

D6: Quality and safety in elderly patient care





International Forum on
QUALITY & SAFETY
in **HEALTHCARE**
COPENHAGEN



Adapting to a changing world: equity, sustainability
and wellbeing for all



 @QualityForum #Quality2023

 Institute for
Healthcare
Improvement

BMJ



Photos: unsplash.com

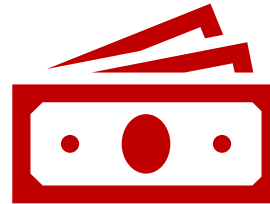
Denmark in numbers



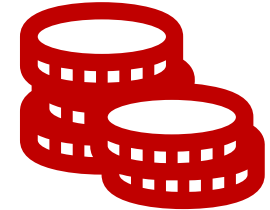
**Population: 5,813,000
(115th)**



**Area: 42,916 km² /
16,562 mi² (133rd)**



**GDP per capita: \$
63.400**



**Healthcare spending
(% of GDP): 10.9 %
(OECD average: 9.3 %)**

Organization of the Healthcare System

National Level



Ministry of
Health

Regional Level



5 Regions

Local Level



98 Municipalities

Interdisciplinary geriatric team

Identification of frail elderly by an interdisciplinary geriatric team (IGT) in the acute care hospital ward reduces length of stay and supports safe discharge.

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Motivation

- Many patients experienced prolonged stay in the acute care department and was thereafter admitted to the wards
- It was difficult to arrange discharge of the patients from the acute care department
- Low patient satisfaction
- Low staff satisfaction
- Some patients experienced discharge within 48 hours despite transfer from acute care department patients to the wards
- Need for increased geriatric competencies in the acute care department.



Defining the project

- Interprofessional workgroup retreat brainstorm
- International literature; Comprehensive Geriatric Assessment (CGA)
- Shared Decision Making (SDM)
- Visit Sahlgrenska, Göteborg, Sweden



IGT Goals

- Establish an Interdisciplinary Geriatric Team – IGT
- Perform a Comprehensive Geriatric Assessment on frail patients over 65 years
- Communicate with primary health care to
 - prepare a comprehensive discharge plan
 - arrange for a transfer to relevant hospital ward.



We will present

- The team and the roles of the team
- A brief patient case
- Data collected
 - Length of stay
 - Readmission rates
 - Patient satisfaction rates
- Discussion and reflections



Defining the IGT

The team:

- 1 MD (specialist in Internal Medicine and Geriatrics)
- 1 physiotherapist
- 1 occupational therapist
- 1 nurse

Simulation training:

- 2 standardized patient actors
- 2 cases
- Debriefing of team and standardized patients



Frailty screen & Comprehensive Geriatric Assessment

- Nurse screens acute care department for candidates for IGT
- MD consults with nurse and sees patient
- Physiotherapist and occupational therapist evaluates the patient
- IGT communication continuously throughout the day
- Common workstation

Deliniation of work in the acute care department:

- Frailty screen and CGA performed by the IGT
- Nursing care of patient by acute care dpt. staff



Patient case

86-year old Paula Lassen is admitted to the acute care department following episodes of dizziness and low blood pressure. A frailty screen flags Paula as a candidate to the IGT and she is “transferred ” to such.

Nurse Nina Juul Kruse

“It is my assessment, after seeing Paula, speaking with herself and her relatives, that she is not eating or drinking well: This is to be followed during todays stay in the acute care department. We will have to arrange for her to get nutritional drinks once she is home.”

On coming photos

Paula Lassen is seen walking in the acute care department ward with her wheeled walker to assess is she can walk without being dizzy. The therapist’s hands behind her back indicate it was assessed that Paula was safe!

Paula Lassen

- *“I believe I will be able to take care of myself again. My daughter lives close by, which make me feel safe to go home.”*



MD's role in IGT

- Visitation to the team
- Geriatric assessment incl. review of medication and revision and/or prescription of new medical treatments or procedures
- Contact to primary care MD.
- In case of admission:
 - Medical plan submitted to receiving department for use in medical rounds
- At discharge;
 - Write description of medical course during stay, plan for further treatments or referrals



Role of nurse in IGT

- Identification of patient candidates incl. a frailty screen
- Patient data collection; EWS, O₂, Bp, pulse, resp., medication list etc.
- Identification of problem areas
- Patient flow-coordinator
- Discharge coordination incl. transport, acces to home, referrals for homecare and catheter use etc.
- Contact with relatives



Role of occupational therapist in IGT

- Assesment of current function incl. some/all of the following:
 - ADL assesment (WHO's ICF)
 - Dysphagia screen with FOT or MISA test
 - Cognitive screen (standardized test??)
 - Need for assistive devises
 - Assesment of rehabilitation needs and prognosis
- Prescribe a rehabilitation plan for post-discharge care



Role of physiotherapist in IGT

- Assessment of function; Walking, stair climbing, transfers, sit-to-stand
- Assessment of balance: Berg's Balance test TUG
- Grip strength; Jamar-middle position
- Patient reported activity level
- Assessment of need for assistive device for walking
- Prescribe a rehabilitation plan for post-discharge care

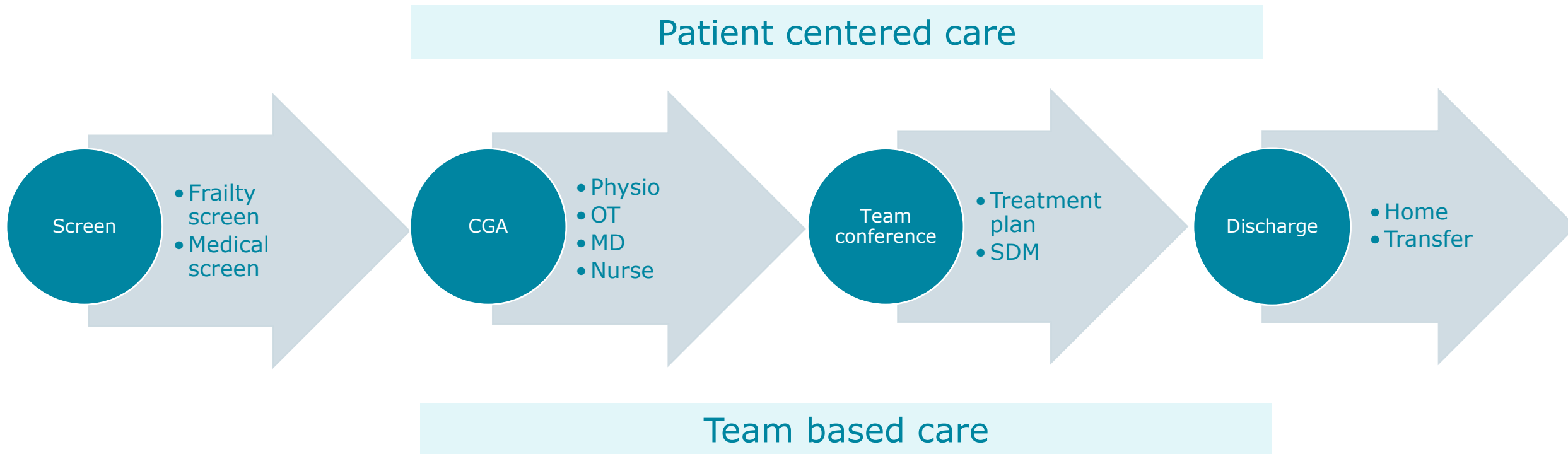


Shared duties in IGT

- Preparing for discharge
 - communication with home town
 - arrange for transportation,
 - house keys etc.
- Dressing the patient
- Preparing other logistics for discharge or transfer
- 2-day follow-up phone calls



