

5 countries' experience toward deployment in your system

Introductions

hello my name is...

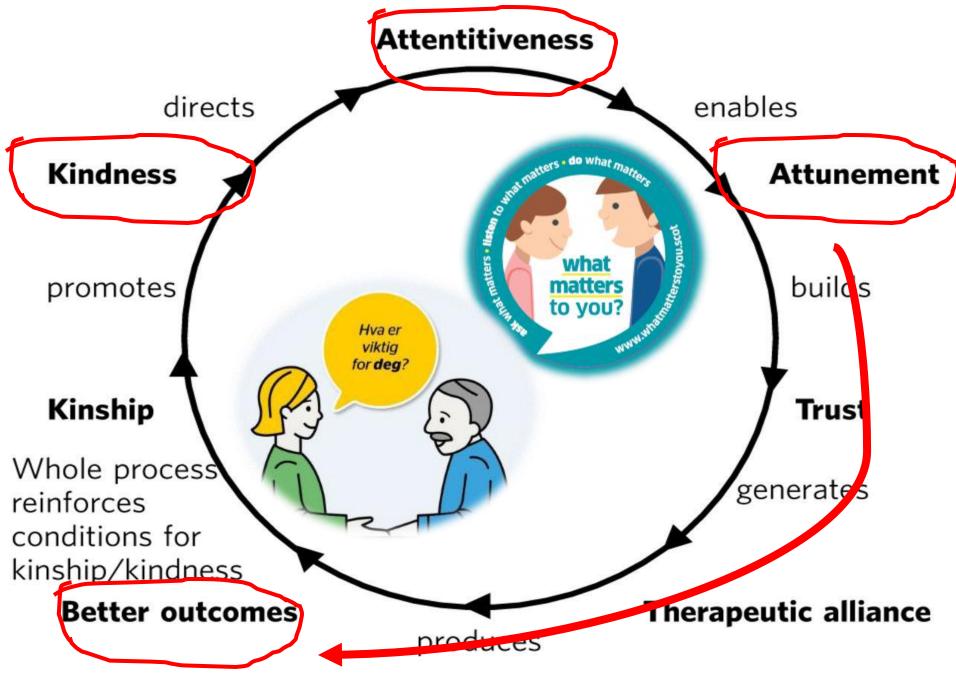
What matters to you today?











Intelligent Kindness: reforming the culture of healthcare (Ballat and Campling 2011)

In the beginning....

...How it all started

The Power of Attentiveness: How It All Started

PERSPECTIVE

SHARED DECISION MAKING

Shared Decision Making — The Pinnacle of Patient-Centered Care

Michael J. Barry, M.D., and Susan Edgman-Levitan, P.A.

Nothing about me without me.

- Valerie Billingham. Through the Patient's Eyes, Salzburg Seminar Session 356, 1998

aring and compassion were ment" available to clinicians. Over time, advances in medical science of family members and friends, have provided new options that, as appropriate; continuity, includalthough often improving out- ing through care-site transitions: cal decisions, however, more than comes, have inadvertently dis- and access to care.1 Successfully tanced physicians from their pa- addressing these dimensions retients. The result is a health care environment in which patients families as allies in designing, and their families are often ex- implementing, and evaluating ent combinations of possible thercluded from important discus- care systems. sions and left feeling in the dark about how their problems are in the landmark Institute of Med-

of diagnostic and treatment options available to them.

integrated care; clear, high-quality ous and stressful interventions. information and education for the patient and family; physical comfort, including pain management; Jonce often the only "treat- emotional support and alleviation of fear and anxiety; involvement quires enlisting patients and

This concept was introduced being managed and icine (IOM) report Crossing the how to navigate the Quality Chasm² as one of the funavailable at NEJM.org overwhelming array damental approaches to improv-coronary heart disease, and geing the quality of U.S. health netic and cancer screening tests care. The IOM defined patient- are good examples. In such cases,

tive of patients: respect for the for the rest of one's life, and patient's values, preferences, and screening and diagnostic tests expressed needs; coordinated and that can trigger cascades of seri-

> For some decisions, there is one clearly superior path, and patient preferences play little or no role - a fractured hip needs repair, acute appendicitis necessitates surgery, and bacterial meningitis requires antibiotics. For most medione reasonable path forward exists (including the option of doing nothing, when appropriate), and different paths entail differapeutic effects and side effects. Decisions about therapy for earlystage breast cancer or prostate cancer, lipid-lowering medication for the primary prevention of





Flipping the Question

Not only "What's the matter?" but also "What matters to you?"

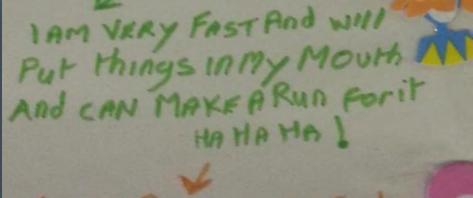


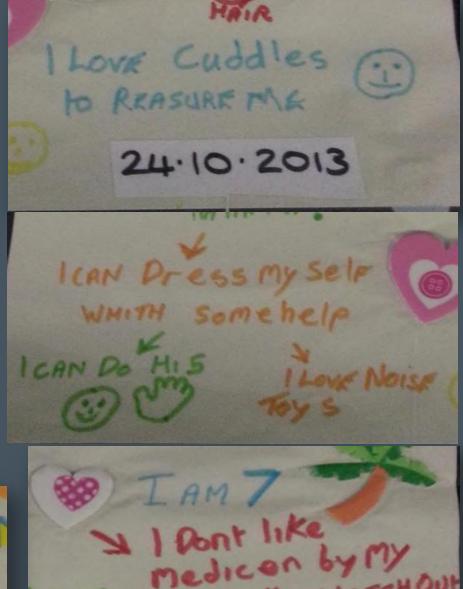
A Norwegian farmer & his hut...











Medicen by My

Medicen by My

Mouth "So WATCHOUT

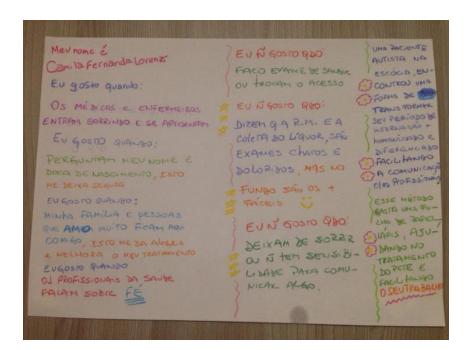
Twill strugie" A3 person

I will strugie" A3 person

I will strugie A3 person

To feel Peoples











Kindness bundle

- Opening and closing interactions with patients in a structured way
- Warm personal introduction
 - "What would you like me to call you?"
- Shared decision making
 - "What matters to you?"
 - "What about today? What would make today a good day?"
- Warm close-out
 - "Is there anything we can do to make you more comfortable?"



Today's Care





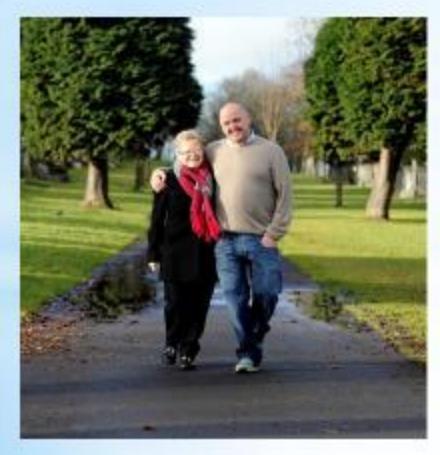
Digital Care







You Can Make A Difference





@DementiaCarerVo @tommyNtour #wmty19 #cnoscot

https://www.alliance-scotland.org.uk/peopleand-networks/dementia-carer-voices/

www.facebook.com/DementiaCarerVoices

www.tommyontour2011.blogspot.com

tommy.whitelaw@alliance-scotland.org.uk dementiacarervoices@alliance-scotland.org.uk



lead 2add # CNOScot DEMENTIA More than 17,000 pledges "cwhat matters to You?" Care starts in your heart PLEASE ... BE KIND helpless YOU CAN MAKE A DIFFERENCE alone Name... not condition scared ARER, Sometimes #hellomy name is. I FELT People may be over 4 years What can WE DO NOT .. PLEASE do to help Word use the + support ? PLEASE chollenging ... JUNE .. It's MYMOM, Joan .. ASKI - the wee woman NOT with dementia 19 Mums+ Dads make it better Are you OK for us. We need ASK what mallers #Wmty18 Wichers. lives tories ISTEN to what mallers to help, make it doing this better for them. DO what matters. WITHT YOU? People CAN CHANGE lives, ENSURE DIGNITY AND RESPECT What can You do? Be The ONE People want to be able to stay in their own home "What Matters to you" Day 6/6/2018 Who makes a To be carred for DIFFERENCE in their own home #Wmty18 for as long as possible. tommy. whitelaw ealliance - scotland.org. uk @tommy Ntour

What Matters To Me













Spreading WMTY Locally



What matters to you? – A local story from the Royal Free London

James Mountford, Director of Quality, Royal Free London NHS FT



The Royal Free London Hospitals: Royal Free and Barnet...











