms, Capital Suite, Level 3

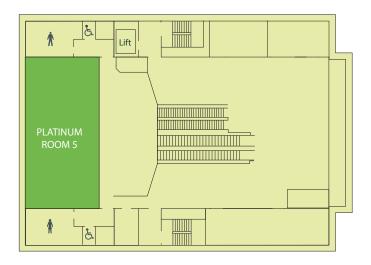


Session Rooms, Platinum Suite, Level 2 and 3

Level 3



Level 2



Improve Innovate Inspire

This year as the International Forum celebrates its 20th anniversary, the momentum of improving quality and safety worldwide continues to build.

Join colleagues in Hong Kong at the first International Forum on Quality and Safety in Healthcare: Asia. Developed in close partnership with key Strategic Partners, this premier event showcases the very best of regional and international thinking.

Visit us at Stand 16 for special rates for London attendees and the opportunity to win your free place in Hong Kong. We look forward to welcoming you.

internationalforumasia.bmj.com

International Forum on Quality and Safety in Healthcare : Asia

Hong Kong Convention and Exhibition Centre 28-30 September 2015











International Forum: Asia is appreciative of support from Partner Organisations:









































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@BMJ_Qual_Saf



Institute for Healthcare Improvement

Institute for Healthcare Improvement (IHI) is a leading innovator in health and health care improvement worldwide. An independent not-for-profit organization, IHI partners with visionaries, leaders, and front-line practitioners around the globe to spark bold, inventive ways to improve the health of individuals and populations. Recognized as an innovator, convener, trustworthy partner, and driver of results, IHI is the first place to turn for expertise, help, and encouragement for anyone, anywhere who wants to change health and health care profoundly for the better.

Web: www.IHI.org Email: info@ihi.org Twitter: @ThelHI



The Health Foundation

The Health Foundation is an independent charity working to improve the quality of health care in the UK. We are here to support people working in health care practice and policy to make lasting improvements to health services. We carry out research and in-depth policy analysis, fund improvement programmes in the NHS, support and develop leaders and share evidence to encourage wider change.

Web: www.health.org.uk Email: info@health.org.uk Twitter: @HealthFdn



Advancing Quality Alliance (AQuA)

Advancing Quality Alliance (AQuA) is an NHS membership body which aims to help its members and customers to improve health and the quality of healthcare. AQuA is funded by its Members and customers who include: Foundation Trusts, Mental Health Trusts, Clinical Commissioning Groups and Local Authorities.

Web: www.advancingqualityalliance.nhs.uk

Email: AQuA@srft.nhs.uk Twitter: @AQuA_Inform



Datix

Datix has been a pioneer in the field of patient safety since 1986 and is today a leading supplier of software for patient safety, risk management, incident and adverse event reporting. Datix aims to help healthcare organisations build a culture and practice that drives excellence in patient safety. It recruits and retains people committed to the healthcare sector and continually invests in its software and services to ensure that it integrates best practice and learning.

Web: www.datix.co.uk Email: info@datix.co.uk Twitter: @DatixUK

DNV GL

DNV GL is a world-leading certification body. With 150 years of experience in developing safety standards in high risk industries, DNV GL is the recognized healthcare leader in identifying, assessing and managing risk to mitigate harm to patients. Within Healthcare we help our customers achieve excellence by improving quality and patient safety through hospital accreditation, managing infection risk, management system certification and training. The DNV GL Group operates in more than 100 countries. Our 16,000 professionals are dedicated to helping our customers make the world safer, smarter and greener.

Web: www.dnvgl.com/healthcare Email: business.assurance@dnvgl.com

Twitter: @DNVGI

dr foster.

Dr Foster

Dr Foster works with healthcare organisations to improve their performance and achieve sustainable change through better use of data. We are the leading provider of healthcare analysis and clinical benchmarking solutions in England and increasingly worldwide, working with over 40 pre-eminent academic hospitals in nine countries.

Web: drfoster.com Email: info@drfoster.com Twitter: @DrFosterIntel

go:teborg

Welcome to Gothenburg 2016

Gothenburg is located on the west coast of Sweden and easy accessible from around Europe. With meeting venues, hotels and restaurants within walking distance, and a stunning archipelago close by, we assure you will get a whole new meeting experience at International Forum on Quality and Safety in Healthcare in 2016.

Web: www.goteborg.com togetheringothenburg2016.se Email: convention@goteborg.com



Joint Commission International (JCI)

Joint Commission International (JCI) is a world leader in health care quality improvement and patient safety. Since 1994, JCI has accredited nearly 700 organizations while helping health care facilities, public health agencies, health ministries, and others in more than 100 countries through international accreditation, advisory services, publications and education programs.