Workflow

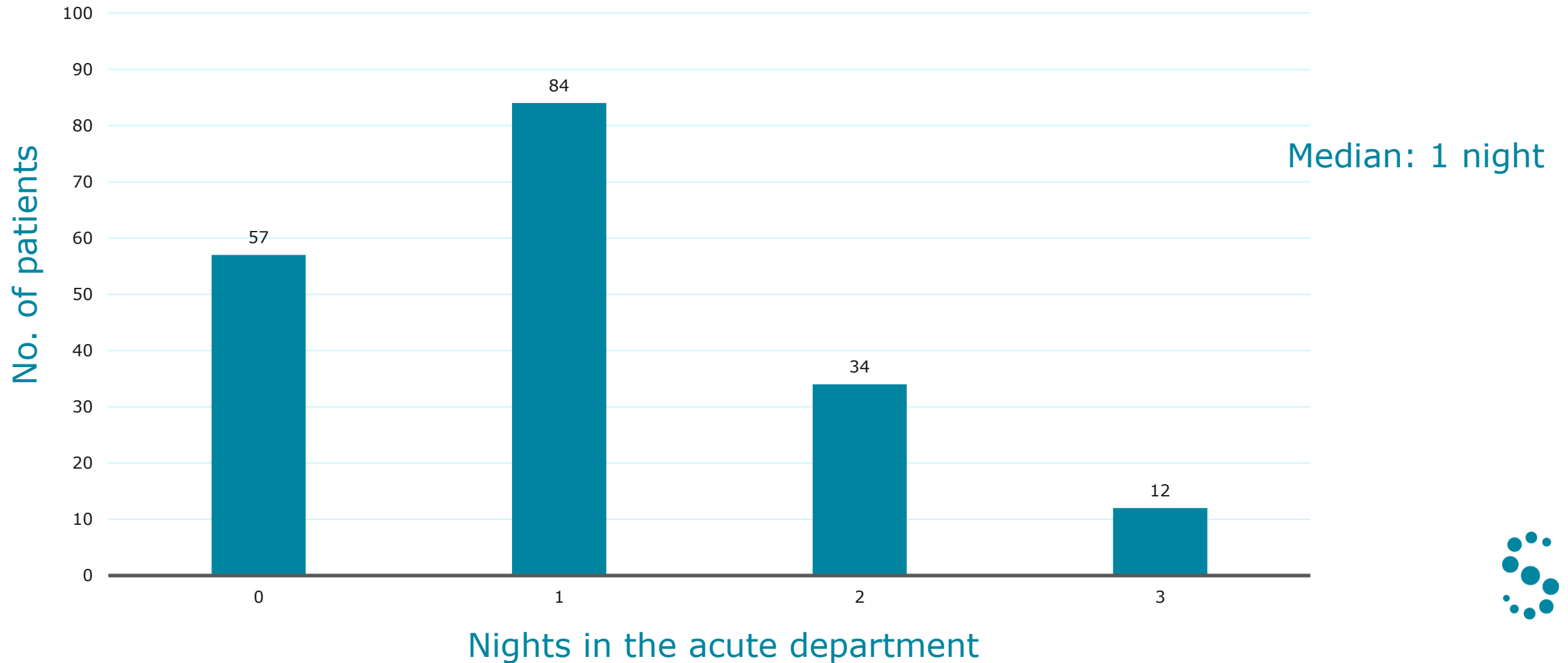


PDSA proces

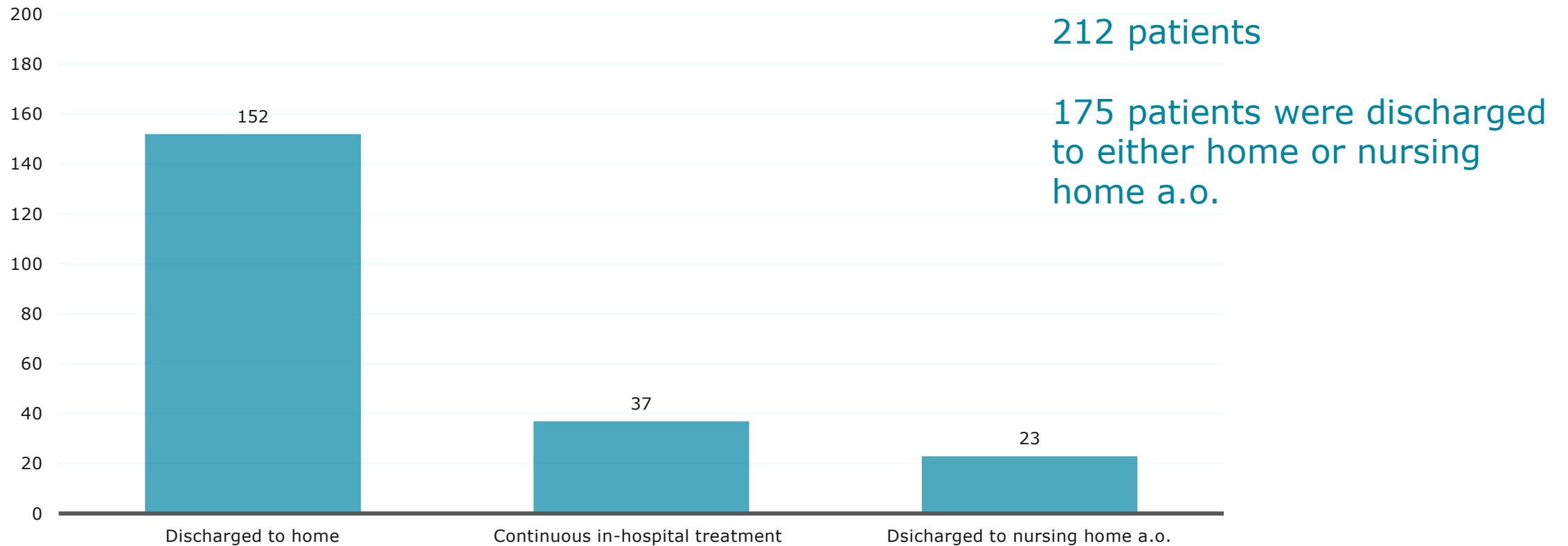
- Weekly status
- Daily check-in
- Monthly status-review
- Revision of duties



Nights in the acute department



Discharges from IGT



Follow up

- 45 patients needed special follow up from their GP shortly after discharge and this was initiated by th IGT



Follow up

Follow up on stay i Acute Department and contact to IGT

209 of 212 patients accepted follow up call 2 day after discharge

Answers were collected retrospectively form the patient record.