Jan 2017: WMTY started at the Royal Free...(thank you Jen!)

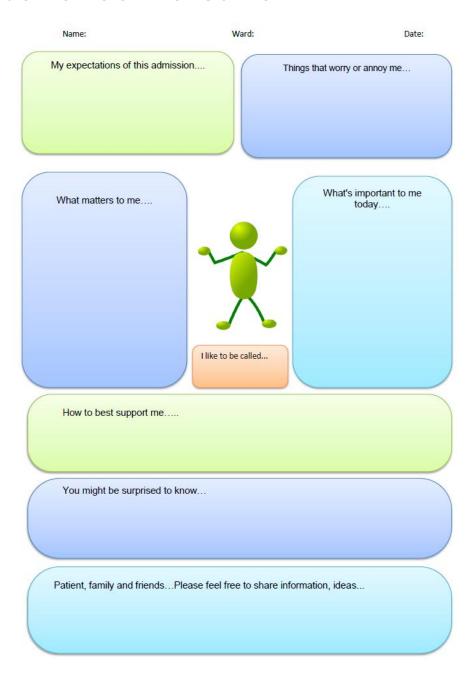


7 June 2017, our first "WMTY-day": focus on WMT-patients





A tool to have a better conversation



With thanks to Karen Turner

I want to feel safe....

67 year old lady with metastatic breast cancer

I want to be with my children a bit longer 52 year old lady with metastatic anal cancer

> For it to be over 58 year old man with lung cancer

I'm worried that
I'm bed
blocking...
88 year lady with ca
pancreas

With thanks to Karen Turner

I want the pain to stop

62 year old man with prostate cancer and bone mets

What matters today is you're giving me some time to talk 58 year old lady with metastatic breast cancer

I want to see the people I love today

67 year old lady with Glioblastoma

To be healthy, walk and do things for myself
96 year old lady with cholangiocarcinoma

I want to get home and get out of here 82 year old lady with end stage liver disease

I want my legs to work again

77 year old lady with advanced metastatic breast cancer and COPD

I want to go outside 80 year old lady in respiratory failure

"I know I'm dying.
When I die, I don't want
you to tell my wife over
the phone. Please let
her know face to face"

68 year old man with liver cancer

Quickly actionable (for free, often)

"My syringe driver keeps getting caught. It's in my right arm and I'm right handed"



Move access to left arm

"I don't want my wife to hear I've died over the phone"



Arrange family meeting to cover this and work out a solution

"I want to go outside— can I go in the garden?"



Make arrangements for the patient to go outside in their bed

I learnt about my patients concerns and worries

I learnt information that I would not have known

I learnt patient was on the wrong management

"What matters to you?"

What did our Therapists say?

Patients want to look and feel presentable Patients are relieved when their concerns are validated.

Its important patients are listened to

As therapists, we should not go into see a patient with our own assumptions about WMTY

t enhanced my nteraction by removing boundaries

Asking WMTY helped me get to know the patient better

More time is needed to talk to patients

Small things can make a big difference

Asking WMTY is patient centred

Patients want to be involved in their own care

Asking WMTY gave patient confidence to ask about other issues, not just physical/therapy related

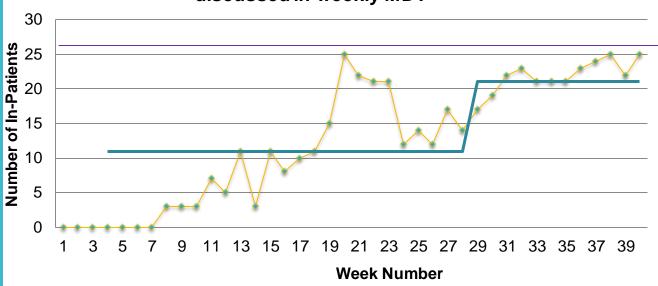
I will ask more open ended questions

I will ask WMTY again I will remember to smile

With thanks to Karen Turner`

Number of WMTY conversations

Number of Patients who have WMTY conversations discussed in weekly MDT



What has been the impact?

Team Meetings now have the patient at the centre

The MDT is for the first time, truly patient focused"

Palliative Care Consultant

Focus of resources

"I don't mind which nursing home I'm discharged to, just want it to be the closest one to my sister".

In-patient

Improved Care

"In the past, I'd too often assumed what matters, now I know and our care is better"

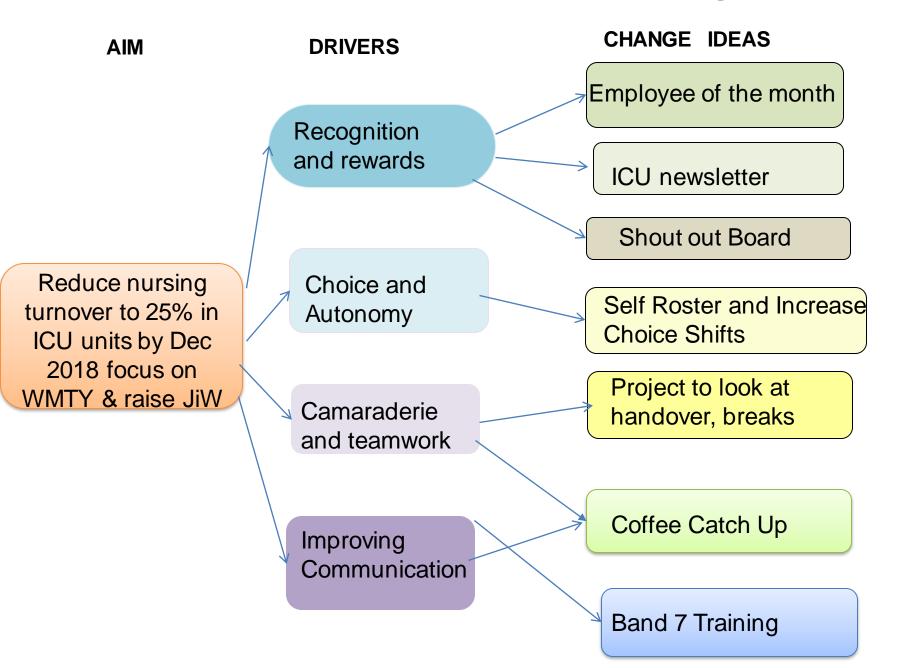
Band 5 Physiotherapist

More meaningful relationships and job satisfaction

Asking WMTY has helped me connect with patients on a deeper level.

CNS Palliative Care

What if we applied this to staff, to improve things for them?



ICU Nurse Retention

Aim: To reduce ICU nursing turnover to 25% by 31 Dec 2018

What matters to ICU staff?

"More choice and flexibility with shift choices"

- "Having prompt access to professional courses"
- "Having more access to senior staff"
- "More positive and constructive feedback"

What ICU staff have done

- Set Up electronic rotas with increased number of shift choices
- Every band 5 nurse has an appropriate course booked as part of induction
- Weekly Coffee Catch-ups with matrons set up for all staff
- Employee of the month, 'Shout Out Boards', monthly newsletters





"Completing the rota is so much easier as staff have written in what they wish to work. Most of the time they are allocated the shifts they wanted"

"Bank nurses can pick up extra shifts any time, anywhere"

"If you have a spare 5 minute you can request your shifts, my friends cant believe I write my own rota!!"