Web: www.jointcommissioninternational.org Email: info@jointcommissioninternational.org Twitter: @JCI_GoldSeal

Exhibitors 49



Health Education England

Health Education England

Health Education England is the NHS engine that will deliver a better health and healthcare workforce for England. Each year we invest in education and training to provide staff in the right numbers with the right values, skills and behaviours to meet the needs of patients.

Web: hee.nhs.uk Email: HEE.Rl@nhs.net Twitter: @NHS_HealthEdEng



Ko Awatea

Ko Awatea is the centre for health system innovation and improvement at Auckland's Counties Manukau District Health Board, one of New Zealand's largest and most diverse health providers. It sits at the heart of the DHB's activities to improve value for money and to support the transformational change needed to keep pace with the demand for more and better health services managed within tight financial constraints.

Web: www.koawatea.co.nz Twitter: @KoAwatea



NHS Improving Quality

NHS Improving Quality works to improve health outcomes across England by providing improvement and change expertise to help the acceleration of learning to enable whole system change across England. It brings together knowledge, expertise and experience from across the NHS, establishing a new vision and re-shaping the healthcare improvement landscape.

Web: www.nhsiq.nhs.uk Email: enquiries@nhsiq.nhs.uk

Twitter: @NHSIQ



NHSScotland

NHSScotland has set out its aim to be a recognised world leader in the quality of healthcare services it delivers to the people of Scotland. Launched by the Scotlish Government in May 2010, the Healthcare Quality Strategy for Scotland sets the overall approach for achieving this aim and is centred around realising three Quality Ambitions for Person-Centred, Safe and Effective healthcare. Find out howNHSScotland, with Healthcare Improvement Scotland and NHS Education for Scotland, are taking forward priority areas for action to achieve Scotland's quality aim by visiting Stand 10 in the exhibition area.

Web: www.nes.scot.nhs.uk www.healthcareimprovementscotland.org www.gov.scot/Topics/Health

Twitter: @NHS_Education, @online_his,

@scotgov



NHS Wales

NHS Wales in the UK is committed to improving the health of the people of Wales and reducing health inequality. It is achieving this by focusing on improving quality and safety, improving access and patient experience, and preventing poor health.

Web: www.1000livesplus.wales.nhs.uk Email: 1000LivesImprovement@wales.nhs.uk

Twitter: @1000LivesPlus



The North East Transformation System (NETS)

The North East Transformation System (NETS) is a Lean based methodology developed by an improvement collaborative in North East England. We deliver training and coaching in Lean and the NETS techniques with a focus on knowledge transfer to help organisations to become self sufficient in the approach. We also develop products to help organisations implement continuous quality improvement in healthcare. Come and try our Apps for QI Projects and Rapid Improvement Events at Stand 4 in the exhibition area.

Web: www.nelean.nhs.uk Email: info@nelean.nhs.uk

Twitter: @nhsNETS, @nhslean, @Lean_App



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Twitter: @Patientrack



Virginia Mason Institute

For over a decade, Virginia Mason has successfully applied lean principles to improve the quality and efficiency of healthcare. Our goal at the Virginia Mason Institute is to advance quality, safety, and value by sharing our knowledge and experience, providing education and training in Virginia Mason's lean management method.

Web: www.virginiamasoninstitute.org Email: VMInstitute@virginiamason.org

Twitter: @VirginiaMason



Ward-Hendry

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Twitter: @thehotboardHC



KM&T

KM&T is a global consulting firm providing business and operational performance improvement to healthcare providers around the world.

With a commitment to creating sustainable change and empowering individuals, KM&T work from board room to ward to help redesign processes that are easy to manage and yield results for the long term.

Web address: www.kmandt.com Email address: info@kmandt.com

Twitter: @KMandT



Royal College of Physicians

The Royal College of Physicians (RCP) plays a leading role in the delivery of high-quality patient care by setting standards of medical practice and promoting clinical excellence. It provides physicians in over 30 medical specialities with education, training and support throughout their careers. As an independent charity representing more than 29,000 fellows and members worldwide, it advises and works with government, patients, allied healthcare professionals and the public to improve health and healthcare.