Satisfaction, inclusion and medication

126 patients were asked

Was you content with IGT?

100 % answered YES

108 patients were asked

Did you feel IGT included you in decisions concerning your situation?

100 % answered YES

70 patients were asked about **their medication** after discharge

100 % did not have problems



Reflections

- Defining the data we searched for
- Challenges in getting accurate data
 - Systematic interviews
 - Different interviewers
 - Patient limitations on the ability to answer the questions
- How did data collection line up with how we wanted to track outcomes as we intended to?
- Data use and our ability to show efficiency



Take home message

- No patients evaluated by IGT was readmitted to geriatric wards within 30 days
- More than half of the patients were discharged within the same day or the day after.
- Patients felt included in decisions about their plans and discharge



Thanks for your attention

www.regionsjaelland.dk

REGION ZEALAND
SLAGELSE HOSPITAL



Making a difference - person centred, safe and reliable care in communities

Bodil Andersen

Vibeke Rischel



Community care in 98 local governments



- Community care focuses on rehabilitation and selfcare
- Most elderly live by themselves
- 24hr open service of nursing and social care in private homes up to 8 visits a day depending on the need of care.
- 24hr services in residential and nursing homes.

Improving care for the most vulnerable

Receiving nursing and social care at home⁽¹⁾

- 11,1 % > 65 years
- 29,8 % > 80 years

Living in residential homes ⁽²⁾

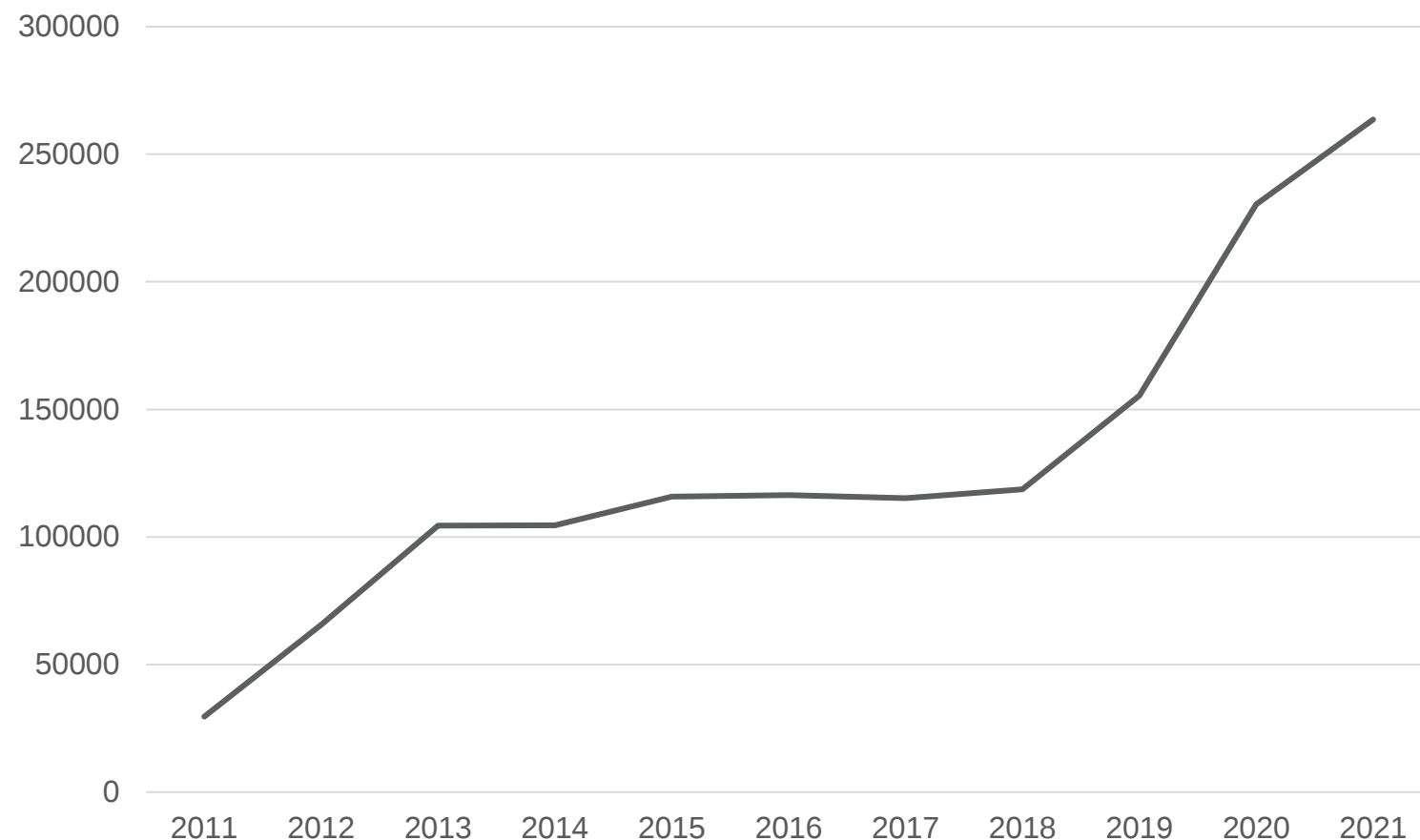
- 16,1 % +80 years
- 32% +90 years



1. <https://www.vive.dk/media/pure/15076/4308161>

2. <https://www.dst.dk/Site/Dst/Udgivelser/nyt/GetPdf.aspx?cid=34723>

Reports of patient safety incidents in community care



The reports from 2021:

Incidents:

67,7 % medication

24,7 % falls

Severity of harm:

None 65,7 %

Low 23,5 %

Moderate 9,4 %

Severe 1,1 %

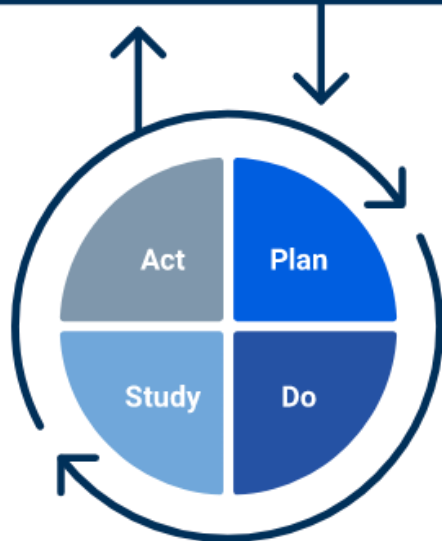
'In Safe Hands' 2013 – 2023 across 33 municipalities

- The right (and safe) care, for the right person, at the right time.
- Reduce the number of 'harms' and improve outcomes
- Promote safety culture
- Promote learning systems
- Create sustainability & strategy for scale-up