"It helps my work life balance, I can choose my days and in particular my nights"

"Its great, you can choose your shifts when grabbing a coffee"

"Its so simple to use, I often log on when I'm at the tube with Wi-Fi"

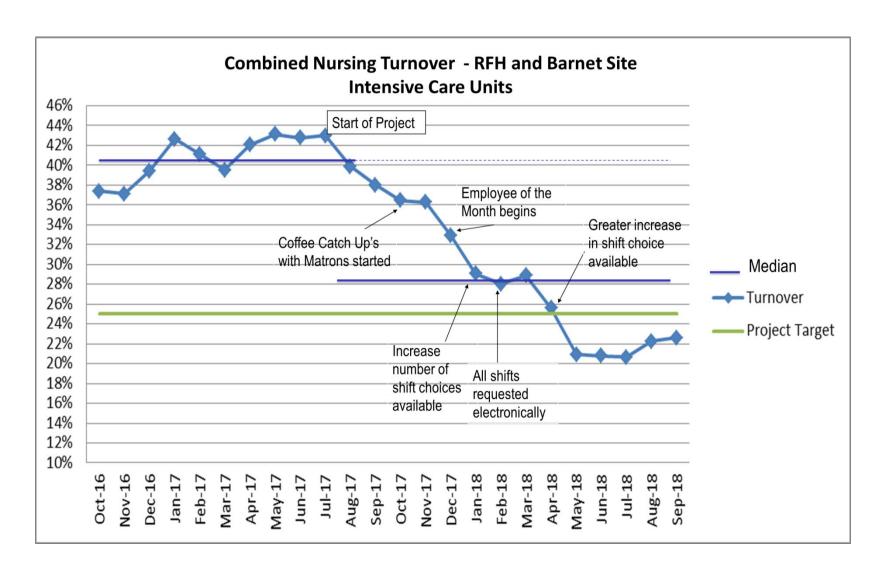
"My work life balance has really improved with the self rostering online, I can write mu shifts when I'm at home..."







ICU Nurse retention: Results







6 June 2018, our second year: focus on WMTY for staff



'What matters to you?' day on 6th June aims to encourage and support more meaningful conversations. Through these conversations we hope to improve staff enjoyment in the workplace.

We want to ask our colleagues three questions:

What makes for a good day for you? What makes you proud to work here? When we are at our best, what does that look like?

If you would like to get involved and run a 'What matters you? Day event or activity for your colleagues please contact Natalie Ware at Natalie.ware@nhs.net









To help us to look at and act on your responses by area and staff group, it would be helpful if you could provide the below information:

- Your ward/ area/ speciality:
- Your division:
- Your role:

What matters to me working at the Royal Free London is.....

Everyone being in a good wood. Interesting patriots

Friendly pts & relatives.

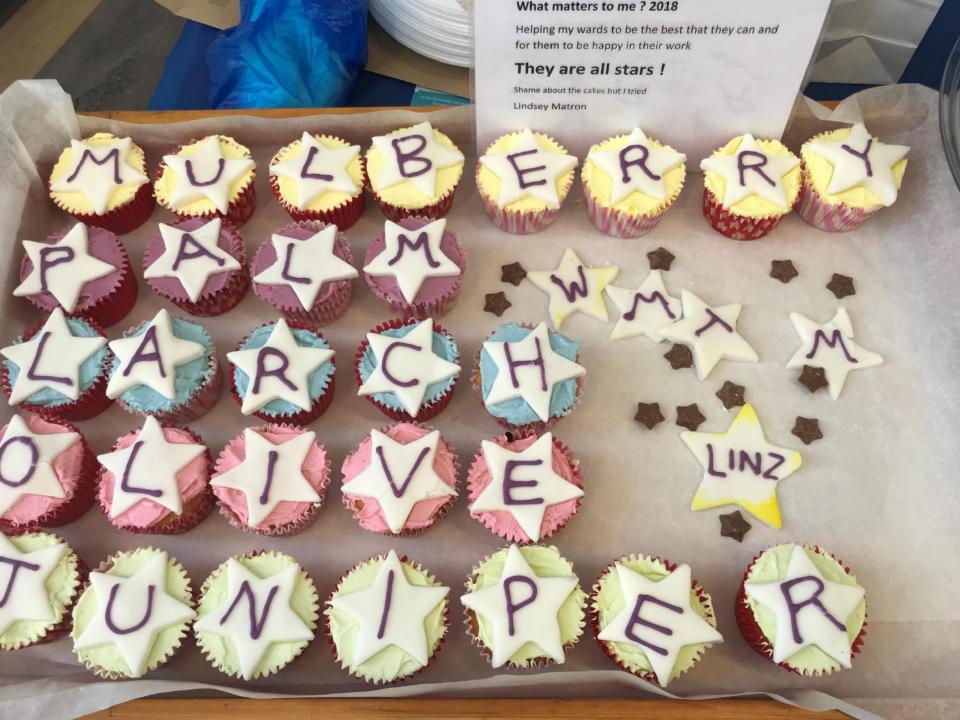
chocolates on the wards.

Having a good team.

What makes for a good day for you?
What makes you proud to work here?
When we are at our best, what does that look like?







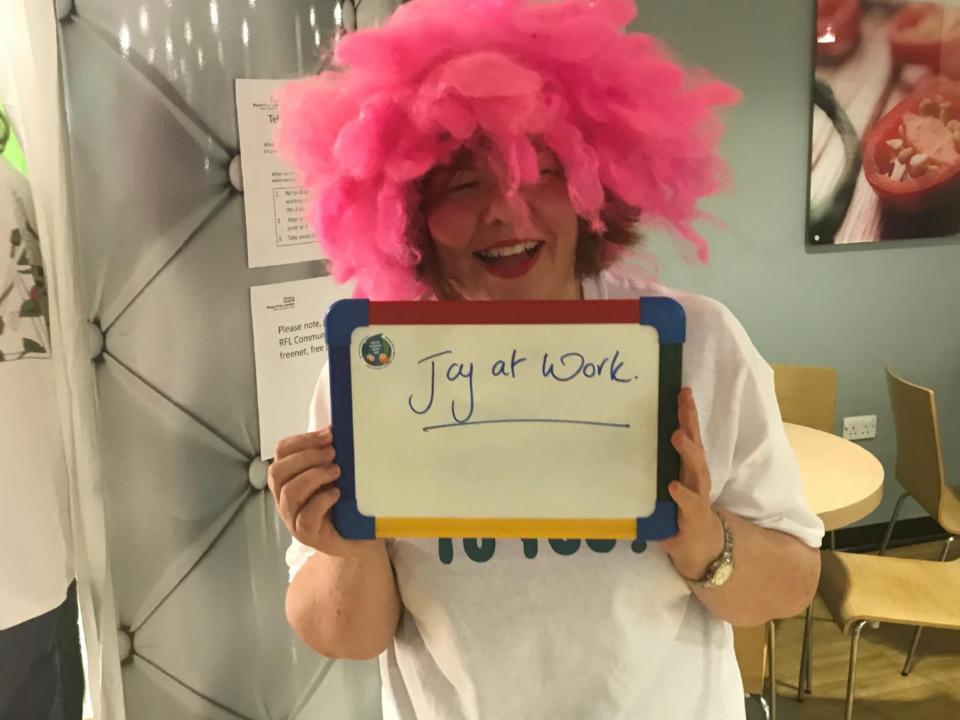




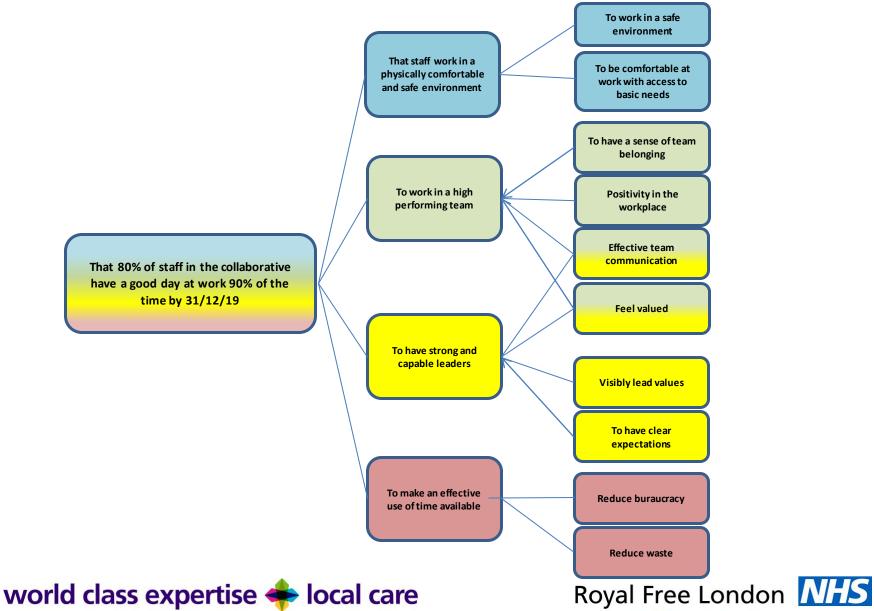
The big themes we heard across all our sites

- Providing great patient care
- Teamwork
- Being appreciated & valued
- "Fairness"
- Happy & friendly staff/ colleagues (who smile!)
- Honest, open communication
- Predictability
- A good work environment (& somewhere to rest)





And next a trust-wide effort on Joy in Work



NHS Foundation Trust







Reflections and lessons learned

- WMTY: a powerful driver of improvement, and culture change
- For patients
 - You can't guess what matters to patients
 - What matters can change; ask more than once
 - Invigorating for staff
- Not only for patients
 - For staff too
 - Can be threaded through all aspects of work/learning
 - Can help service development
- Involve everyone, celebrate, and ...