Web: www.rcplondon.ac.uk Email: CEEU@RCPlondon.ac.uk

Twitter: @rcplondon

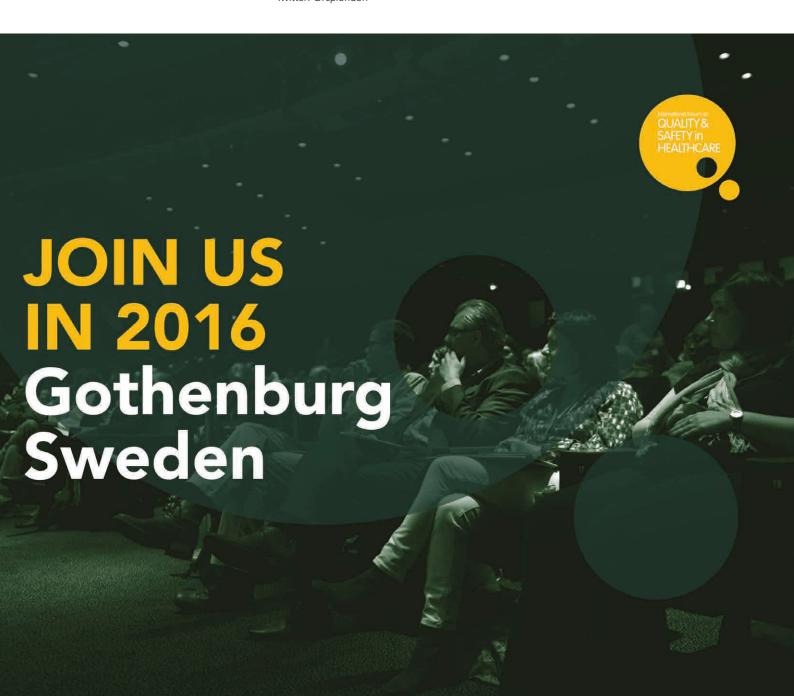
International Forum on Quality and Safety in Healthcare : Asia



International Forum: Asia

The first International Forum on Quality and Safety in Healthcare: Asia will be launched in Hong Kong on 28-30 September 2015 showcasing internationally recognised keynotes and addressing regional needs. This premier event will present the best of regional and international learnings and has been developed with the support of Regional Strategic Partners.

Web: internationalforumasia.bmj.com Email: wlee@bmj.com Twitter @QualityForum



We would like to thank our colleagues for their time spent reviewing abstract submissions

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International Forum Patient Panel

The International Forum Patient Panel is composed of people with firsthand experience of healthcare. Members of the Patient Panel will join the International Forum in April and contribute to discussions, ensuring that the patient voice is heard. Moving forward with the planning for Gothenburg 2016, our Patient Panel will play an active role in shaping the International Forum programme and will continue to challenge our thinking to keep patients at the core of our mission.



David Gilbert

David is a former mental health service user with 25 years experience in patient-led healthcare improvement at national and international level. He is Director of InHealth Associates (www. inhealthassociates.co.uk), that supports patients to work in partnership with professionals to influence change. He also cofounded the Centre for Patient Leadership, with Mark Doughty. He writes poetry and support Leeds



Jonathon Hope

Jonathon experienced kidney failure in his teens and has had four transplants. For 12 years he has chaired and co-chaired many local and national innovation programmes co-designed and co-produced with patients. Currently, Jonathon co-chairs 'Valuing Individuals', an NHS England initiative piloting PAM, PROMS and PREMS to build on patient expertise.



Brenda Murray

During her Carer Ambassador role

Brenda liaised mostly with GP surgeries to raise awareness relating to unpaid carers issues but also helped build and maintain protocols that assisted carers who were registered patients. In addition, Brenda was also a carer representative for both the local Carers Partnership Board and The Royal College of General Practitioners.



Paul Wicks

Paul Wicks is VP of Innovation at PatientsLikeMe.com, an online community for patients living with long-term conditions to connect with one another and contribute to scientific research. Through PatientsLikeMe, Paul has published over 60 peer-reviewed articles including patient-lead PROMs, virtual clinical trials, and introducing patient-centeredness in to pharmaceutical development.



Rosamund Snow

Rosamund Snow has been living with type 1 diabetes since she was a teenager. Having been the subject of other people's research projects on numerous occasions, in 2013 she completed a PhD as a service-user-researcher, exploring healthcare services from the users' point of view. She is The BMJ's patient editor, and works at the University of Oxford on patient involvement in quality and safety research and medical education.

Write your 'next step to improve healthcare' here. Email or tweet a photo of yourself holding up this page, containing your message to:

Be creative and inspire us! We will show your photos on the big screen during the International Forum.

20YEARS

International Forum on Quality & Safety in Healthcare

Forthcoming Events

International Forum on Quality and Safety in Healthcare: Asia Hong Kong 28-30 September 2015

International Forum on Quality and Safety in Healthcare Gothenburg, Sweden 12-15 April 2016