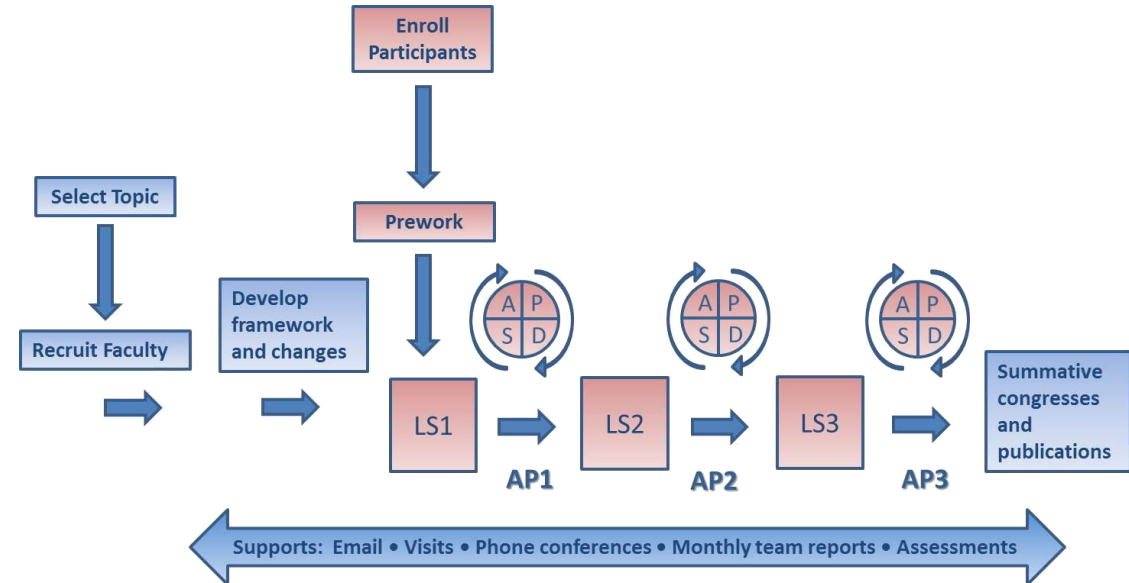
Evidence-based bundles of care

- Elimination of **Pressure ulcers**
- Reduction of **Falls**
- Safe and reliable **Medication processes**
- Reduction of **Infections**
- Early recognition of **Deterioration (EWS)**
- Improvement of **Nutritional status**
- Partnering with patients and families
- Leadership

Methods used in the 'In Safe Hands' program



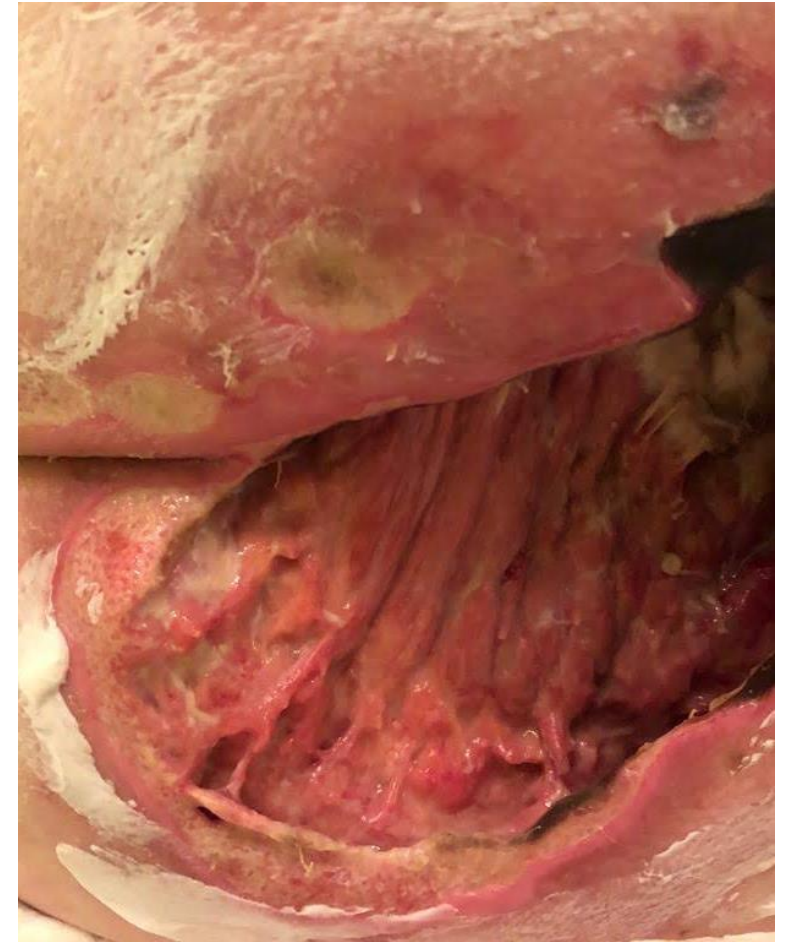
Reference: IHI.org



AP: Action Period
LS: Learning Session
PDSA: Plan, Do Study, Act (Testing Cycle)

Elimination of Pressure Ulcers – PU B_undle

- 2009: a Danish review: 10% of patients had hospital acquired PU(1)
- 2012: PU in top 5 of patient harm in 3 out of 5 hospitals (2)
- 2017: PUB led to a 63% reduction in the incidence of pressure injury in the municipality of Sønderborg(3).