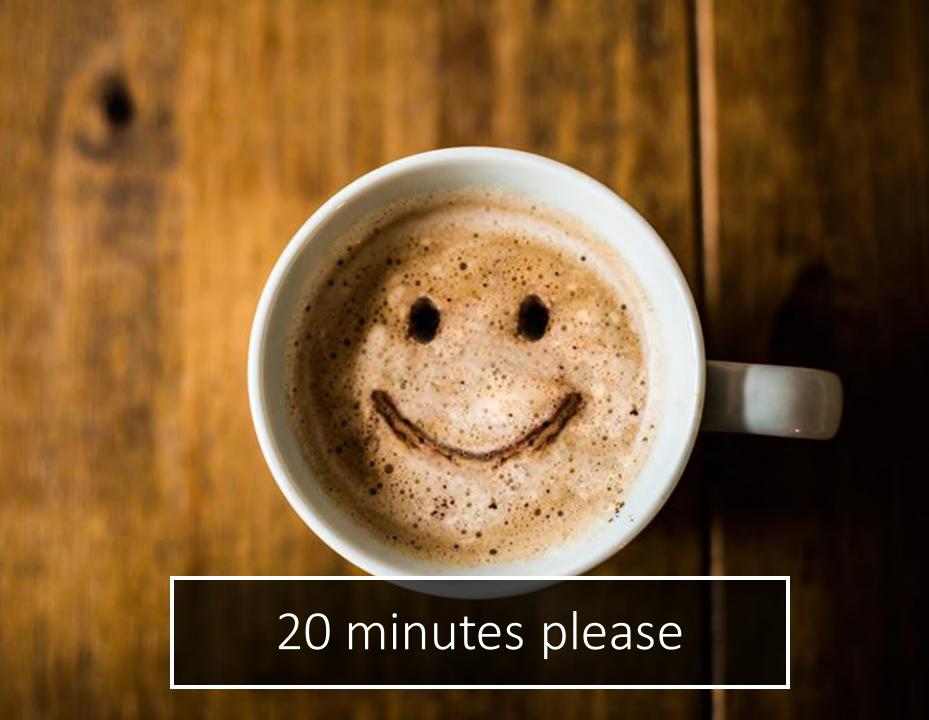






Thank you

@mountfordjames
james.mountford@nhs.net





Spreading WMTY Regionally

WMTY: Impacting Patient Experience and Joy in Work



Damara Gutnick, MD, FACP Joan Chaya, MA

Who are we?



Damara Gutnick, MD, FACP

Medical Director Montefiore Hudson Valley Collaborative

Joan Chaya, MA

Senior Director Workforce Development Montefiore Hudson Valley Collaborative



Disclosures

Damara Gutnick, Joan Chaya, have no relevant financial or nonfinancial relationship(s) within the services described, reviewed, evaluated, or compared in this presentation.

The only thing we have to disclose is our passion for this topic!



Session Objectives

 Demonstrate how MHVC spread WMTY regionally to improve the patient experience in multiple care settings



What is the MHVC?

The Montefiore Hudson Valley Collaborative

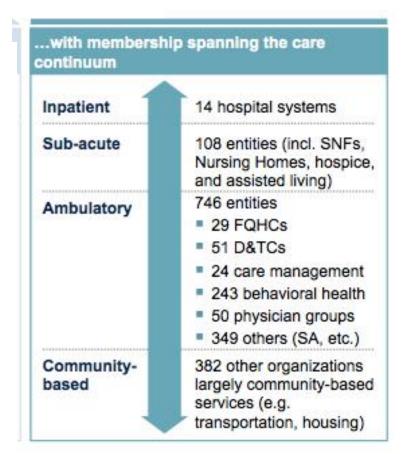


One of 25 Performing Provider Systems (PPS) in NYS

195K Attributed Medicaid lives
A diverse network of providers created to achieve DSRIP goals!

Hospitals, BH & SU Providers, FQHCs, Primary Care, Health Homes, Care Management, LGUs, CBOs Spans 7 Hudson Valley counties

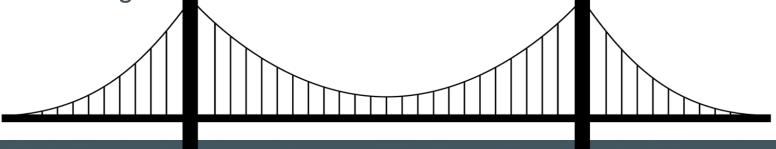
Westchester, Rockland, Orange, Putnam, Ulster, Dutchess, Sullivan





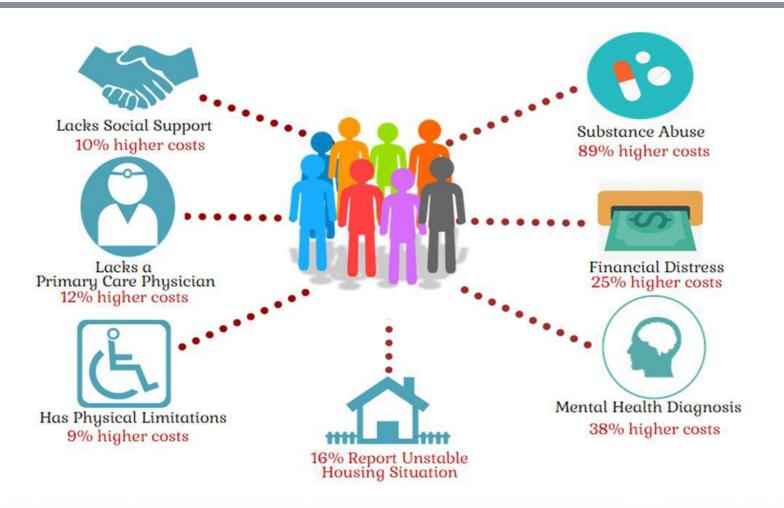
What is DSRIP?

- Medicaid Redesign Waiver (\$8.4 Billion)
 - Funds earned based on ~ 60 Pay for Performance measures for attributed lives
- Delivery System Reform Incentive Payment (DSRIP) program - Five Years
 - > 25 Performing Provider Systems (PPS) in NYS
- Goal: Shift the Payment System
 - Fee for Service → "Pay for Performance"
 - Bridge to Future State: VBP Contracts with MCOs



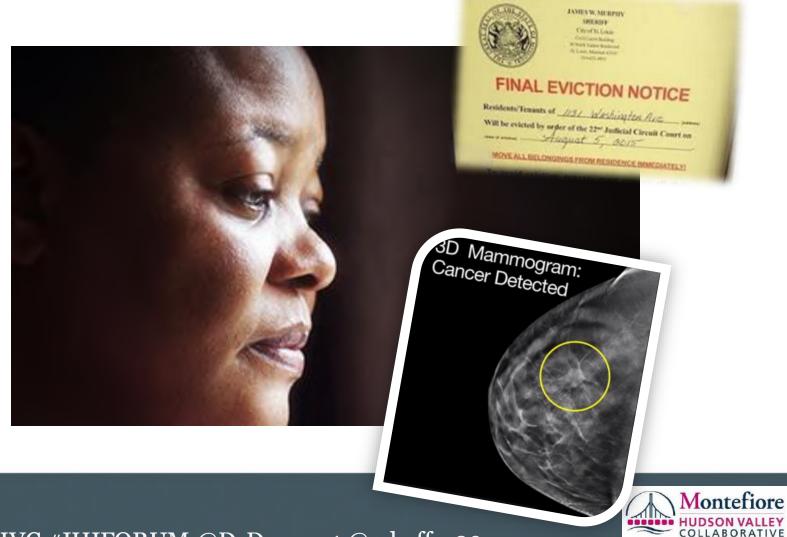


Social Determinants of Healthcare Costs





A Personal Story: Jennifer What Matters to You?



What Matters May Include... Social Determinants of Health (SDH)

What Matters to You?

I am being evicted.