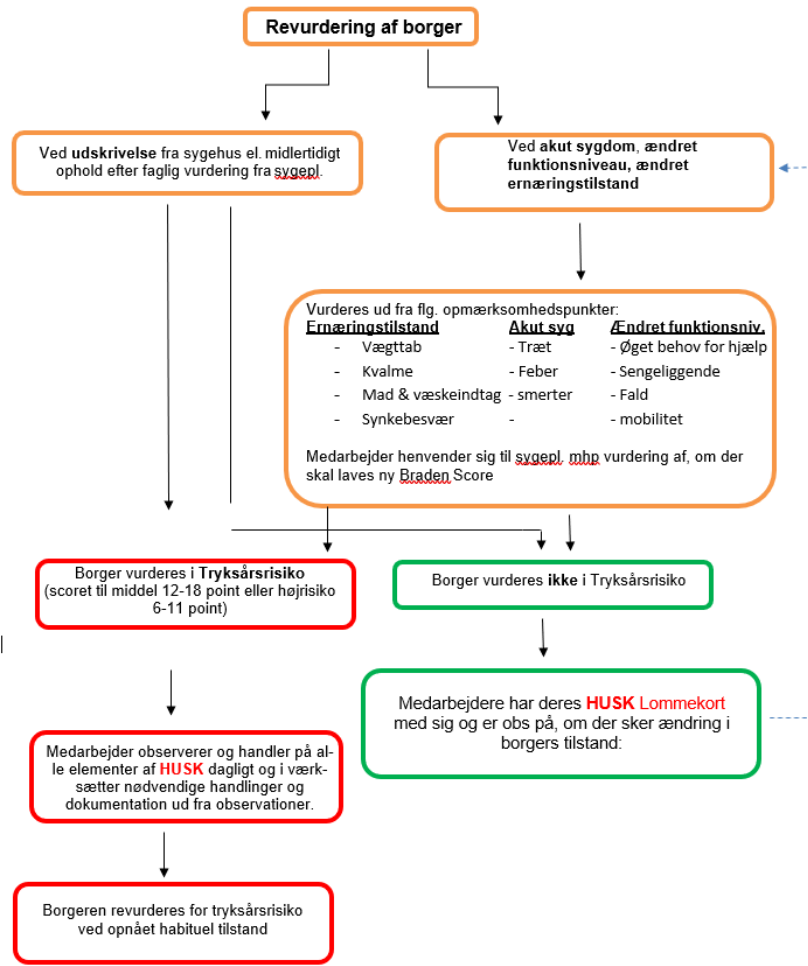


1. Experiences with global trigger tool reviews in five Danish hospitals: an implementation study Plessen et al 2012
Photo: "[File:Bed sore ulcer IMG-20190219-WA0003.jpg](#)" by [Maria Kaz Leo](#) is licensed under [CC BY 4.0](#)

2. Are labour-intensive efforts to prevent pressure ulcers cost-effective? Mathiesen et al. Journal of medical economics, Oct 2013.
<https://www.ncbi.nlm.nih.gov/pubmed/23926909>

3. Cost-effectiveness analysis of the Pressure Ulcer Bundle in the municipality of Sønderborg, Aalborg University, Student Report, Autumn 2017.

Pressure Ulcer Bundle



HUSK 

Hud

Underlag

Stilling

Kost

Skin 

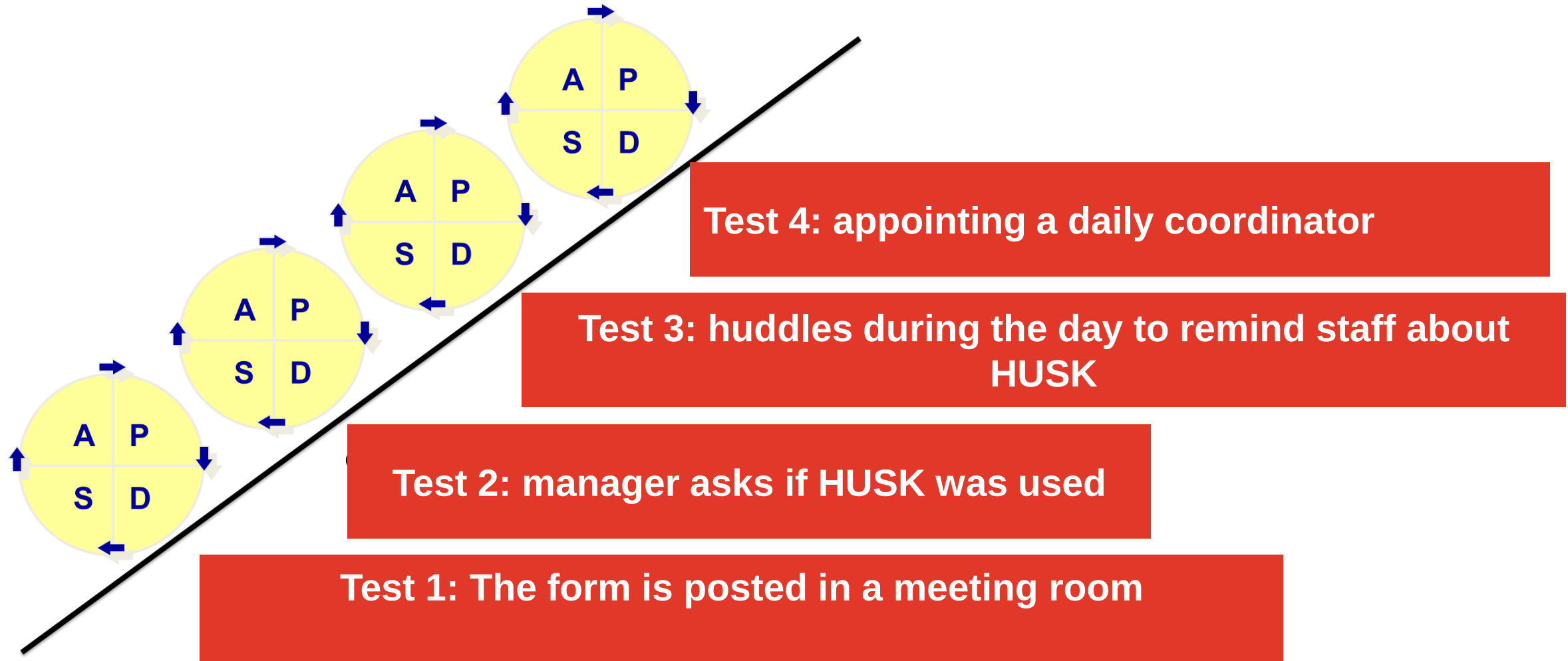
Surface

KeeP moving

Incontinens

Nutrition

Small scale testing daily use of HUSK



Documentation

Tjekskema: HUSK

Måned:

Beboer	Bolig	Risiko	Dato	1	2	3	4	5	6	7	8	9	10	11	12	13
			H													
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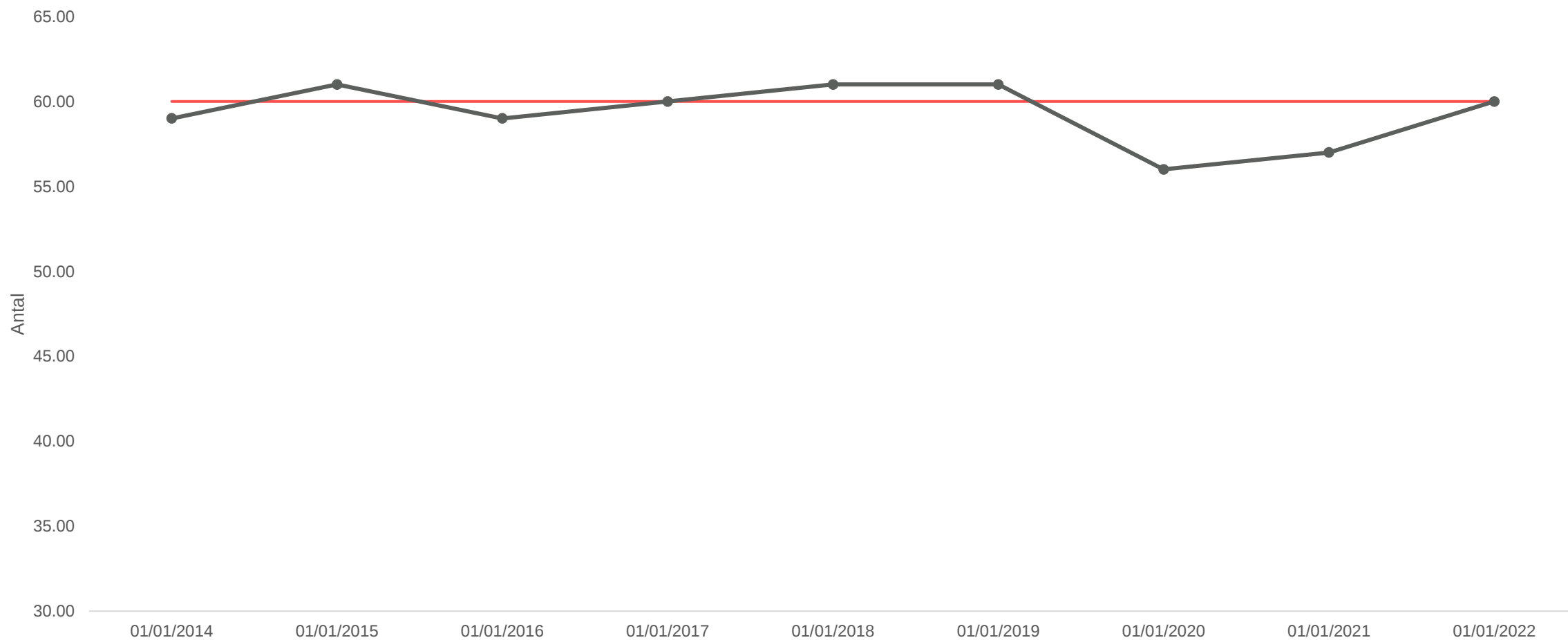
- Daily documentation of the HUSK for each citizen at the Home Care Team

It worked - the first celebration of 100 days without pressure ulcers



Greve municipality

Preventable admission per. 1000 >65 years 2014 - 2022



<https://www.esundhed.dk/Emner/Patienter-og-sygehuse/Forebyggelige-ophold>

Early recognition of deterioration (EWS) and timely intervention

Daily assesment of:

- Mental and social status
- The home setting
- Daily activities
- Nutritional status
- Physical status

Sæt kryds ved de svar, der passer bedst til den habituelle tilstand			
Navn		CPR-nummer	
Psyisk og socialt			
Humør	Glad/positiv	Svingende	Trist/negativ
Hukommelse	God	Svingende	Glemsom
Social aktivitet	Aktiv	Svingende	Passiv
Søvnproblemer	Sjældent	Svingende	Ofte
Hjemmet			
Hvordan ser hjemmet ud	Ryddeligt/rent	Visne blomster	Ophobet affald/lugt
		Snags/rod	Gammelt mad
Behov for hjælp	Stabilt	Øgede hjælpemidler	Øget behov for hjælp
Hverdagsaktiviteter			
Borgerens initiativ	Meget	Lidt	Passiv
Graden af hygiejne	Velsoigneret	Pletter på tøjet	Usoigneret
Fysisk aktivitet	Meget aktiv	Aktiv	Passiv
Fald	Ingen	Et fald det sidste år	Flere fald det sidste år
Spise og drikke			
Appetit	Spiser vanlig mængde	Småt spisende	Appetitløshed/kvalme
Tørst	Fin væskeindtag	Drikker sparsomt	Skal nødes
Vægt	Holder vægten		Vægttab > 3 kg
Mundstatus	Ren og hel	Synlig plak/blødning	Tyggeproblemer
Fysiske klager			
Afferingsmønster	Normalt	Af og til forstoppelse	Klager
Vandladning	Normal	Hyppig vandladning	Koncentreret/ildelugtende
Vejrtrækning	Normal	Åndenød bevægelse	Åndenød i hvile
Hoste	Ingen	Ofte	Hoste med slim
Træthed	Sjældent	Sløvhed	Afkræftet/slap/mat
Smerter	Sjældent	Ofte	Kronisk
Svimmelhed	Sjældent	Ofte	Kronisk
Slimhinder	Normal	Svingende	Røde, blege, tørre
Hudfarver	Normal	Blussende/varm	Bleg/grå/kold
Hud	Normal	Hudturgor nedsat	Ødemer
Medicinindtag	Selvadministrerer	Skal mindes om	Skal hjælpes

Triage at huddle and timely intervention

Trin 2: Vurdering og observation: Triage og triagemøde

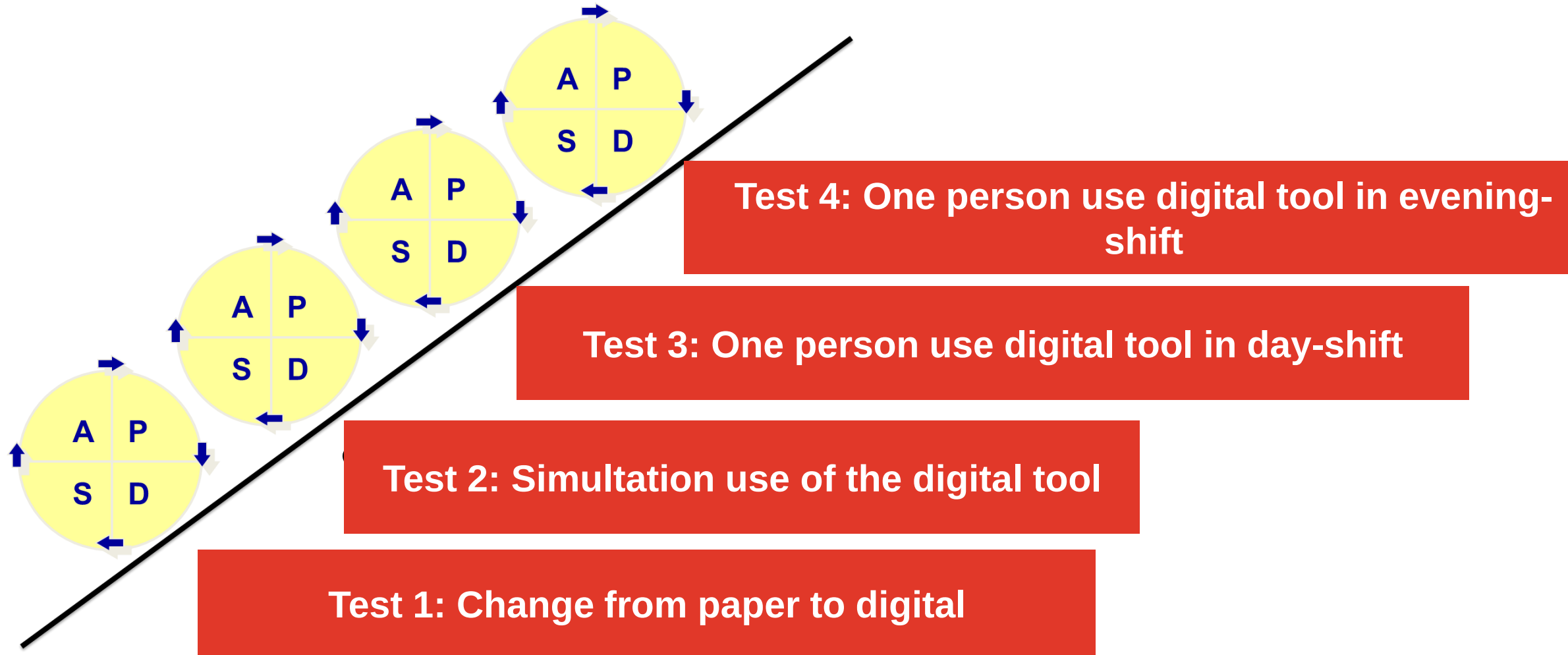


Selve vurderingen af borgernes ændringer i forhold til habitustilstanden kaldes triagering og udløser en farve. Fig. 3 viser Sundhedsstyrelsens definitioner af grøn, gul og rød, hvor farverne udtrykker alvorlighedsgraden af tilstanden.