My kids are hungry

I can't get to appointments

My son uses drugs



Our WMTY Journey





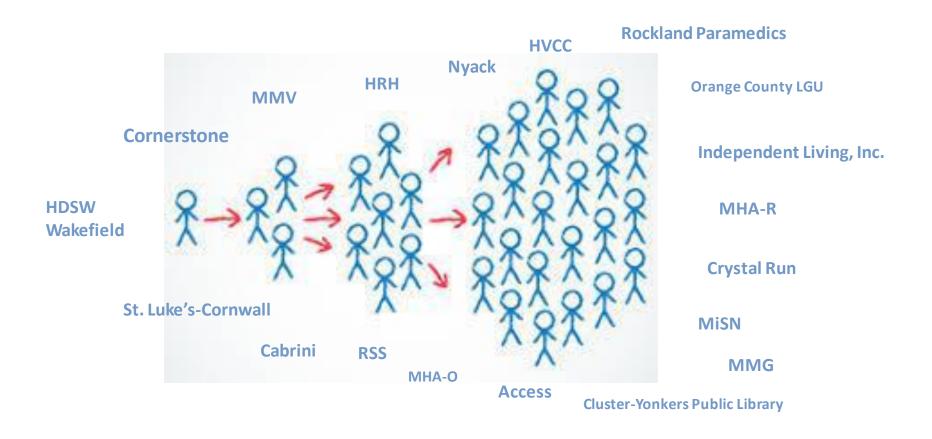
Leaders Demonstrating Commitment to Patient Centered Care





Creating a "movement". . . .







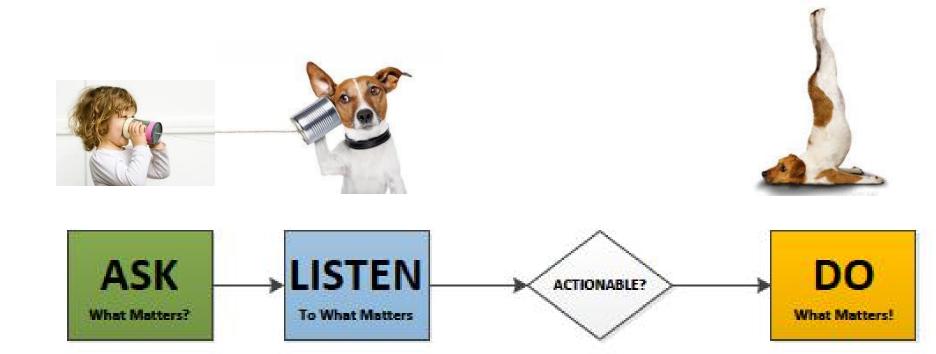
WMTY Adaption



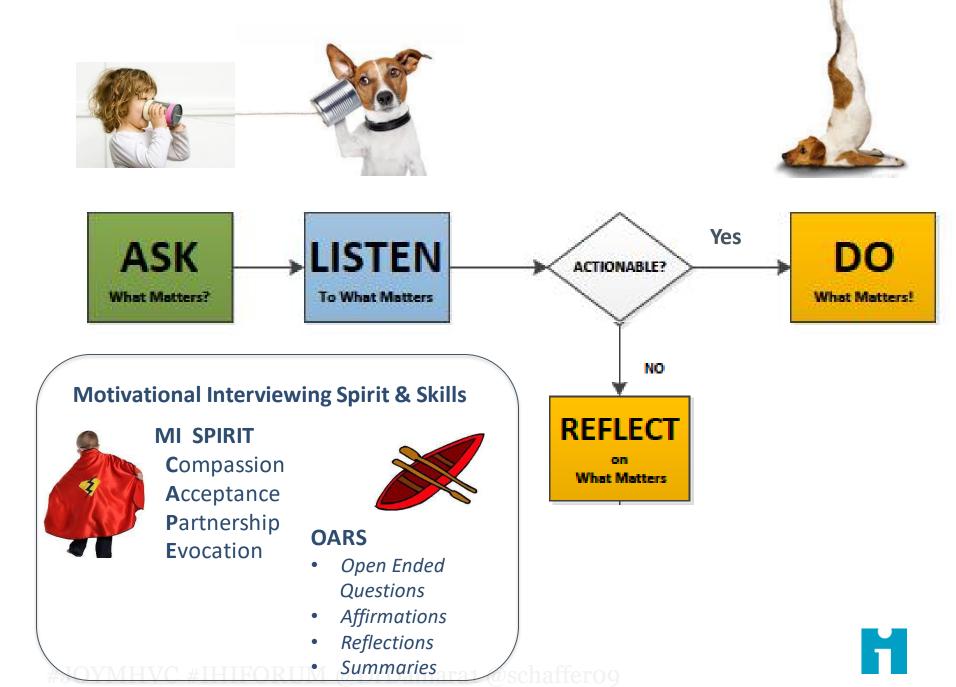
Integrating WMTY with Multiple MHVC Partners

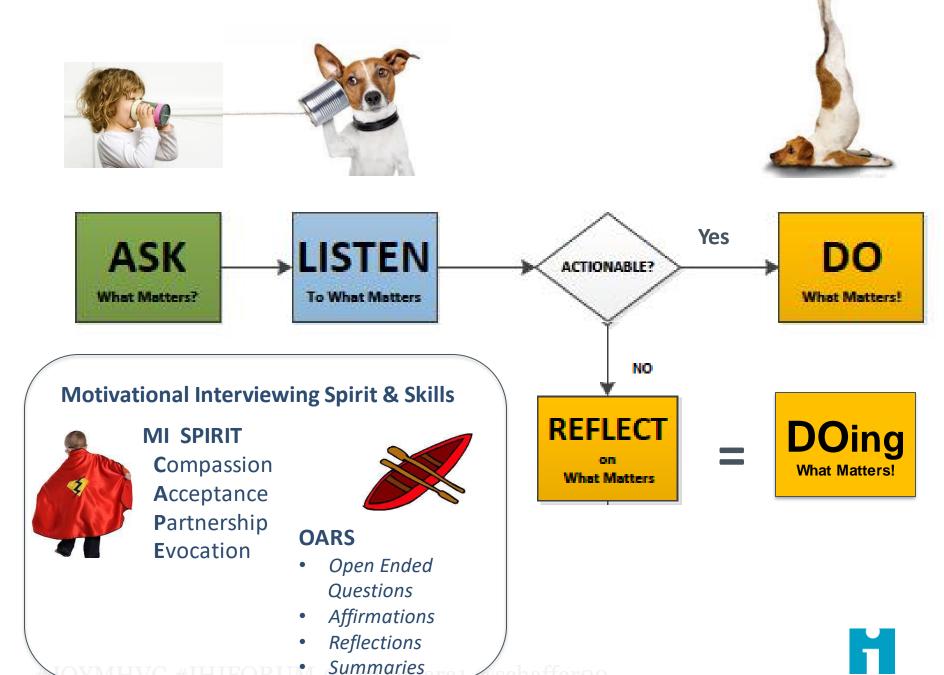
- Strategies
 - Word of Mouth
 - Structured role out
- Broad Application Across the Continuum of Care
 - Community Based Organizations
 - Behavioral Health Living Room and Club House
 - Readmission Reduction (Hospitals)
 - Skilled Nursing Facility









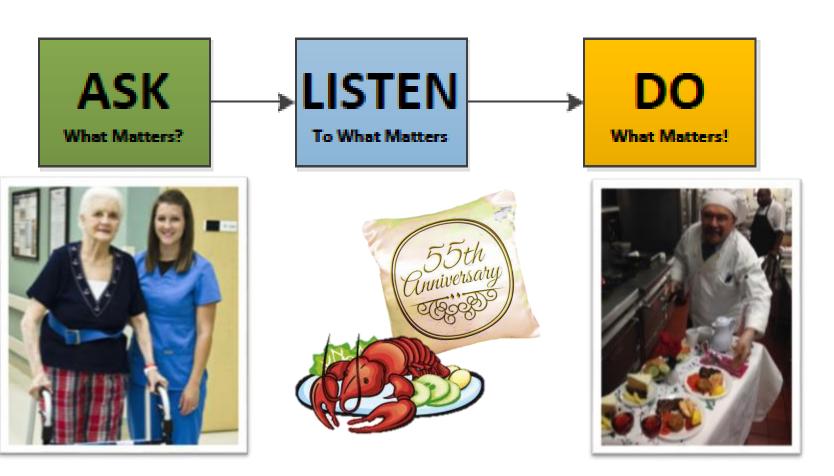


WMTY Implementation Stories of Impact



Cabrini Skilled Nursing Facility







Skilled Nursing Facility: Listening & Doing What Matters at Cabrini



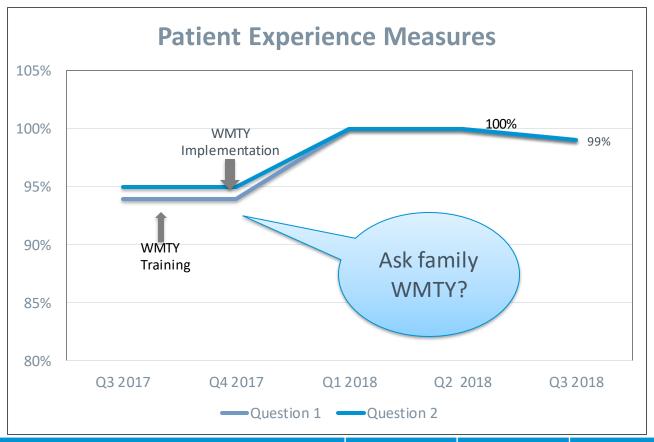
What mattered was. . .

maintaining the tradition of celebrating their anniversary like they had for the previous 54 years.