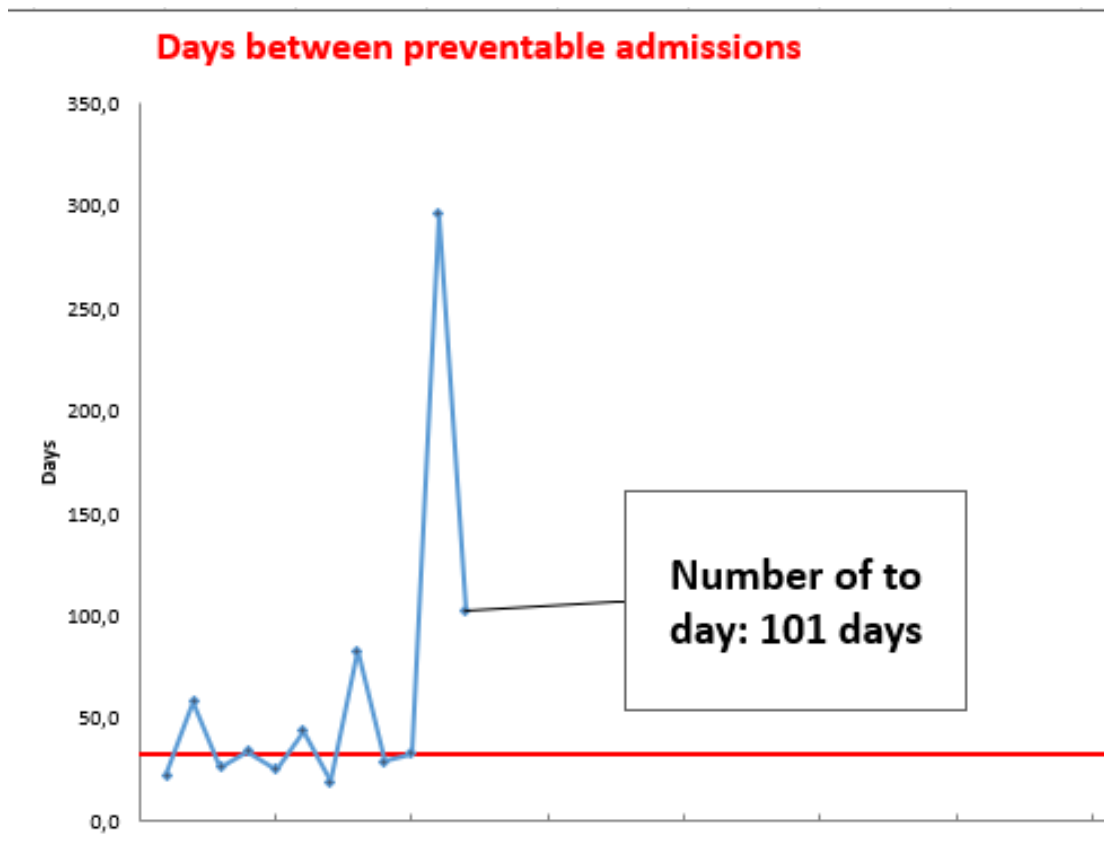
	Borgere, der er triageret grønne, vurderes at være i deres sædvanlige helbredstilstand, men kan godt have en kompleks helbredstilstand. Borgere vurderes igen ved næste besøg.
	Borgere, der er triageret gule, har vist tegn på svækkelse. Ved brug af Ændringskemaet triageres en borger oftest gul, når der er observeret én til tre ændringer i forhold til habitustilstanden. Ved brug af Huset foretager social- og sundhedshjælperen eller social- og sundhedsassistenten en vurdering af graden af svækkelse. Når en borger triageres gul, bør der være dialog mellem social- og sundhedshjælperen og social- og sundhedsassistenter eller eventuelt sygeplejersker. Sammen sparrer de om det observerede, og der udarbejdes og igangsættes handleanvisninger efter en individuel vurdering, men senest inden for 48 timer.
	Borgere i den røde farvekategori er i risiko for en alvorlig helbredstilstand og/eller tab af funktionsevne med mange eller markante ændringer. Når en borger triageres rød, skal der være dialog mellem social- og sundhedshjælperen og sygeplejersker eller eventuelt social- og sundhedsassistenter, som hurtigst muligt og senest inden for 24 timer udarbejder og igangsætter handleanvisninger.



Small scale testing of digital tool for assesment



Reduction in preventable admissions at Grønsund community



Preventable admissions:

- 2021: 7
- 2022: 3
- 2023: 1

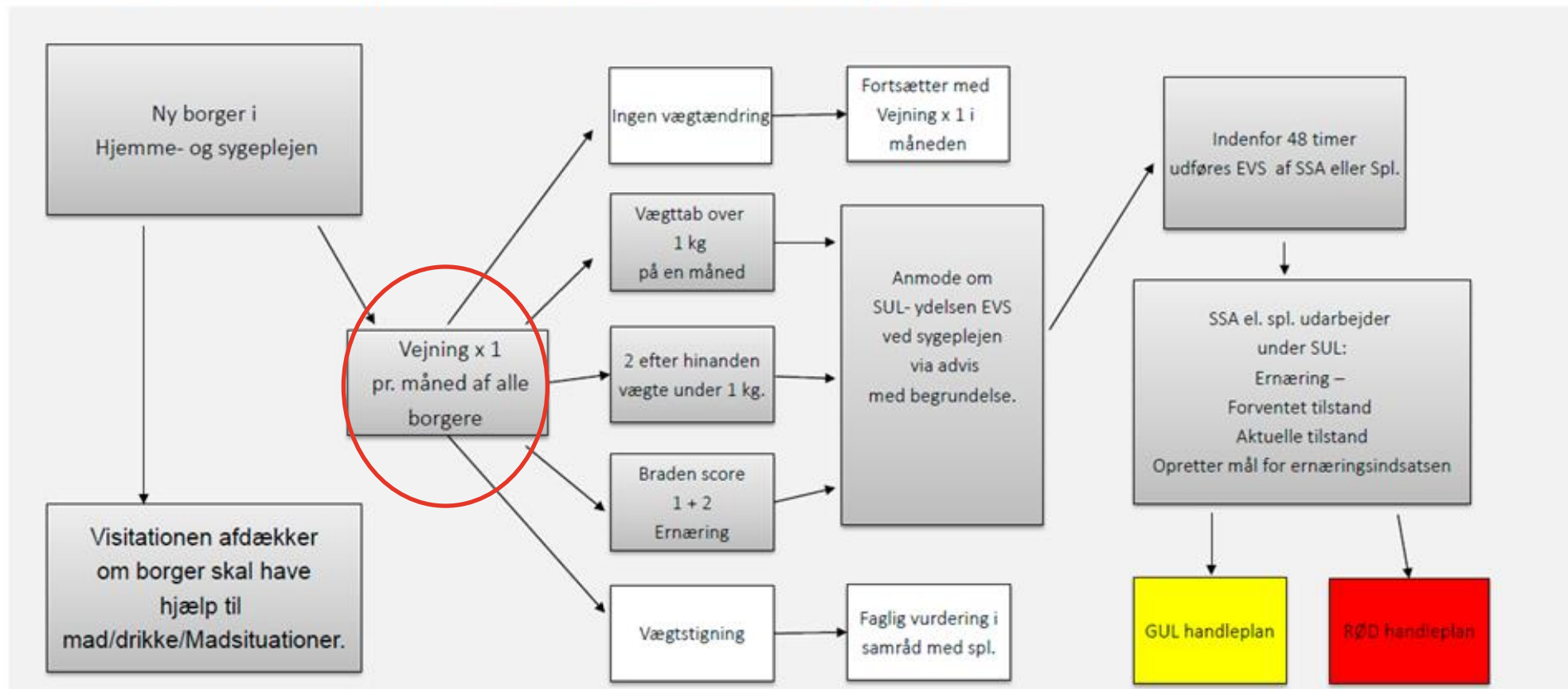
Improvement of Nutritional status



Monthly assessment of weight

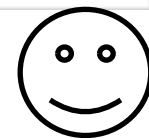
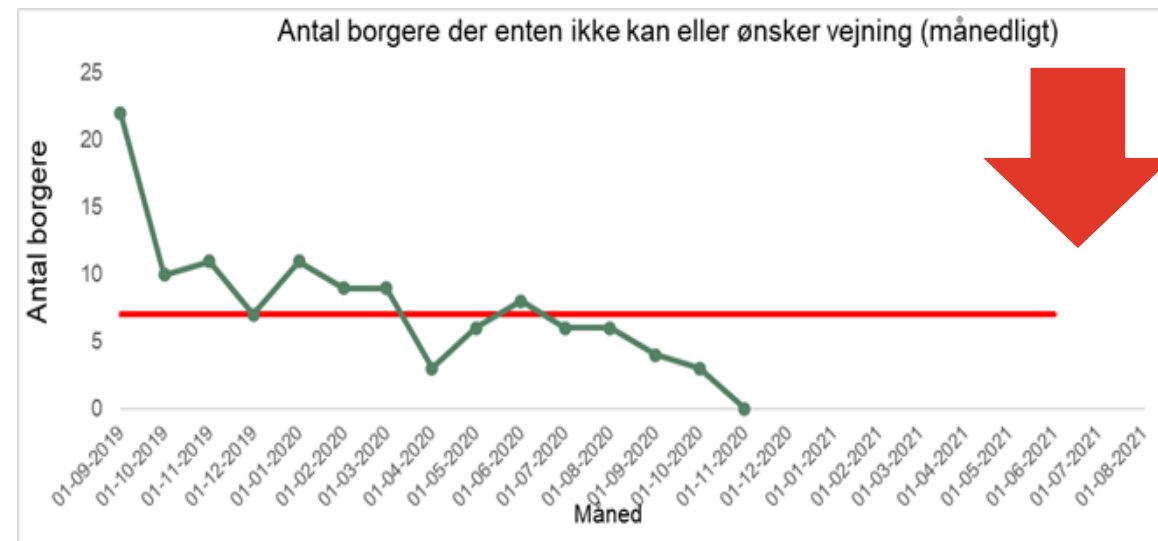
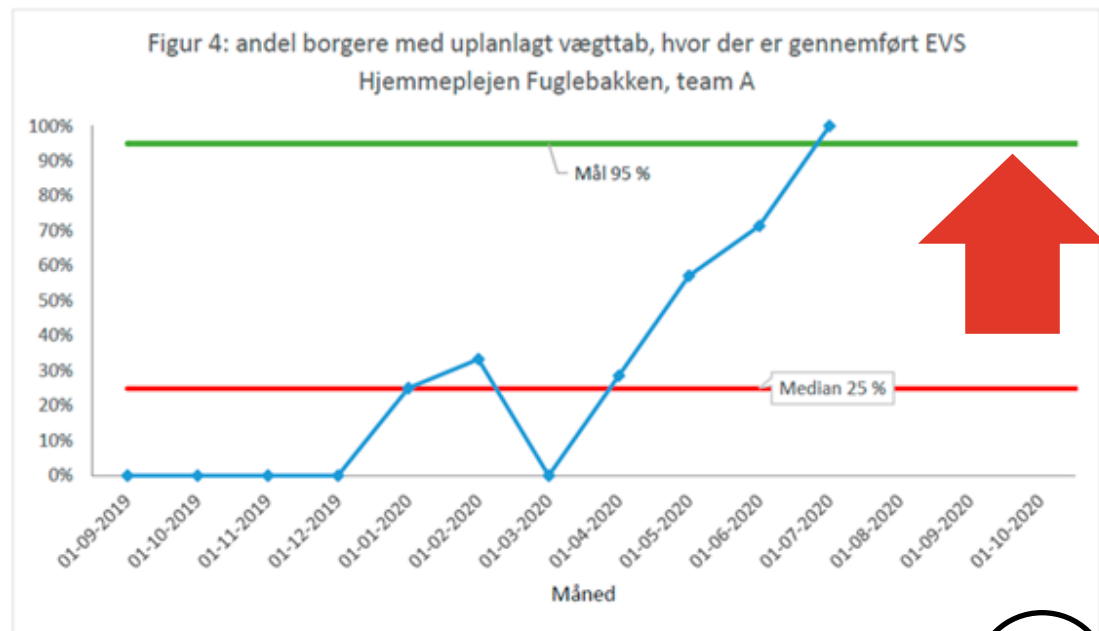
Flowchart på vejning for Hjemme- og sygeplejen

Sønderborg
Udsigt i verdensklasse



Monthly assessment of weight

Figur 4 viser for hjemmeplejen andel borgere med et uplanlagt vægttab, hvor der er gennemført en EVS. Over det seneste år er der typisk identificeret 6 uplanlagte væggtab pr. måned for dette hjemmeplejeteam.



Take home message – making a difference

- Safe care depends on the application of evidence-based interventions testing using PDSA methodology
- Reliable care depends on making it easy to do the right thing
- Person-centred care depends on partnerships



Photo: unsplash.com