WMTY Impact at Cabrini Skilled Nursing Facility





	2017	Q1 2018	Q2 2018	Q3 2018
Question 1: Does our service live up to your expectations?	94%	100%	100%	99%
Question 2: Would you recommend Cabrini of Westchester to a friend or family member?	95%	100%	100%	99%

Arms Acres: Addiction Treatment Program What Matters?



The client's wig mattered most!

Ah Ha:

Staff learned that only once her concern was addressed, was she ready and able to fully engage in treatment



Hospital Leadership Executive Rounds: Changing Group Dynamics at St. Luke's





"Asking my leadership team" What matters to you?" changed the dynamics of our executive leadership meeting. . . . less focus on barriers, more on prioritized solutioning"

Montefiore

Nyack

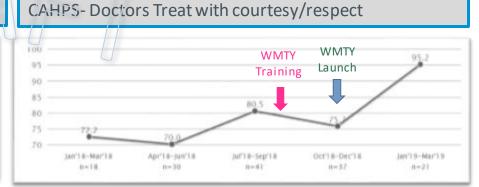
Impacting PX Metrics







CAHPS- Nurses listen carefully to you WMTY Training Launch Training Train



WMTY Training - September / October 2018

WMTY Formal Launch on Med/Surg Oncology Unit -Jan 1, 2019



Building Momentum: Sizzle Reels: Stories of Impact



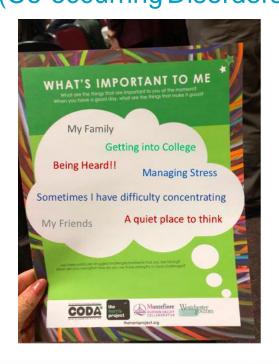


Special Interest Groups



Montefiore LGBTQ Alliance https://vimeo.com/259941956

Tool to guide student peer conversations about CODA (Co-occurring Disorders)





"What do you think matters most to the people you care for?"

For Providers

"What do YOU think matters to the people you care for?"

For Patients/Family

"What matters MOST for you related to your healthcare or your loved one's healthcare?"



PLEASE SCAN THE BARCODE & ANSWER





WMTY Toolkit & Resources



MHVC WMTY Toolkit

Online access to videos, stories, a training module & curated WMTY implementation resources

Institute of Healthcare Improvement



Scotland & British Columbia





Implementation Toolkits & Stories of Impact





Spreading WMTY and Making Connections





Are you willing to make a commitment?









TWEET Your Commitment Photo





Spreading WMTY Nationally

WMTY in Denmark

- Hosted by Danish society for Patient Safety PS! a NGO not for profit organisation
- Founded by the Tryg Foundation 2016-2018





Recognisable (costomized) logo







Support from stakeholders





Campaign material free of charge













Hvad er vigtigt for dig?-dagen 2018

Aalborg Universitetshospital Holbæk Kommune Hospitalsenheden Vest Regionspsykiatrien Midt Regionshospital Nordjylland Regionshospitalet Randers . Omsorgscenter Solgården Regionshospitalet Holstebro Odense Rygklinik Roskilde kommune Syddjurs Kommune Køge Universitetshospital Frederikssund Kommune Næstved Sygehus **Ikast-Brande Kommune** Slagelse Sygehus OUH Svendborg Sygehus Kiropraktoren Hammel Regionshospitalet Horsens Aabenraa Sygehus Odense Universitetshospital Sygehus Sønderjylland Aarhus Universitetshospital*

Favrskov Kommune

Sygehus Lillebælt

Amager Hospital

Frederiksberg Hospital Regionshospitalet Viborg Sønderborg Sygehus Siællands Universitetshospital Roskilde Sportsværkstedet Kolding Hospitalsenheden Midt Nord-KAP Hvidovre Hospital **Hedensted Kommune** Rehabiliteringscenter Grøndal Københavns Kommune Rigshospitalet/Glostrup Aabybro Kiropraktisk Klinik Vejgaard Kiropraktisk Klinik Sydvestjysk Sygehus Regionshospitalet Skive Kolding Kommune Hillerød Hospital Rigshospitalet Holbæk Sygehus Sjællands Universitetshospital

istiansand 1.018 Campaign material 39.183 **Employees in HC** Dansk Selskab for PatientS!kkerhed

Og mange flere!

Næstved Sygehus

AUH Skejby

Experience shared







WMTY – every day at Skovcentret





WMTY – every day at Skovcentret

Jeg kan godt lide at sove længe. Jeg vil gerne have besked i god tid hvis jeg skal noget – så bliver jeg glad.

Jeg kan godt lide toastbrød med gammel/stærk ost og kakaomælk til morgenmad. Til frokost: Bøndebrød % spegepølse og % varm mad







en hund



Value Based Care - WMTY as a principle Capital Region

Værdibaseret styring 2019



1 Individuelt tilpasset behandling med øget patientinddragelse

FORSLAG TIL PRINCIPPER

- · Patientens situation skal styre forløbet.
- "Hvad er vigtigt for dig?" Og patientens svar skal nvendes i tilrettelæggelsen af behandlingen.
- Patienten skal i større omfang Inddrages i sin ege behandling, hv
- Patienten skal opleve at blive styrket i sin håndtering af egen sygdom og behandling.
- Hospitalerne skal fortsætte med at udvikle og afprøve brugen af patientrapporteret outcome (PRO) som en metode til at opnå viden om, hvilken værdi behandlingen har for den enkelte patient.

MULIGE DILEMMAFE

- Patientens ønske vs. faglige kvalitetsstandarde
- Patientens behov for tryghed ved hjælp af faste kontrollider hos fast læge vs. "systemets" tilbud om behovsbestemte kontroller hos et team af læger.
- Patientens behov for fysisk fremmøde hos læge vs. "systemets" ønske om øget digitalisering af kontakt, fx via telefon eller e-mail/Min SP.
- Lokale/individuelle tilbud/løsninger vs. centrale, politisk bestemte løsninger.
- Styring efter værdi for patienten (dvs. subjektive mål, der afhænger af patientens og personalets adfærd) vs. styring efter objektive/generisk mål.



Next step in Denmark

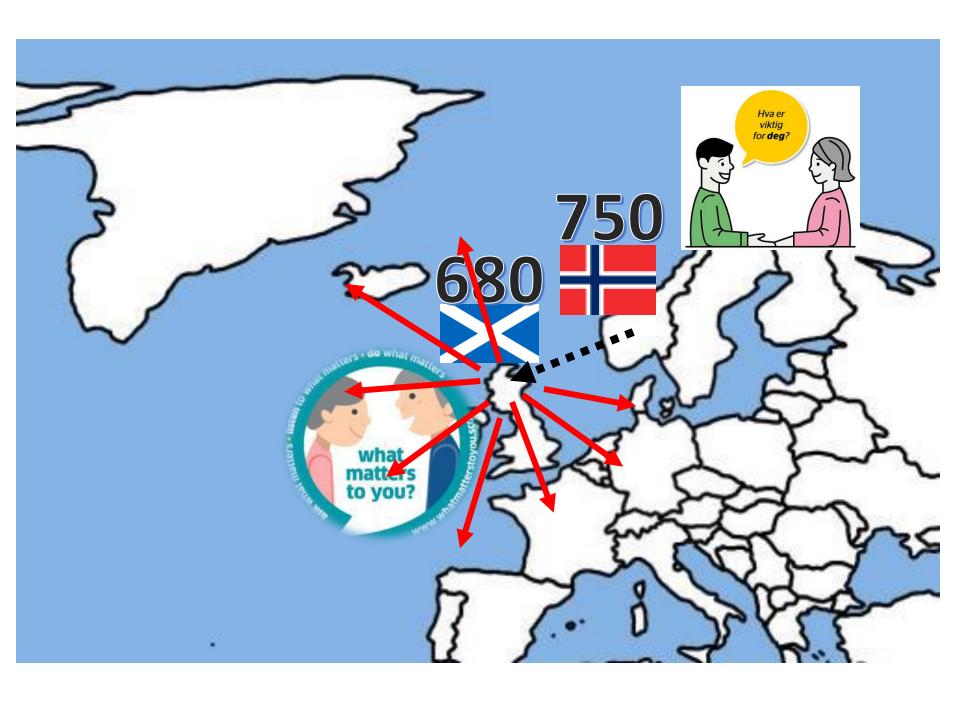






Spreading WMTY Globally









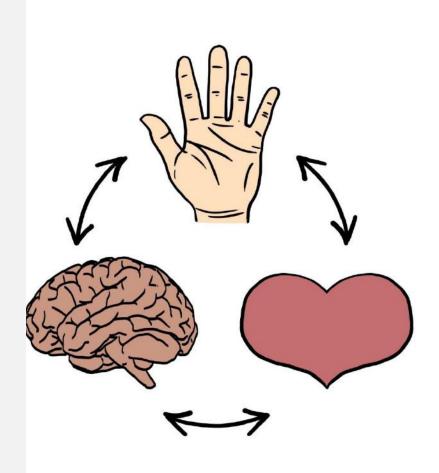
31 Countries 2000+ teams



Connecting heart, head & hands

Heart

- Building human will through the power of story telling
- Connecting with values
- Awakening the emotional being

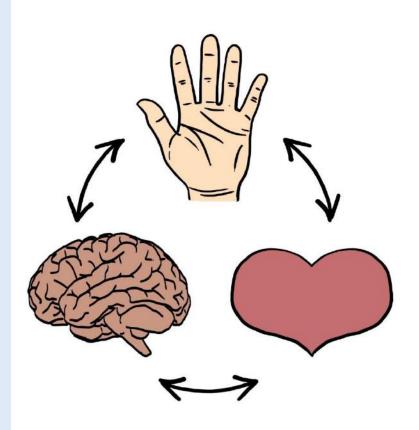


Connecting heart, head & hands

Head

Strategising:

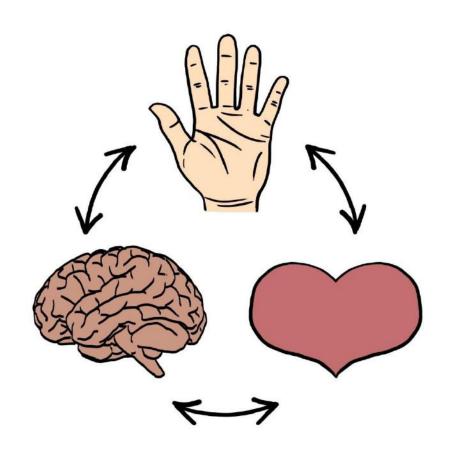
- Impact on outcomes and performance
- Identify key networks
- Identify key hierarchies
- Aligning with strategic and political imperatives



Connecting heart, head & hands

Hands

- How things could be, how things should be...
- Generating will to action...
- What I can do now...



Heart... Head... Hands...

- Focus on the essence
- ➤ Keep rules of participation *ambiguous* and *open* to interpretation
- Harness the power of the *network* and the *hierarchy*
- ➤ Strategic use of *story-telling*
- Follow the energy. Enthusiastically welcome all-comers the people who come are the right people!

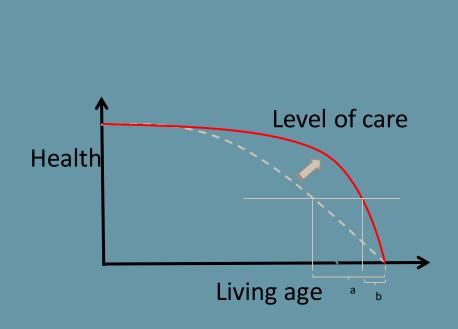
Embedding WMTY Systematically



Years to **life** – or **life** to years?

Years to life –or life to years?







Spijker J, MacInnes J. Population ageing: the timebomb that isn't? BMJ 2013



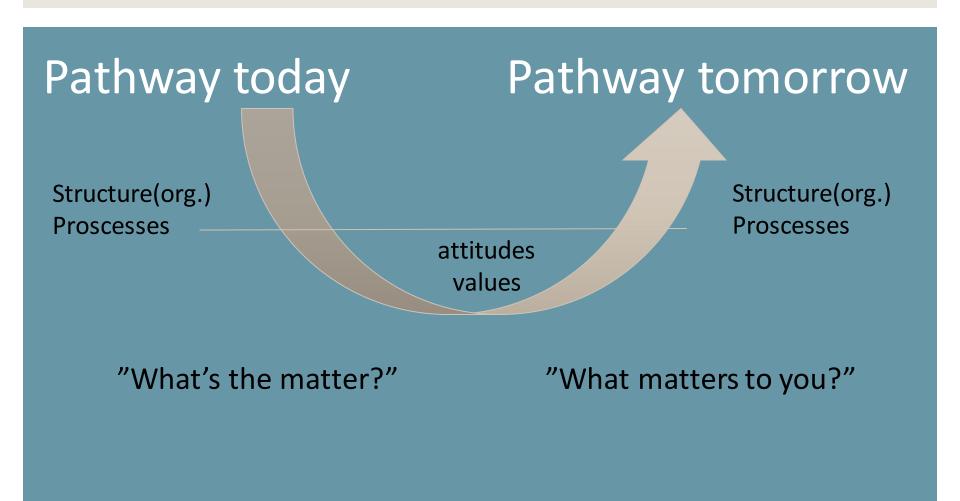


Every system is perfectly designed to give exactly the results it gives.

Paul Batalden

Mind-shift





Building on a successful pilot



Rosstad T, Garasen H, Steinsbekk A, Sletvold O, Grimsmo A. Development of a patient-centred care pathway across healthcare providers: a qualitative study. BMC Health Serv Res. 2013;13:121

Røsstad T, Garåsen H, Steinsbekk A, Håland E, Kristoffersen L, Grimsmo A. Implementing a care pathway for elderly patients, a comparative qualitative process evaluation in primary care. BMC Health Services Research. 2015;15:86

Røsstad T, Salvesen Ø, Steinsbekk A, Grimsmo A, Sletvold O, Garåsen H. Generic care pathway for elderly patients in need of home care services after discharge from hospital: a cluster randomised controlled trial. BMC Health Services Research. 2017;17(1):275

Grimsmo A, Løhre A, Røsstad T, Gjerde I, Heiberg I, Steinsbekk A. Helhetlige pasientforløp – gjennomføring i primærhelsetjenesten. Tidsskrift for omsorgsforskning. 2016;2(2):78-87

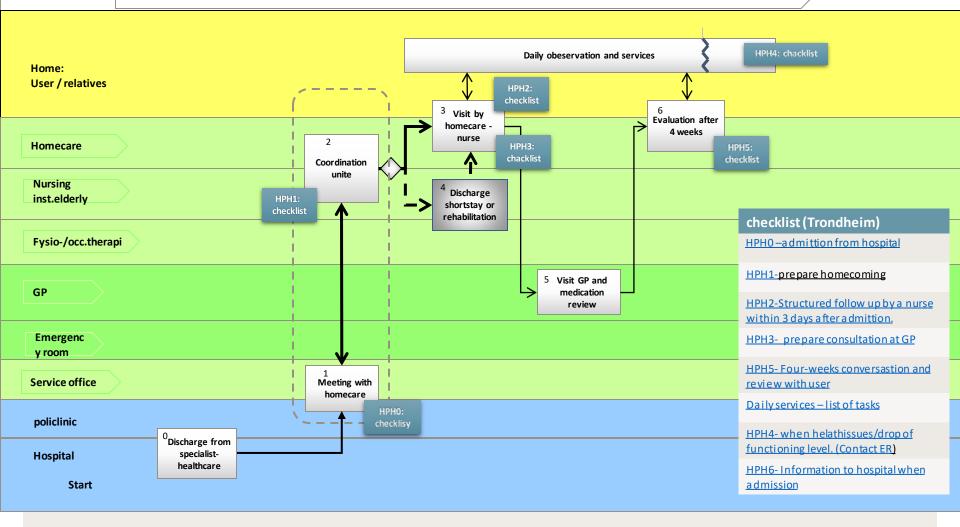
8 Regional collaboratives



- Model framing good practice
- Each collaborativ built on local ownership and QI-culture
- Improvementteams from municipalities and hospital
- Preparation before start
- 4 times 2-days sessions in 18 months
- Coaching between sessions

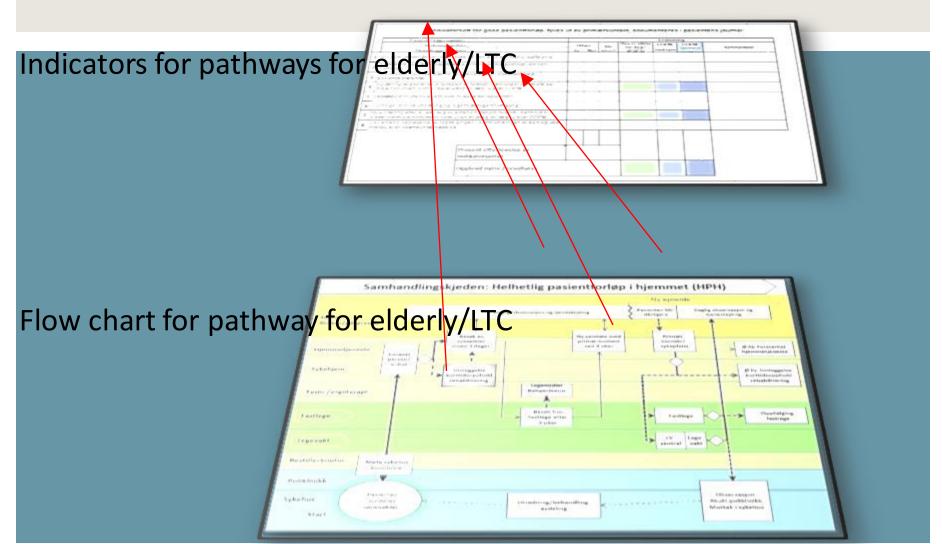


Patient Trajectory for Home-dwelling elders" (PATH)









EPJ-nr.:	Henvendelse om vurderi	ng fra: Vært innlagt på sykehus	☐ Vært innlagt KØH/ØHD	STATUS:	Ny søker om tjenester	Mottar praktisk bistand
	Fastlege	Fysio. / ergo.	Hjemmetjenesten	The second secon		
Initialer:	Pasient/pårørende	Annet:		Mottar hjemmesykepleie	Ønsker institusjonsplass	Annet

Målepunkter for det Gode pasientforløpet Utført Kommentarer Ja aktuelt 1 Forberedelse av mottak 1a Tilstrekkelig informasjon for videre oppfølging av pasienten er mottatt / innhentet via e-link eller samtale. 1b Prepare transitions 1c 2 What matters to you-visit within three days 2a 2b Considered by GP within two weeks 2c 3 Follow up/evaluation within five weeks 3a 3b Early sign of changed condition, what then 3c 4 4a Sjekkliste for oppfølging og evaluering er gjennomført. 4b "Har vi lykkes med det som er viktig for deg?" - samtale er gjennomført. 4c Andre 4 meter gangtest er gjennomført 1.0 m/s

Prosent etterlevelse av målepunktene

Opplevelse av endring i funksjon

Mål for 4 meter gangtest oppnådd?

Ja

4d

Oppfølging / evaluering innen 6 mnd er planlagt



The Patient-Specific Functional Scale

This useful questionnaire can be used to quantify activity limitation and measure functional outcome for patients Clinician to read and fill in below: Complete at the end of the history and prior to physical examination.

Initial Assessment:

I am going to ask you to identify up to three important activities that you are smalle to do or are having difficulty with as a send of your problem. Today, are these any activities that you are mable to do or having difficulty with because of your problem. Problem? (Clinician: show scale to patient and large the notion; are each activity.)

Follow-up Assessments:

When I assessed you on (state previous assessment date), you told me that you had difficulty with (read all activities from list at a time). Today, do you still have difficulty with: (read and have patient score each item in the list)?

Patient-specific activity scoring scheme (Point to one number):

0 1	2	3	4	_		1. 0	10	one	number):
Unable to perform			•	5	6	7	8	9	10
activity (Date and Score	e)								Able to perform activity at the same level as before injury or problem

(Date and Score)

Activity				
1.	Initial			
2.				
3.			_	
4.				
5.				
Additional				
Additional		-		
- maicondi				

Total score = mm of the activity scores/mumber of activities
Minimum detectable change (90%CI) for average score = 2 points
Minimum detectable change (90%CI) for single activity score = 3 points

PSFS developed by: Stanford, P., Cill. C., Westaway, M., & Eindley, J. (1995). Asserting disability and change on individual patients: a seport of a patient specific measure. <u>Elevisidestept Canada</u>. 47, 258-263.



What matters	to you?	How difficult is it for you to perfom the activity?					
		0 1 Unable to perform	2 3 4 5	6 7 8	9 10 No difficulties		
			1. Conversation	2. Conversation	l.		
					_		
					_		
					_		
	Average		0.		_		
	Experienced improvement		(k-)	~ · · · ·			



Patient ID: TORDIS

What matters to you?

How difficult is it for you to perfom the activity?

0	1	2	3	4	5	6	7	8	9	10	100
Unal	ole to orm								diff	No iculties	

	1. Conversation	2. Conversation
PUT ON THE SOCKS BY MY SELF	1 0	8
MAKE MY OWN BREAKFAST	2	5
MAKE MY OWN COFFEE	3	8
WALK ALONE USING MY WALKER	3	7

Average

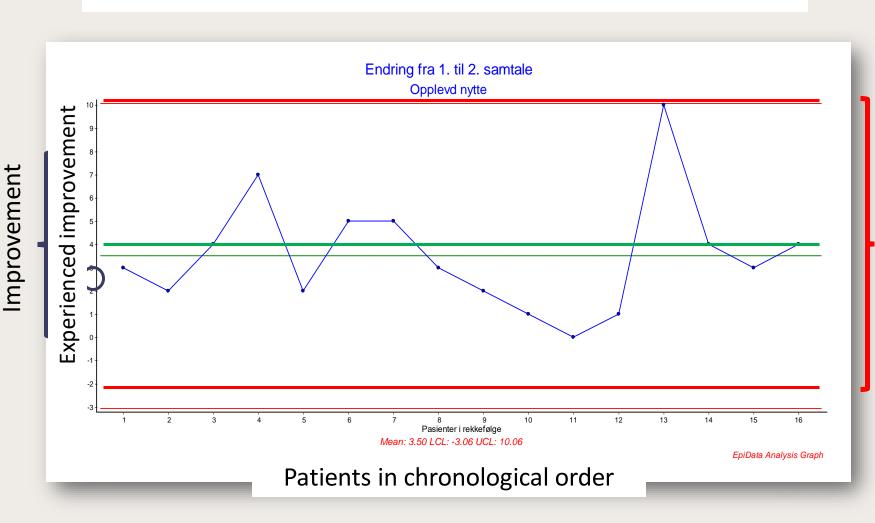
Experienced improvement







Patient Experienced Improvement «What Matters to You?»



goal for the Patient Experienced

What matters when it's getting really close to me?

What matters to Ellen Vege?

- Mom has 7 children, many grandchildren, and grand-grandchildren.
 - To mention the name of her children will comfort her: Ulf, Aashild, Kristin,
 Gunnar, Erik, Anders og Ingunn. Name everyone of them and say they love her deeply.
- Mom has a Christian believe. You may read for her in the holy Bible. It is a mark at Psalm 23. that would be good for her.
- You may read the Lords Prayer if you remember from Sunday shool[™] she also have a book with a collection of her own poems beside her bed.
- Holding her hand will do her good and give her strength. To touch her hair and cheek will also be good.
- To use lip balm and to wet her lips and mouth will comfort her.
- Remember to use the hearing aid and make sure batteries are fresh
- Mom has always loved music. She was a piano teacher and played the piano recently Use the loudspeaker to play some piano concert at Spotify
 - She loved piano concerts of Edward Grieg
 - Amazing grace was a hymn she always came back to and loved.

15% Solutions

Discover and Focus on What Each Person Has the Freedom and Resources to Do Now

15% Solutions

Where do you have discretion and freedom to act?

What can you do without more resources or authority?

1. Alone, create a list

(4 mins)

2. Share in small groups of 3 or 4

(2 mins each)

3. Questions & clarifications general group discuss (8 mins)

4. **Alone** identify your **top three** actions to take away from the process (1 min)



Sharing our learning & ideas

Crowdsourcing 25/10

After our discussions today...





After our discussions today...

1. What's your next step - what will you do?

- Write on a post-it note
- When the music starts move around the room passing your post-its to each other
- When the music stops look at the post-it in your hand and give it a score from 1 (low) to 5 (high)
- When the music starts again... repeat the process.